

Interstage Business Process Manager Analytics V12.1

A horizontal band with a blue abstract background featuring glowing lines and a grid of light points.

Process Discovery Guide

Windows/Linux

B1X1-0110-02ENZ0(00)
January 2013

About this Manual

This section explains summary, chapter overview, abbreviations, and provides useful information.

The contents in this section are as follows:

- [Purpose](#)
- [Intended Audience](#)
- [Chapter Overview](#)
- [Typographical Conventions](#)
- [Reference Materials](#)
- [Abbreviations](#)
- [Export Regulations](#)
- [Trademarks](#)
- [Requests](#)
- [Copyright](#)

Purpose

This document describes how to use the Process Discovery.

Intended Audience

This manual is intended for Process Discovery users. It is assumed that the end user has a working knowledge of the following topics:

- Database administration

Chapter Overview

Chapter	Title	Description
1	Process Discovery Overview	Describes Process Discovery overview.
2	Data Requirements for Process Discovery	Describes about data requirements for Process Discovery.
3	Preparing Business Data	Describes about preparing Business Data.
4	Business Process Analysis and Interpretation	Describes about business process analysis and interpretation.
5	Process Generator Overview	Describes about Process Generator overview.
6	Process Generator Features	Explains how to use Process Generator.
7	Process Analyzer Overview	Describes about Process Analyzer overview.
8	Process Analyzer Features	Explains how to use Process Generator.
9	Fixed-point Monitoring of Business Using Process Discovery	Describes about fixed-point monitoring of business using Process Discovery.
10	Process Analysis Using IBPM Events	Describes about process analysis using IBPM events.
Appendix A	Parameter Ranges	Provides details of parameter ranges.
Appendix B	Commands	Explains how to use commands.

Typographical Conventions

The following conventions are used throughout this manual.

Example	Meaning
Command	User input that must be typed is identified by the Courier font
screen text	<ul style="list-style-type: none"> - GUI options to be selected by the end user are bold - GUI options that are emphasized are bold
<i>Reference</i>	Reference material or related documentation is specified in <i>italics</i>
Parameter	Command parameters are identified by the Courier font

Reference Materials

The following related documentation is also available.

Release Notes

Contains an overview of the Analytics software and late-breaking information that could not be included in the manuals

Overview

Describes the architecture and features of the Analytics software

Installation Guide

Explains how to install Analytics

Dashboard / Output Guide

Explains how to use the Analytics Dashboard

Administration Guide

Covers administration tools and tips, message references, and troubleshooting

Analytics Studio Guide

Explains how to use the Analytics Studio to configure parameters that enforce Analytics features

Management Console Guide

Explains how to use the Management Console and Management Commands to configure key parameters, such as how to start/stop the Analytics software service or how to display the software status

Migration Guide

Explains how to migrate from previous version of the product

Handbook for the Process Discovery

Explains how to operate the Process Discovery briefly

Abbreviations

The following abbreviations are used throughout this document.

Name	Abbreviation
Microsoft(R) Windows Server(TM) 2003, Standard Edition Microsoft(R) Windows Server(TM) 2003, Enterprise Edition Microsoft(R) Windows Server(TM) 2003 R2, Standard Edition Microsoft(R) Windows Server(TM) 2003 R2, Enterprise Edition Microsoft(R) Windows Server(R) 2008, Standard Edition Microsoft(R) Windows Server(R) 2008, Enterprise Edition Microsoft(R) Windows Server(R) 2008 R2 Standard Microsoft(R) Windows Server(R) 2008 R2 Enterprise	Windows Server
Microsoft(R) Windows Server(TM) 2003, Standard x64 Edition Microsoft(R) Windows Server(TM) 2003, Enterprise x64 Edition	Windows Server 2003(x64) or Windows Server 2003

Name	Abbreviation
Microsoft(R) Windows Server(TM) 2003 R2, Standard x64 Edition Microsoft(R) Windows Server(TM) 2003 R2, Enterprise x64 Edition	
Microsoft(R) Windows Server(R) 2012 Microsoft(R) Windows Server(R) 2012 Datacenter Microsoft(R) Windows Server(R) 2012 Standard Microsoft(R) Windows Server(R) 2012 Foundation	Windows Server 2012
Microsoft(R) Windows(R) XP Professional operating system Microsoft(R) Windows(R) XP Home Edition operating system	Windows XP or Windows
Microsoft(R) Windows Vista(R) Business Microsoft(R) Windows Vista(R) Enterprise Microsoft(R) Windows Vista(R) Ultimate	Windows Vista or Windows
Microsoft(R) Windows(R) 7 Home Premium Microsoft(R) Windows(R) 7 Professional Microsoft(R) Windows(R) 7 Ultimate	Windows 7 or Windows
Microsoft(R) Windows(R) 8 Microsoft(R) Windows(R) 8 Pro Microsoft(R) Windows(R) 8 Enterprise	Windows 8 or Windows
Microsoft(R) Internet Explorer 7.0 Microsoft(R) Internet Explorer 8.0 Microsoft(R) Internet Explorer 9.0 Microsoft(R) Internet Explorer 10.0	Internet Explorer
Red Hat Enterprise Linux AS Red Hat Enterprise Linux ES Red Hat Enterprise Linux 5 Red Hat Enterprise Linux 6	Linux
Interstage Application Server Enterprise Edition Interstage Application Server Standard-J Edition	Interstage Application Server
Interstage Business Process Manager	Interstage BPM or IBPM
Oracle Database 10g Enterprise Edition R10.1.0/R10.2.0 Oracle Database 10g Standard Edition R10.1.0/R10.2.0 Oracle Database 10g Standard Edition One R10.1.0/R10.2.0	Oracle10g or Oracle
Oracle Database 11g Enterprise Edition Oracle Database 11g Standard Edition Oracle Database 11g Standard Edition One Oracle Database 11g R2 Enterprise Edition Oracle Database 11g R2 Standard Edition Oracle Database 11g R2 Standard Edition One	Oracle11g or Oracle
Microsoft SQL Server 2005 Standard Edition Microsoft SQL Server 2005 Enterprise Edition	SQL Server 2005 or SQL Server
Microsoft SQL Server 2008 Standard Edition Microsoft SQL Server 2008 Enterprise Edition	SQL Server 2008 or SQL Server

Export Regulations

Fujitsu documents may include special technology regulated by foreign exchange and foreign trade regulation laws. If special technology is included, permission must be obtained under these laws before exporting a document or providing it to a non-resident.

Trademarks

- Microsoft, Windows, and Windows Server are trademarks or registered trademarks of Microsoft Corporation in the United States and other countries.

- Oracle and Java are registered trademarks of Oracle and/or affiliates. Other names may be trademarks of their respective owners.
- Linux is a registered trademark or trademark of Linus Torvalds in the United States and other countries.
- Red Hat is a trademark or registered trademark of Red Hat Inc. in the United States and other countries.
- SQL Server is a Microsoft Corporation (USA) product.
- All other company and product names referred to in this document are general trademarks or registered trademarks of their respective owners.

Requests

- This document may be revised without notice.
- Do not pass on this document to other parties without permission.
- Our company bears no responsibility for third-party infringements of patent or other rights arising out of use of the data contained in this document.

Copyright

Copyright 2013 FUJITSU LIMITED

January 2013 First Edition

Contents

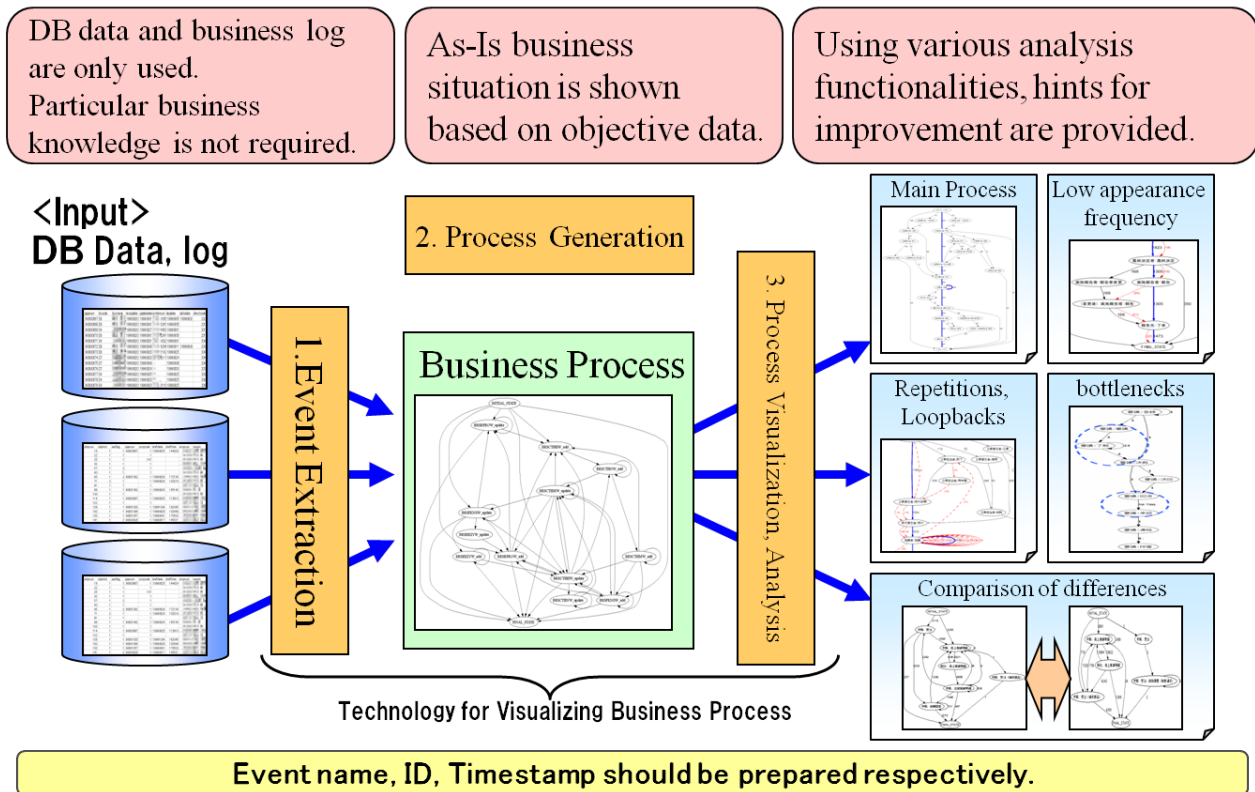
Chapter 1 Process Discovery Overview.....	1
1.1 High-Level View of Business Process Visualization.....	1
1.2 How to Use Business Process Visualizations.....	1
1.3 Procedure.....	2
1.4 Technical words of Process Discovery.....	3
Chapter 2 Data Requirements for Process Discovery.....	4
2.1 Basic Requirements.....	4
2.2 Recommended Requirements.....	4
2.3 Table Structures that can be Processed.....	6
Chapter 3 Preparing Business Data.....	9
3.1 Extracting Business Data.....	9
3.2 Checking and Normalizing Data.....	9
3.2.1 Plain Text.....	9
3.2.2 Excel Files.....	9
3.2.3 Database Dump Files.....	9
3.2.4 Confirmation after Normalization.....	10
3.3 Analyzing the Table Structure.....	10
3.3.1 When Multiple Tables with the Same Schema Exist.....	10
3.3.2 History Tables.....	10
3.3.3 Timestamp Format.....	10
3.3.4 Analyzing Event Keys.....	11
3.3.5 Defining Events by Generalizing Attributes.....	11
Chapter 4 Business Process Analysis and Interpretation.....	13
4.1 Checking Correctness of Data.....	13
4.2 Business Analysis.....	13
4.2.1 Testing Predictions about Processes.....	13
4.2.2 Validating Conformation of Processes to Business Rules.....	14
4.2.3 Discovering Inefficiencies in Processes.....	16
4.2.4 Using Properties to Compare Processes.....	19
4.2.5 Assessing Changes in Processes Over Time.....	20
4.2.6 Assessing the Extent of Standardization.....	20
4.2.7 Cost Simulation.....	21
Chapter 5 Process Generator Overview.....	22
5.1 Window Configuration.....	22
5.2 Getting Started.....	22
5.3 Sample Process Generator Scenarios.....	23
5.3.1 Data Type 1.....	23
5.3.2 Data Type 2.....	24
5.3.3 Data Type 3.....	25
Chapter 6 Process Generator Features.....	29
6.1 Process Generation Overview.....	29
6.2 Selecting Model.....	29
6.2.1 Creating New Models.....	32
6.2.2 Renaming Models.....	33
6.3 Profiling.....	33
6.3.1 Setting Composite Items.....	34
6.4 Selecting Correlation Candidates.....	36
6.4.1 Selecting Correlation Candidates in Correlation Charts.....	37
6.4.2 Selecting Correlation Candidates - Detailed Settings.....	41
6.5 Extraction Item Settings.....	47
6.5.1 Selecting Property Item for Analysis and Timestamp Type.....	48

6.5.2 Selecting Timestamp Item and Event Name Item.....	49
6.6 Generating Process Data.....	50
6.7 Business Calendars.....	52
6.7.1 Creating a Business Calendar.....	52
6.7.2 Using Business Calendars.....	53
Chapter 7 Process Analyzer Overview.....	55
7.1 Window Configuration.....	55
7.2 Getting Started.....	55
Chapter 8 Process Analyzer Features.....	57
8.1 Operation Menus.....	57
8.2 Selecting Model.....	59
8.3 Control Panel.....	60
8.3.1 Slider.....	62
8.3.2 Discover Typical Process.....	63
8.4 Process Analysis.....	64
8.4.1 Show Processes.....	65
8.4.2 Show Property Distribution.....	67
8.4.3 Show Action Time Distribution.....	69
8.4.4 Set Filter Criteria.....	72
8.4.4.1 Adding Filter Criteria.....	74
8.4.5 Cost Settings.....	78
8.4.6 Event Search Bar.....	80
8.5 Route Analysis.....	81
8.5.1 Route List.....	81
8.5.1.1 Route Sorting.....	82
8.5.1.2 Repeats.....	83
8.5.1.3 Loopbacks.....	84
8.5.2 Process View Panel.....	84
8.5.3 Action Details Panel.....	85
8.6 Exceptional Route Analysis.....	86
8.6.1 Exceptional Process View.....	86
8.6.1.1 Deviation Degree.....	87
8.6.2 Process View Panel.....	87
8.7 KPI Configuration.....	89
8.7.1 Creating Alerts.....	89
8.7.2 Creating Charts.....	91
8.8 Pareto Chart.....	95
8.9 Process Details Search.....	96
8.10 Property Comparison Display.....	97
8.11 Download CSV.....	104
Chapter 9 Fixed-Point Monitoring of Business Using Process Discovery.....	107
9.1 Overview.....	107
9.2 Auto-Generation of Processes.....	107
9.3 KPI Alerts.....	109
9.4 KPI Charts.....	110
9.5 Drilling Down into Process Details.....	113
Chapter 10 Analyzing IBPM Processes.....	114
10.1 Overview.....	114
10.1.1 Unit of Analysis.....	114
10.2 Setting Up Event Collection.....	114
10.3 How to Start the Process Analyzer.....	115
10.4 Process Analyzer Features for IBPM Processes.....	116
10.4.1 Select Process Dialog Box.....	116
10.4.2 Process Analyzer Window.....	117

10.4.3 Parallel Analysis.....	117
10.4.4 Process Details.....	118
10.4.5 Limitations.....	119
10.5 Deleting IBPM Events.....	119
Appendix A Parameter Ranges.....	121
Appendix B Commands.....	123
B.1 Importing and Exporting Models.....	123
B.2 Command to Forcibly Unlock Models in the Process Generator.....	124

Chapter 1 Process Discovery Overview

1.1 High-Level View of Business Process Visualization



1.2 How to Use Business Process Visualizations

For analyzing processes in an existing system

- Understand the implementation of real time business process
- Detect irregular processes and identify operational inefficiencies in a business

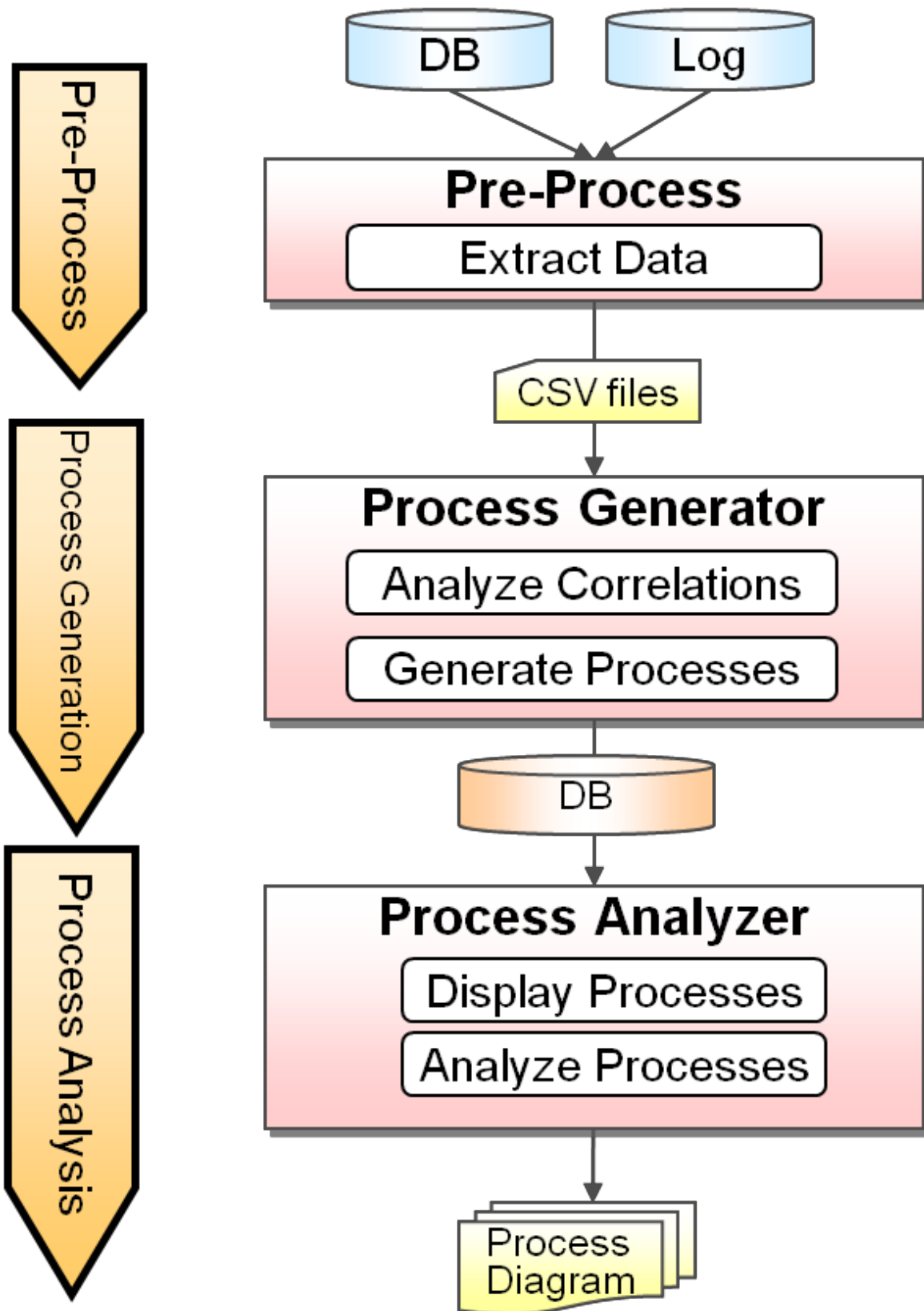
For use as test scenarios when modifying or rebuilding a system

- Used in theoretical assessments
- Used to create data for system testing
- Used to prioritize system testing scenarios

Upgrading to a "Visualizable" system

- Used as a measure to enforce business rules
- Used to point out business processes that need improvement

1.3 Procedure



Refer to [Chapter 3 Preparing Business Data](#) for details about preparing data to be used by Process Discovery.

Refer to [Chapter 6 Process Generator Features](#) for details on the Process Generator.

Refer to [Chapter 8 Process Analyzer Features](#) for details on the Process Analyzer.

1.4 Technical words of Process Discovery

Some technical words that are frequently used in the Process Discovery are explained.

Model

This represents a unit of Business Analysis.

Event

This represents a specific work. (Estimation, Purchase, Acceptance)

Action

This represents an occurrence of event, and arrow that connects between events is defined as **Action**.

Action Time

A difference between event occurrence times is defined as **Action Time**.

Process

An object that events are chronologically connected is defined as **Process**.

Route

A group of processes, which order of event occurrence is same respectively, is defined as **Route**.

Process Diagram

A group of whole processes (routes) is defined as **Process Diagram**.

Property

This is an additional information process possesses. **Property** can be used for filtering or analyzing of processes.

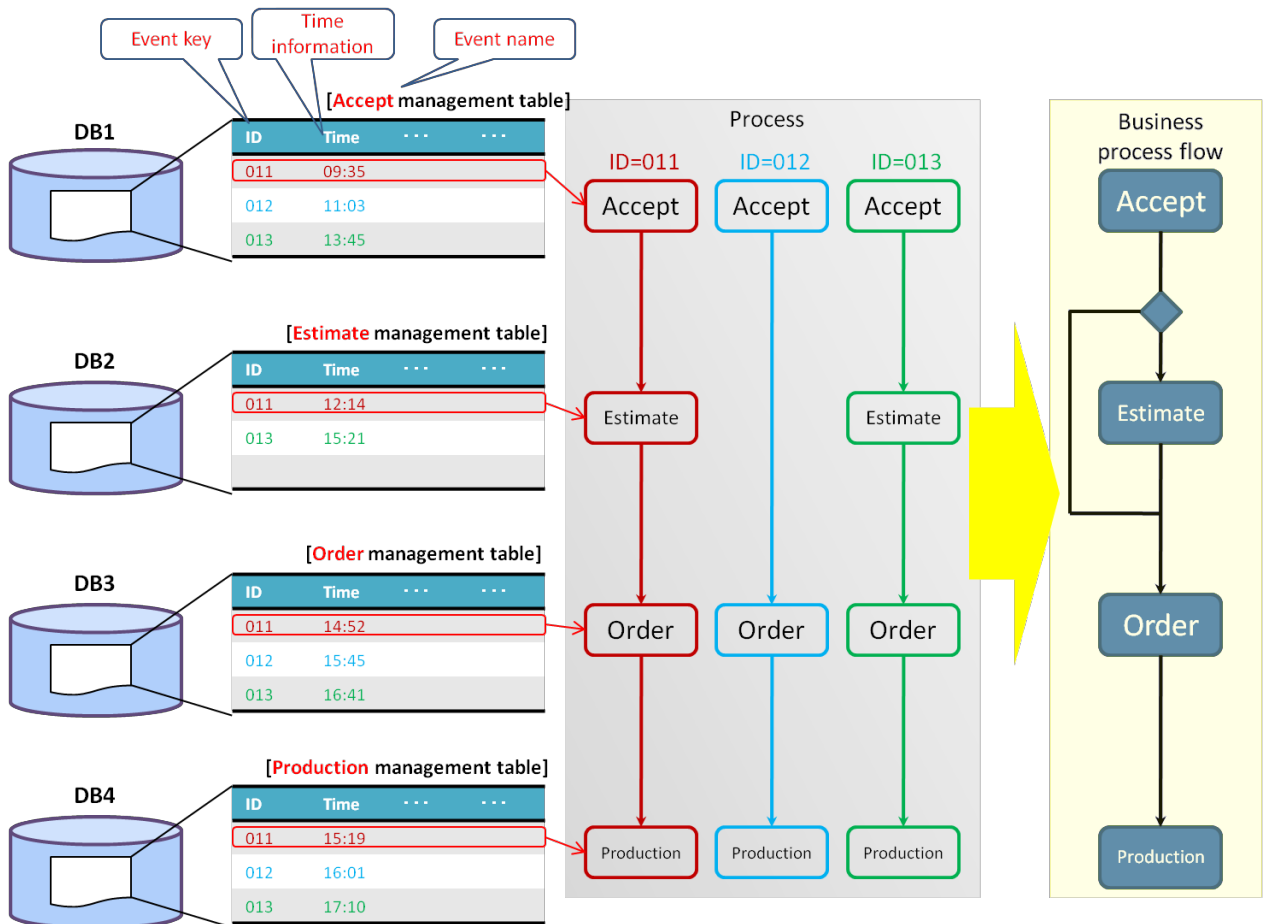
Chapter 2 Data Requirements for Process Discovery

This chapter covers the key characteristics of the type of data that must be fed into Process Discovery for effective business process visualization.

2.1 Basic Requirements

The source data must include the following three types of information used as the input for Process Discovery

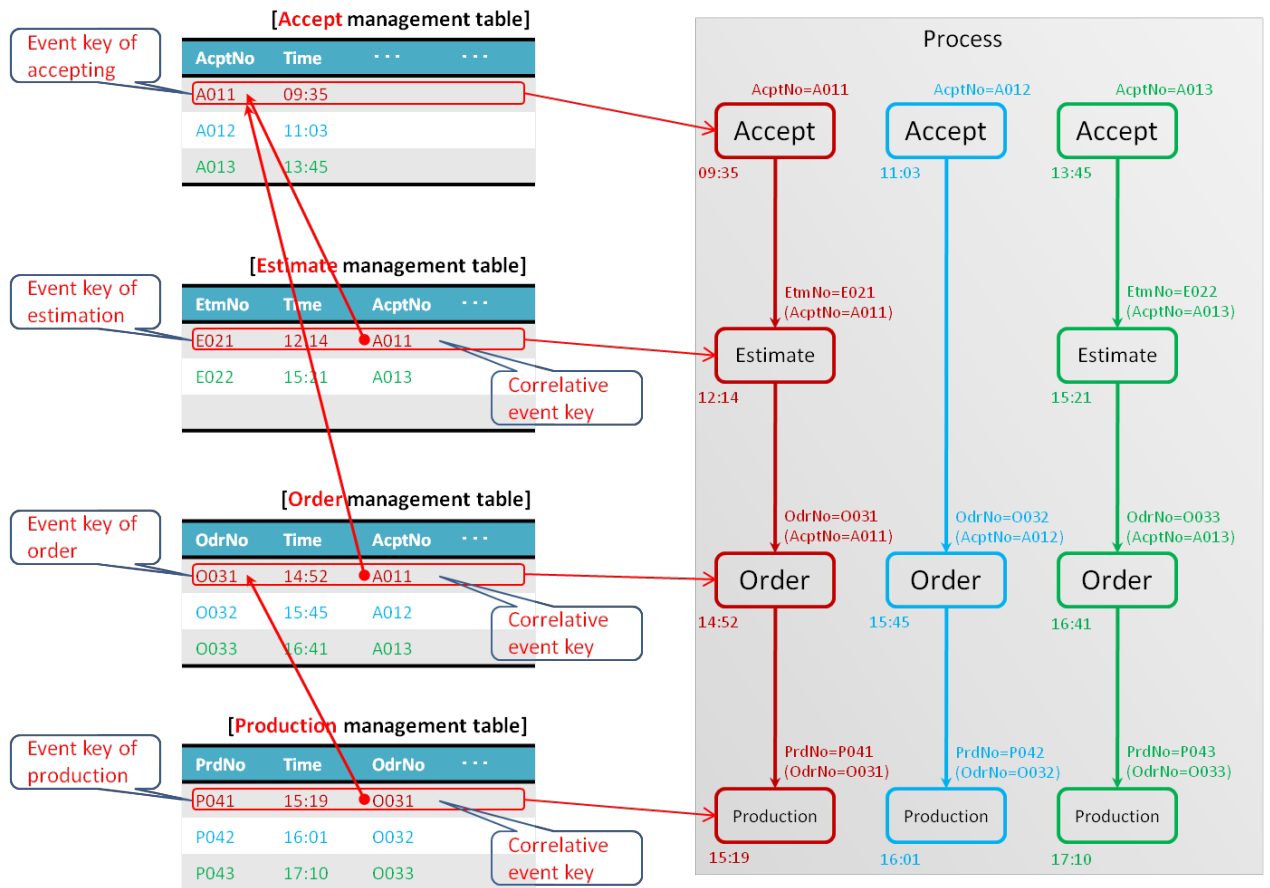
- Time information
 - Time when the event occurred
- Event key
 - Key that identifies a process (business event); at least one event key should exist for each record
- Event type (event name)
 - Is indicative of the meaning of a business event; for example, the table name might correspond to the event name, or the item value in the table might correspond to the event name



2.2 Recommended Requirements

The following recommended requirements should be met for greater accuracy of business process visualization using Process Discovery.

- Related event key
 - If each table has a different ID (event key), a common ID (related event key) across all tables is required.



- Number of event types (event types or merged event types)
 - There must be enough event types (more than five event types is recommended).
- Time information
 - This must be the history of business process execution times (a delivery schedule, however, does not provide suitable time information).
 - This time information cannot be overwritten (it is no longer usable when previous time information is deleted).
 - It should provide enough accuracy (for business processes that are updated every minute, dates are not sufficient).
- Data period and amount
 - The period of the data must be longer than the average life span of a process.
 - In order to generate processes certainly using actual business data, enough time for acquiring business data should be taken.
 - There must be a reasonable amount of data in the CSV data files (more than ten entries).
- Mainframe system requirements
 - The data can be converted to RDB data, which can be forwarded to an open system, and then, be converted into CSV data.
- DB access log requirements (journal)
 - It should be a business event log (a physical database log cannot be used).
 - Time information must be recorded, and its period renewed.

2.3 Table Structures that can be Processed

Many different table structures are used in business databases, but only particular data patterns can be used by Process Discovery.

Table structures that require processing

Some data will need to be converted into a structure that Process Discovery can use. Do this when outputting the data to CSV. This applies to the following cases:

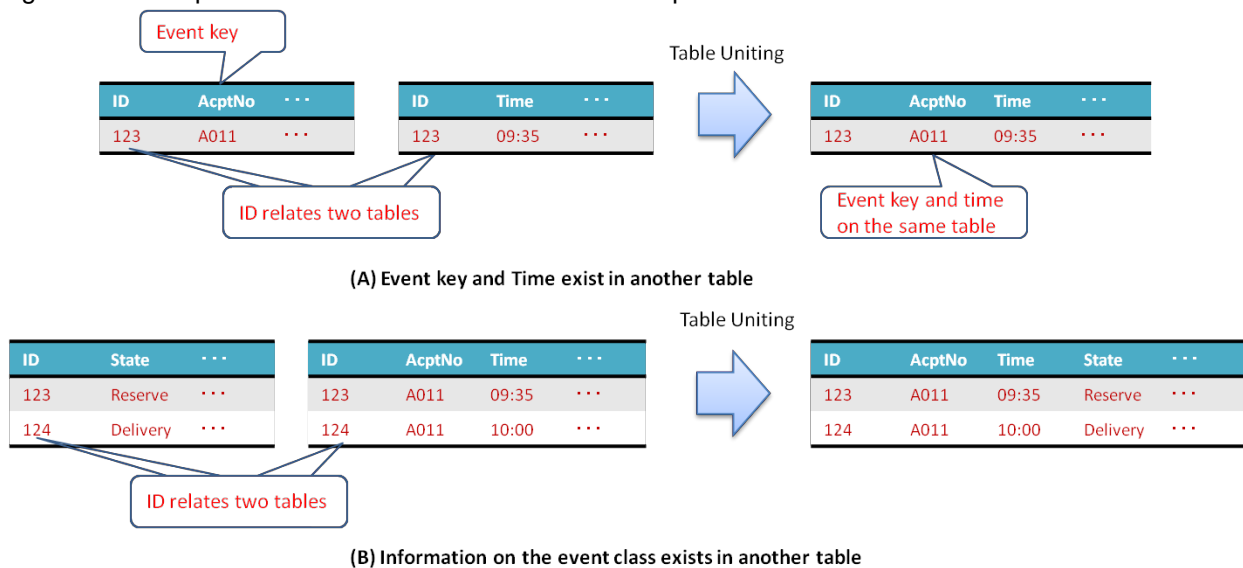
- When data making up events is distributed across different tables.

Each event consists of three types of information; event type (or event name), event key, and time information. These must all be available in one CSV file for Process Discovery. However, the structure of some database tables does not meet this condition.

The following illustration shows an example of this. In a situation where two tables have been associated with ID fields that have no bearing on the actual business process, the event type can be generated from the table name (which is the CSV file name), but the event key and time information are in another table, so Process Discovery cannot use the data as is. In this case, by merging the tables using the ID fields (shown to the right of illustration (A)), a CSV file can be created that includes the event ID and time information in the same table, and can therefore, be used by Process Discovery.

The event type will also be unable to be extracted correctly if, as shown in illustration (B), the event type is in a table separate from the event key and time information, referenced by a "Status" field. In this case, by merging the tables using the ID fields (shown to the right of (B)), a CSV file can be created that includes the "Status" field, "Order No." field, and "Time" field in the same table, and can therefore, be used by Process Discovery.

Figure 2.1 Example of event data distributed across multiple tables



- When data is stored in two or more tables

There may be cases where data that should be stored in one table is spread out across several tables. This may occur due to backup requirements where one month's worth of data is stored in one table. These tables all have the same schema. When this data is applied to Process Discovery as multiple CSV files, Process Discovery recognizes every CSV file as a different event type. When this situation occurs, use a text editor to combine all the different CSV files into one before using them in Process Discovery. When making the conversion, take care of the header rows in the CSV files.

Table structures that do not require processing or that have already been processed

Tables are classified into eight different types, based on a combination of the following factors:

- One table or multiple tables
- One piece of information regarding time of actual job executions or multiple pieces

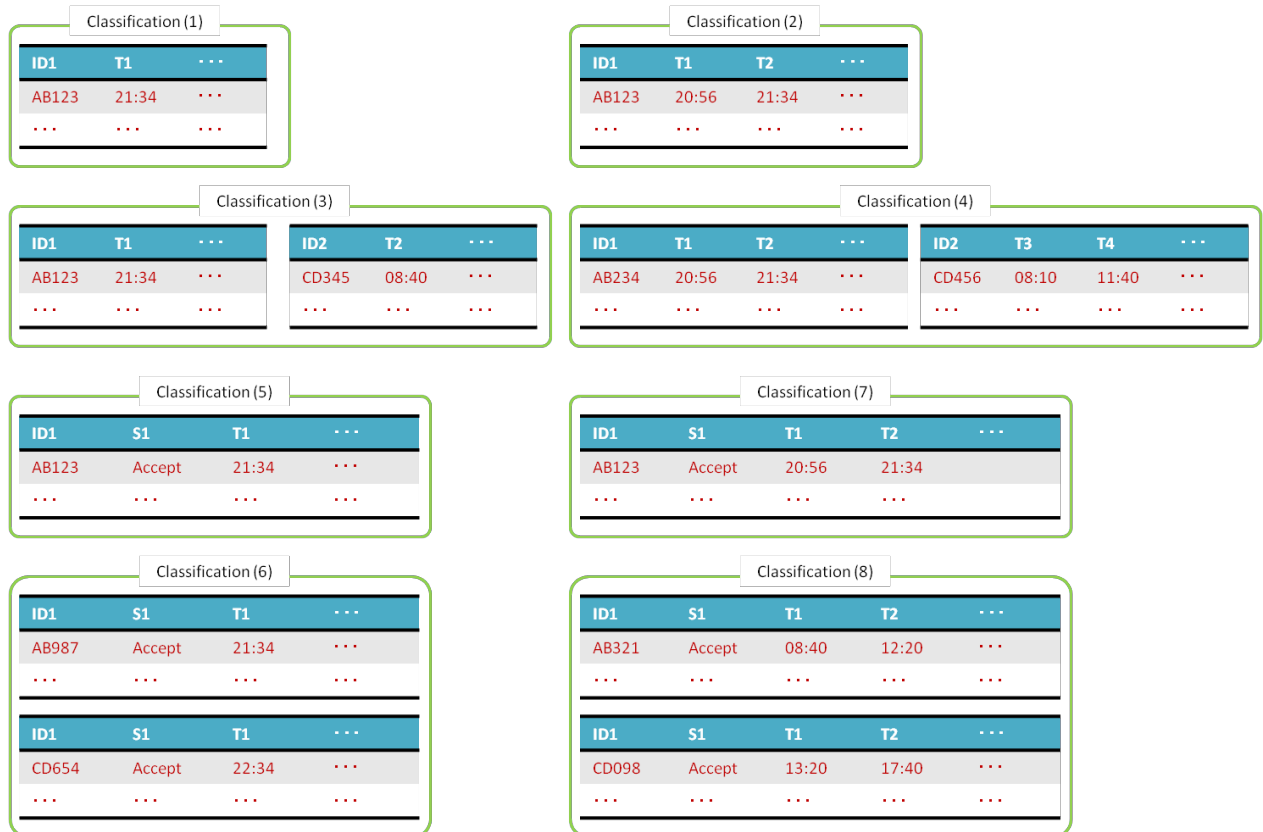
 Note

Times that do not relate directly to jobs may be excluded (projected times of delivery, for example, that do not relate to actual job executions).

- Whether there is a field that indicates the process type

Number of tables		Pieces of time information		Field that indicates the process type		Classification
One	Two or more	One	Two or more	None	Exists	
<input type="radio"/>		<input type="radio"/>		<input type="radio"/>		(1)
	<input type="radio"/>	<input type="radio"/>		<input type="radio"/>		(2)
<input type="radio"/>			<input type="radio"/>	<input type="radio"/>		(3)
	<input type="radio"/>		<input type="radio"/>	<input type="radio"/>		(4)
<input type="radio"/>		<input type="radio"/>			<input type="radio"/>	(5)
	<input type="radio"/>	<input type="radio"/>			<input type="radio"/>	(6)
<input type="radio"/>			<input type="radio"/>		<input type="radio"/>	(7)
	<input type="radio"/>		<input type="radio"/>		<input type="radio"/>	(8)

Figure 2.2 Example table structure for each classification



- Classification (1)

Processes with only one event type are displayed in this case.

- Classification (2)

An event type is extracted from one of the tables. The event name will be the CSV filename plus the time field name. The event key will be the field specified by the event extraction tool. The event time will also be the field specified by the event extraction tool. This structure is used mainly when tables are created for each different process.

- Classification (3)

Event types are extracted from one table equal to the number of pieces of time information. The event name will be the CSV filename plus the time field name. This structure is mainly used when one table is created to see the progress of a process.

- Classification (4)

This is similar to classification 3, but the number of processes to be analyzed is greater.

- Classification (5)

The number of fields in the table that indicate the event type is greater than one. The event name will be the CSV filename plus the names of the items used to classify events (if more than one, they will be put one after the other) plus the time field name.

This structure is used mainly when one table is created for the purpose of managing the history of a process.

- Classification (6)

This represents a case where a variety of processes are viewed from different perspectives, with each being managed using the method described in classification 5.

- Classification (7)

This represents a case where a group of events (equal to the number of pieces of time information) is treated as one record. For example, each process (for example, ordering or estimating) has a start time and a finish time. The table might, therefore, have fields for the different process, start times, and finish times.

- Classification (8)

This is similar to classification 7, but the number of processes to be analyzed is greater.

Chapter 3 Preparing Business Data

It is assumed that the data to be processed by Process Discovery is in the CSV format, converted from the data used in an RDB system.

This chapter explains the preparations and precautions when analyzing data with the Process Discovery tool.

3.1 Extracting Business Data

Extract data to the CSV format and ensure the first line of the CSV is a header with the titles of the items in the following rows

3.2 Checking and Normalizing Data

This section explains what measures need to be taken when CSV format data cannot be obtained.

The following data formats can be used as input:

- Plain text
- Excel file
- Database dump files

3.2.1 Plain Text

Plain text can be in one of the following formats:

CSV

- Ensure each CSV file has a header row.

If there is no header row, open the file in a text editor, and add an appropriate header.

Tab separated values

Open the file in a text editor, and replace the tabs with commas. After this conversion, follow the other points noted for CSV files.

Other text formats

If possible, convert to CSV format. This may be achieved with macro features available in some text editors. After this conversion, follow the other points noted for CSV files.

3.2.2 Excel Files

Save the Microsoft Excel file in the CSV format. After this conversion, follow the other points noted for CSV files. Note the following points when saving the file:

- Open the converted file in an editor to ensure that data, particularly those pertaining to time, have been saved as expected.

Depending on the cell formatting, precision down to the second, or time may be output as numeric values.

- Strings starting with "0" may be treated as numeric values. Leading zeros ("0") are not output if this is the case (for example, "00012345" may be output as "12345").

Because event IDs are treated as strings, "00012345" and "12345" would be determined as different values in Process Discovery.

- Cells may include linefeeds. Ensure that the file conforms to the CSV formatting rules described above, or delete the linefeeds within cells before converting to CSV.

3.2.3 Database Dump Files

Extract dump files from the business system and load them into another database environment. After that, convert the data into CSV format.

Refer to the database manual for information on extracting dump files and loading data.

3.2.4 Confirmation after Normalization

Confirm that the generated CSV data meets the following conditions by using Excel or similar products:

- The number of columns, including the header line, is correct
- The column expected to contain time information does not contain other types of information.

3.3 Analyzing the Table Structure

Before analysis with Process Discovery, use the following points to determine if the table structure is one that can be analyzed.

3.3.1 When Multiple Tables with the Same Schema Exist

Even when the specifications of the database only show one schema, there may actually be more than one type of CSV data corresponding to it. This situation can occur in the following cases:

- Separate files are created for each period, though the usage is the same.

In Process Discovery, each file is processed as a different event type. If the files have only been separated by period, but in effect, there is no need to separate them, they can easily be merged into one file and treated as one event type. Combine the CSV data before extracting the event.

- The same schema is used for different types of information.

In this case, information in the file name itself might be missed when the CSV data is merged, and it may not be processed correctly. In this case, it may be better to treat the CSV data as separate event types. Even if they are to be treated as separate events types, if there are fields within the data that indicates the type, the CSV data can be merged and the fields can be used to have the data recognized as a different type of event.

3.3.2 History Tables

In a history table that contains two or more event types in one table, more than one field that identifies the event type will exist. Confirm which field identifies the event type.

3.3.3 Timestamp Format

A template to detect the timestamp is built into Process Discovery. The template can handle the following formats.

yyyy-MM-dd HH:mm:ss
yyyy/MM/dd HH:mm:ss
yyyy/M/d H:mm:ss
yyyyMMdd'T'HHmmss
yyyyMMddHHmmss
yyyy/MM/dd HH:mm
yyyy/M/d H:mm
yyyyMMddHHmm
millisec
yyyy/MM/dd
yyyy/M/d
yyyyMMdd
yyMMdd

d/M/yyyy H:mm:ss
d/M/yyyy
yy/M/d
d/M/yy
ddMMMyyyy
yyyy+M+d
yy-M-d
d.M.yyyy
M/d/yyyy
M/d/yyyy H:mm:ss
yyyy-M-d'T'H:mm:ss
yyyy-MM-dd HH:mm:ss.SSS
yyyy/MM/dd HH:mm:ss.SSS
yyyyMMdd'T'HHmmss.SSS
yyyyMMddHHmmss.SSS
d/M/yyyy H:mm:ss.SSS
M/d/yyyy H:mm:ss.SSS
yyyy-M-d'T'H:mm:ss.SSS
HH:mm:ss
HHmmss
HHmm
H:mm:ss
H:mm:ss.SSS
HHmmss.SSS

3.3.4 Analyzing Event Keys

Find out whether the event key is composed of a single field (simple event key) or composed of multiple fields (composite event key). Confirm whether the composite event key relates to other tables.

3.3.5 Defining Events by Generalizing Attributes

In some instances, the CSV data received from a customer may not contain file names or fields that can be interpreted as events. In this type of situation, we can rely on the fact that Process Discovery is a tool designed to deduce tasks performed by people from the data it is provided and produce a reliable event from the CSV data.

In the following example of CSV data, shipping statuses are known to be entered using numbers. "0" for order received, "1" for ready for shipment, "2" for unshipped, and "3" for cancelled.

ID	Shipping instruction case segment	Reserve shipping date	Preferred shipping date	Entering and dispatching quantity	Preferred entering and dispatching quantity	Updated date
001	0	20090801	20090831	3	3	20090720113058
001	1	20090801	20090831	3	3	20090725154337
002	0	20090901	20090831	3	3	20090810173021
002	1	20090901	20090831	3	3	20090815085811
003	0	20090801	20090831	3	5	20090708160743
003	0	20090801	20090831	5	5	20090730123752
003	1	20090801	20090831	5	5	20090730221727
004	0	20090901	20090831	3	5	20090816150905
004	3	20090901	20090831	3	5	20090830230801
005	2	20090915	20090815	1	10	20090812112939
005	0	20090915	20090815	10	10	20090813190609
005	1	20090915	20090815	10	10	20090814150609

An event for shipping status "0" can, therefore, be defined by combining field values, as shown below. This means that an event can be defined, which is easily recognizable as a task performed by a person.

Definition of event							
Event	Status	ID	Shipping instruction case segment	Reserve shipping date	Field Name		
					Preferred shipping date	Entering and dispatching quantity	Preferred entering and dispatching quantity
Order entry	Satisfaction		0		≠		≠
	Delay		0		>		≠
	Deficiency in quantity		0		≠		<
	Delay and deficiency in quantity		0		>		<
Shipping OK			1				
Absence of shipment			2				
Cancellation			3				

Chapter 4 Business Process Analysis and Interpretation

This chapter explains how to analyze business processes, using Process Discovery, to identify irregularities that indicate inefficient processes. Timely detection of such weak processes requires prompt corrective action, which results in effective business processes characteristic of a productive business environment.

4.1 Checking Correctness of Data

Business data must be correctly processed before it can be analyzed using the Process Discovery - Process Analyzer. Of course, the ideal scenario would be to enter the correct parameters in the Process Generator and generate the correct process. However, this is not always possible because the required information may not be available or, simply, due to mistakes. It is, therefore, recommended to perform certain checks before beginning the analysis. This ensures the results are closer to real-time expectation, reduces any rework, and saves both time and effort.

Look out for the following scenarios to ensure the source data is correct for use by the Process Analyzer:

- Routes are independent of the main process

There may be cases where branches occur from INITIAL_STATE and flow to FINAL_STATE without crossing over. This indicates that there is no correlation between the event keys of these processes. Ensure the processes do not have correlations from a business perspective. If, however, it seems that correlations may exist, look for the *Correlative Event Key*.

- Uncorrelated events are mixed

Possible causes:

- Event keys have been given associations even though they should never have been associated
- Event keys that are different are considered to be the same
- A *Composite Event Key* has been mistakenly defined as a *Plain Event Key*

Refer to correlations in the **Correlation Candidates Selection tab** of the Process Generator, and check whether it is a *Composite Event Key*.

- Order of events is not as expected

Possible causes:

- Time information may not be synchronized properly if the CSV data has been taken from different systems
- Data from systems based on hours, minutes, and seconds could be mixed with data from systems based only on the date
- Batch processes may have been included

When batch processes are included, all the processes in a batch have exactly the same time information, or at least, it is very close. Process Discovery works on the principle that the order indicated by the time is the order in which processes are performed. This means that the order shown for events in batch processes may differ real-time.

- Time information may have been updated by the system

Some systems overwrite time information when some repetition occurs.

4.2 Business Analysis

4.2.1 Testing Predictions about Processes

This section explains how to test business processes and determine if the predefined process specified in the design document matches its real-time implementation. There are three key objectives for testing processes:

- To understand the current process
- Identify the types of processes applicable in a business scenario and distinguish between them
 - Processes that occur frequently conform to the predefined business rules and are referred to as Typical Processes

- Low-frequency processes or processes that are infrequent are more likely to have inconsistencies with the business rules and are referred to as Exceptional Processes
- Find out whether there are discrepancies between the design and real-time implementation of processes

Some of the primary reasons for process discrepancies include:

- Outdated design documents not up-to-date with the system or changes in procedures
- Operational issues, such as usability of the system, may cause real-time processes to operate differently than their expected, predefined behavior
- Underlying data, used for generating processes in Process Discovery, has not been collected correctly (for example, not enough data or mistakes in associations)



Note

Process Discovery uses data obtained from customers. It is, therefore, not always possible to obtain data for an extensive period (a year or more) due to the substantial work involved in data collection. This means that the collected data may not include data for certain seasons or special events (for example, end-of-year events). So, even if a process is specified in design documents, it cannot always be replicated using Process Discovery.

Refer to the following procedures for testing business processes.

Comparison with Typical Processes

From Process Analyzer, select the **Process Analysis** tab to display the process diagram.

Refer to the **Process Filter** area of the Control Panel. By default, the slider is set to 100%—the maximum frequency of processes. This means that all processes are ordered by the occurrence rate of the route, with the highest number of occurrences first and showing up to 100%. Move the slider up to display processes that occur fewer times, making the process diagram more complex.

Additionally, click **Show Typical Process** to display the Typical Process for your business. Doing this automatically sets the slider to a specific position. The process diagram displayed, at this point, depicts the Typical Process—process that conforms to the predefined business rules. Check the flow of events in the process diagram for any irregularities.

Comparison with predefined processes

If process diagrams have been created as part of the design, compare these with the predefined Process Discovery diagram.

Note that the granularity of the two diagrams may differ. While in Process Discovery, an event is the data entering a business system, a design may describe the instructions given to end users or show the flow of data. This means the two process diagrams will depict different aspects of the business process and the amount of detail they go into will also differ.



Note

Additionally, the order of events may differ between the processes generated using Process Discovery and the ones described in the design documents. Also, check for differences in the time information, if any.

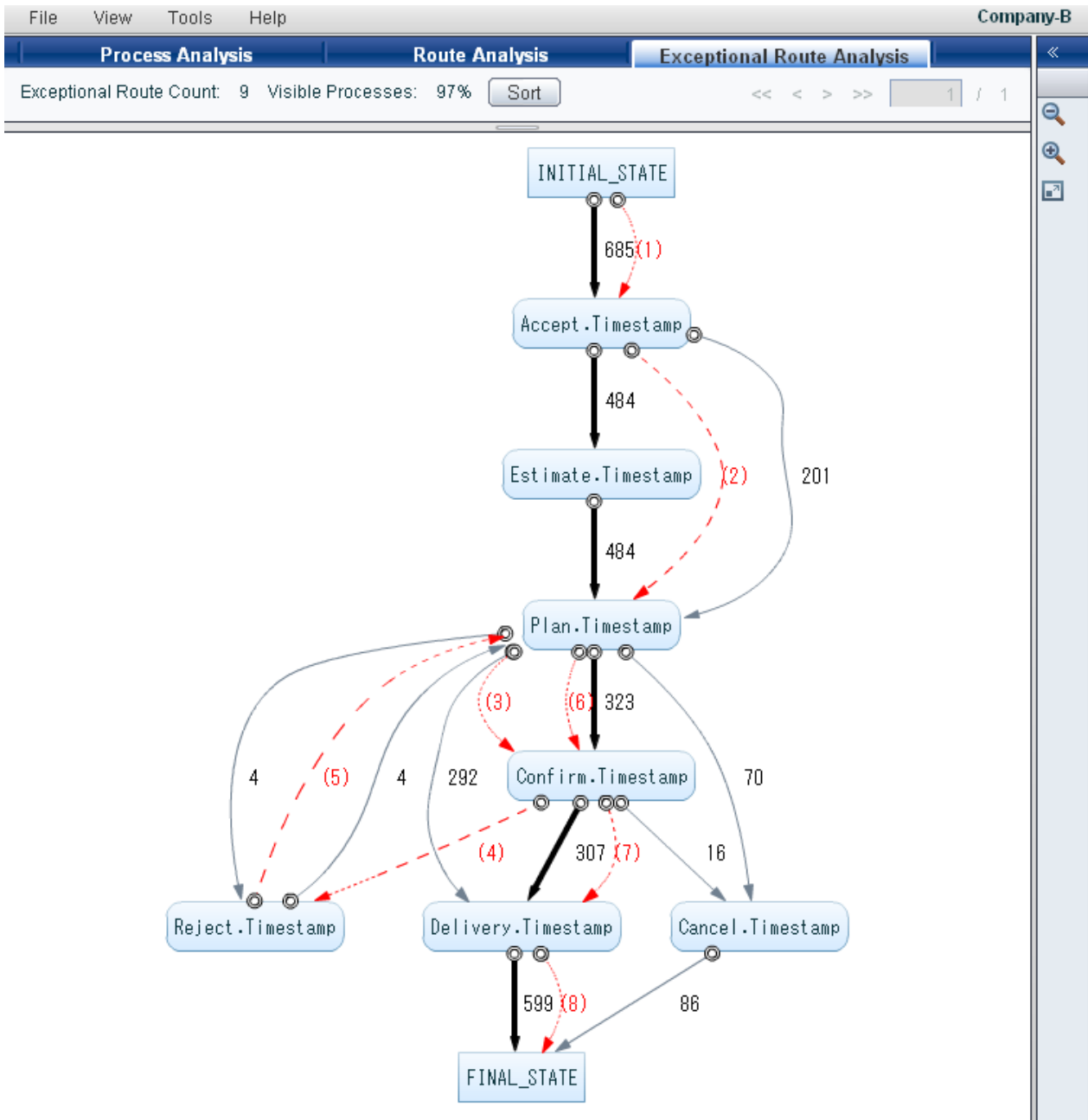
4.2.2 Validating Conformation of Processes to Business Rules

This section explains how to test if processes do not follow business rules.

High-level analysis of Exceptional Processes

Exceptional Processes, that occur infrequently, often take steps that are not followed in most processes.

Using Process Analyzer, you can display Exceptional Processes with Typical Processes and compare them to identify Exceptional Process activities that do not map with the Typical Process. These are the activities that do not conform to business rules.



Filter Exceptional Processes that do not meet specific business rules

If you are aware of specific business rules, Process Analyzer allows you to filter processes that do not conform to those rules.

Consider a rule that requires an event called "*Deliberation*" to be triggered before the event "*Approval*". We can specify this rule in the Process Analyzer and filter specific processes that do not follow this rule.

The following procedure describes how to filter Exceptional Processes using the Process Analyzer.

1. From the Process Analyzer, select the **Exceptional Route Analysis** tab.
2. Click **Sort** to display the Route Sorting dialog box.
3. Edit the available options to specify your filter criteria.
 - a. Select the **List Routes that do not meet the condition below first**.
 - b. Select an event from the **Target Event** list.
 - c. Select an event from the **Target Event Precondition** box. This event will precede the event selected in the previous step.

4. Click **Apply**.

Processes that do not meet the specified criteria are displayed in the **Exceptional Route List**.

Refer to "[8.5.1.1 Route Sorting](#)" for details.

Filter Exceptional Processes that show specific actions

For actions that do not conform to business rules, Process Analyzer allows you to filter processes that use these actions.

The following procedure explains how to filter processes with specific actions using the Process Analyzer.

1. From the Process Analyzer, select the **Exceptional Route Analysis** tab.
2. Click **Sort** to display the Route Sorting dialog box.
3. Edit the available options to provide your filter criteria.
 - a. Select **List Routes containing these actions first**.
 - b. Select appropriate values for the **Action Source** and **Action Destination**.
4. Click **Apply**.

Processes that follow the specified actions are displayed in the **Exceptional Route List**.

Refer to "[8.5.1.1 Route Sorting](#)" for details.

4.2.3 Discovering Inefficiencies in Processes

This section explains how to discover inefficiencies in business processes.

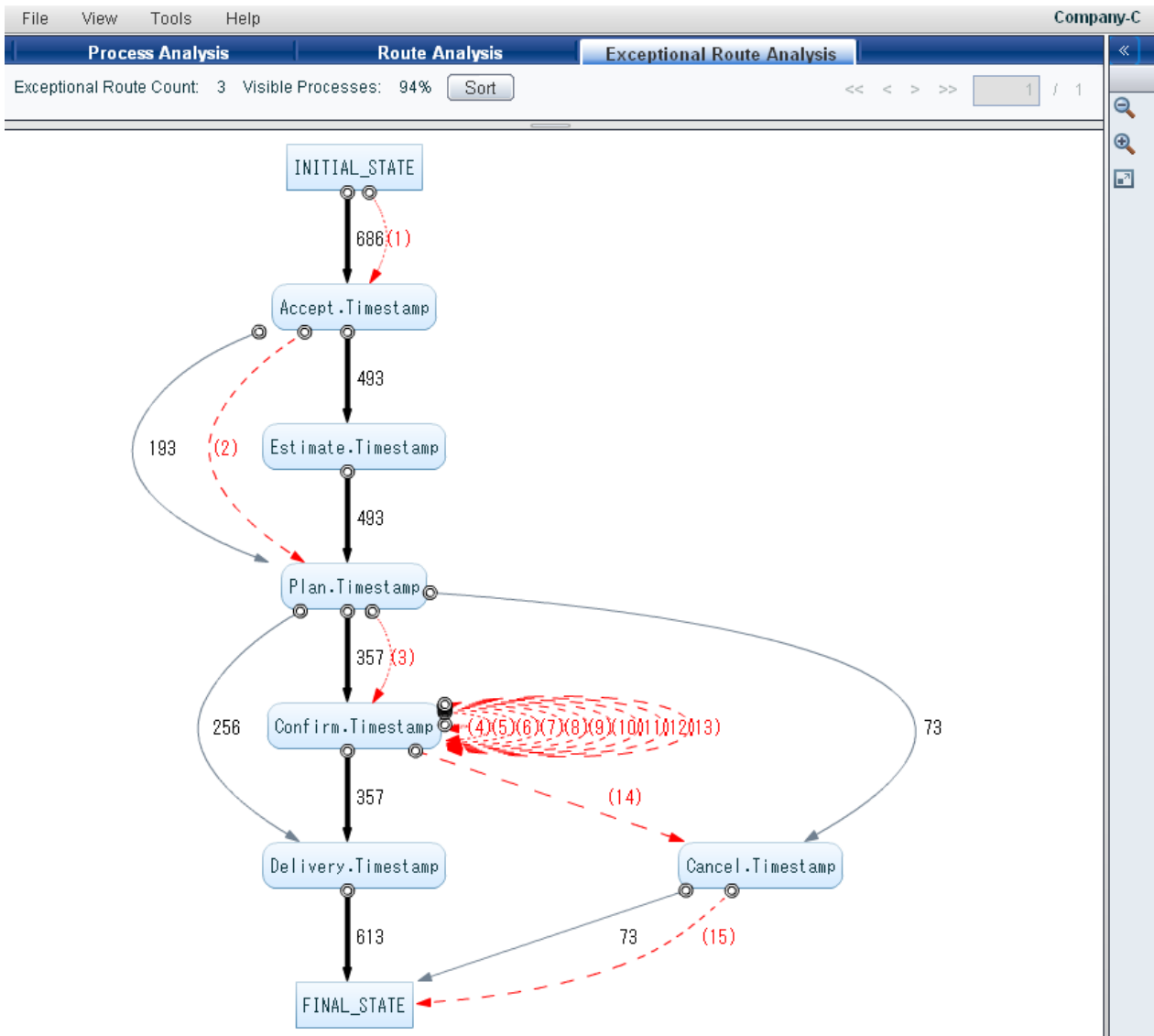
Use the following guidelines to derive process inefficiencies using Process Analyzer:

- Search for repetitious processes
- Search for loopback processes
- Search for bottlenecks that increase operational time

Repetitious processes

Inefficiencies are often associated with processes that are performed repeatedly.

There are, of course, cases where processes must be repeated, and so, this is not the main criteria for identifying erroneous processes. Similarly, there are cases that appear to be repetitious but actually involve issuing of very similar details. Therefore, before determining if the repetitious nature of a process is actually a problem, consider the peculiarities of the system.

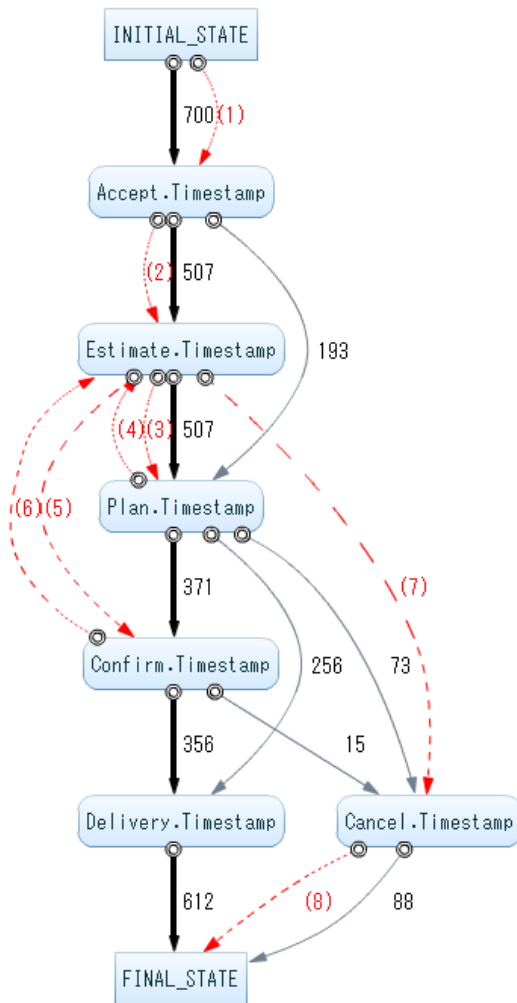


To view the repetition frequency of a process, refer to the **Repeats** header in the Route List or Exceptional Route List for Typical Process and Exceptional Processes, respectively. Additionally, select the header to display the processes in the ascending or descending order.

Loopback Processes

Inefficiencies can also be discovered where a process that has already been successfully executed is performed again. Such processes are referred to as *Loopback Processes*. These processes, however, do not always indicate inefficiencies. Use your discretion to interpret loopback processes as erroneous.

Process Analysis		Route Analysis		Exceptional Route Analysis				
Exceptional Route Count: 5		Visible Processes: 99%		Sort				
Exceptional Route List		Route ID	Frequency	Deviation Degree	Repeats	Loopbacks	Cost	Sort Score
Accept.Timestamp -> Estimate.Timestamp ->		9	1	2	0	2	0	0
Accept.Timestamp -> Estimate.Timestamp ->		6	1	1	0	1	0	0
Accept.Timestamp -> Estimate.Timestamp ->		8	1	1	0	1	0	0

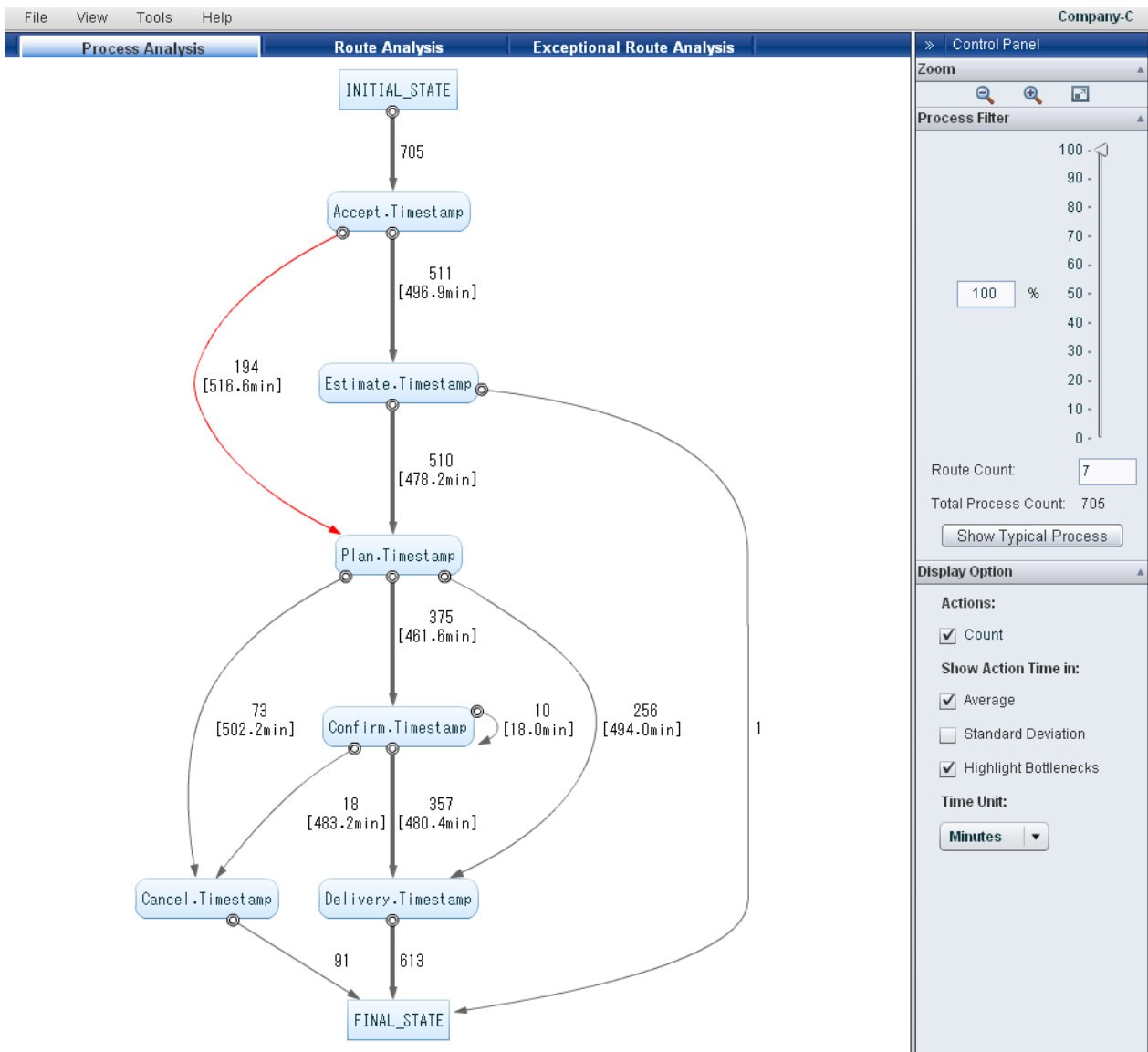


To view the number of loopbacks for a process, refer to the **Loopbacks** header in the Route List or Exceptional Route List for Typical Process and Exceptional Processes, respectively. Additionally, select the header to display the processes in the ascending or descending order.

Bottlenecks that increase operational time

Adjust the Control Panel settings to display the average action time and the standard deviation in a process diagram. Use the **Show Action Time in** options to enable the arrows - indicative of actions in a process - to display the average action time and standard deviation.

Review the process diagram to identify actions that consume substantial average time or have significant standard deviation. Further, where the standard deviation is high, the time differences are also considerable. These are the areas in a process that need to be improvised for efficiency.



4.2.4 Using Properties to Compare Processes

You can use process properties to compare how different departments employ their processes, or perhaps, how processes differ in varied production scenarios for different products. This type of comparison can reveal the best practices observed by a particular process or weak areas that require improvement.

Filtering processes by property

By creating process diagrams for each department, you can see how processes differ across departments.

If the business data includes a unique property for a department, Process Analyzer enables you to filter specific processes that match the given property. This enables you to view a customized process diagram that shows distinct workflow pattern for that department. The same can be done for other departments.

Additionally, because different departments deal with different products and customers, there are bound to be differences in the way each department employs their business process. By comparing the process diagrams for each department, these differences become apparent.

The following procedure describes how to generate process diagrams that contain a specific property.

1. From the Process Analyzer, click **Tools > Analyze > Filter**. Doing this displays the Define Filter Criteria dialog box that provides various options for defining a process filter.
2. Click **Add > Property**.

3. From the **Property Name** list, select the property you want to filter.
4. Specify additional filter criteria using **Condition 1** and **Condition 2**.
5. Click **Apply** to execute the filter.

Process diagrams that match the specified property are displayed.

Refer to "[8.4.4 Set Filter Criteria](#)" for details.

Filtering action time distribution by property

Process Analyzer allows you to compare the action times of processes filtered by a unique property.

The following procedure explains how to display the distribution of time in actions for each property.

1. In a process diagram, right-click an action and **Show Action Time Distribution**.
2. In the Action Time Distribution dialog box, select the properties to be compared.

When properties are selected for comparison, the action time statistics for the properties are shown in the Action Time list. Histograms showing the distribution for each property can also be shown or hidden.

Refer to "[8.4.3 Show Action Time Distribution](#)" for details.

4.2.5 Assessing Changes in Processes Over Time

You can monitor changes in a business process by making regular observations over a period of time. If the expected behavior of a process is known, it is possible to assess the deviation of a process from its ideal state.

Process Discovery allows you to compare process diagrams for a specific time period or monitor Key Performance Indicator (KPI) values in a chronological order.

Differences in process diagrams by period

Some deviations are obvious and can be determined by simply looking at the differences in business processes generated for a specific time period. If a years worth of data is available, Process Analyzer provides you the flexibility to perform custom analysis on it. For example, you may generate processes for quarterly periods and examine the differences.

The following procedure explains how to display processes for a specific period.

1. From the Process Analyzer home page, click **Tools > Analyze > Filter**. Doing this displays the Define Criteria dialog box that provides various options for defining a process filter.
2. Click **Add > Period** to display the Period Filter Criteria area.
3. Select **Start Date**, and specify the start date for the process.
4. Select **End Date**, and specify the end date for the process.
5. Click **Apply** to execute the filter.

A process diagram with processes for the specified time period is displayed.

Refer to "[8.4.4 Set Filter Criteria](#)" for details.

4.2.6 Assessing the Extent of Standardization

For some production tasks, it is important that procedures are performed exactly the same way, without exception. Hints for improvement can be gained by finding out the extent of standardization in such cases, with the aim to have the business processes use the same pattern whatever the case.

You can assess the extent of standardization in business processes by:

- Assessing the fluctuations in action time
- Understanding the concentration of routes

Assessing fluctuations in action time

There may be a problem if the average time taken for an action is too long, but there is also a high likelihood of a problem if the action time fluctuates.

If the fluctuations of a particular action time are significant, the possible cause may be:

- Details of processes differ, and so, the action times are different
- Details of processes are the same, but the properties are different so the action times are different
- Details of processes extracted using Process Analyzer are the same, but there are certain processes in the paths between nodes that cannot be extracted using this tool; also, the differences in the times taken to perform these processes cause differences in the action times

To view the fluctuations in action time using the Process Analyzer, click **View > Action > Time > Standard Deviation**. Alternatively, you may select the **Standard Deviation** check box from the Control Panel.

This shows the differences in standard deviation - higher the values, greater the time differences. The standard deviation for actions that occur only once is shown as "0.0".

Understanding the concentration of routes

A process is considered to be more standardized the more it concentrates on one particular route. If a particular process is not an obvious candidate, however, the following situations may be occurring:

- Steps in the processes are different (few common steps)
- Tasks that could have been treated as the same, but with different properties, were made into different event types when the process was generated
- There are parallel processes which would be the same route if described in parallel, but because the order of execution is different, they appear to be different routes

Pareto charts in the Process Analyzer graphically represent the concentration of routes.

The horizontal axis displays the different processes represented as bars, while the vertical axis displays the frequency of occurrence of processes. The height of a bar is indicative of the frequency of the process it represents. The Pareto chart lists the processes in a descending order with the process that has the highest frequency listed first.

The line graph shows the cumulative total of occurrences of routes. For example, if the route occurring most occurs 50% of the time, then the next most frequent route occurs 10% of the time, the line graph will start at 50%, then grow to 60%, thus increasing to finish at 100%.

Therefore, the Pareto chart will climb swiftly if the procedure consists of a few Typical Processes. If the climb is smooth, on the other hand, a dominant route does not exist and rather evenly distributed.

Also, if the total number of processes is the same and the number of routes is low, this means there are not many variations and standardization has progressed.

To display the Pareto chart, click **Tools > Analyze > Pareto Chart**.

Refer to "[8.8 Pareto Chart](#)" for details.

4.2.7 Cost Simulation

Using Process Analyzer, you can add sample costs to events and actions in a process and estimate the total cost for operating the entire process. For this, click **Tools > Cost Settings** to display the Cost Settings dialog box where you can specify the cost for events or actions of a process.

Refer to "[8.4.5 Cost Settings](#)" for details.

Chapter 5 Process Generator Overview

5.1 Window Configuration

Model Selection Display

The screenshot shows the 'Process Generator' interface with the 'Model List' tab selected. A dropdown menu for 'Model Type' is set to 'Business Event'. Below this is a table listing models for Company-A, Company-B, and Company-C. At the bottom, there are buttons for 'Edit', 'Rename Model', 'Create New Model', and 'Delete', along with a label 'Operations for Model'.

Model Name	Condition	Last Modified	CSV Directory
Company-A	Process Data Generated	06/12/2011 19:29:12	/var/opt/FJSVibpma/bpme/csvupload/201
Company-B	Process Data Generated	06/12/2011 19:29:24	/var/opt/FJSVibpma/bpme/csvupload/201
Company-C	Process Data Generated	06/12/2011 19:29:32	/var/opt/FJSVibpma/bpme/csvupload/201

Model Operation Display

The screenshot shows the 'Process Generator' interface with the 'Model List' tab selected and 'Company-A' chosen. The 'Process Data Generation' tab is active. The interface displays various configuration options for the model, including 'CSV Directory', 'Business Calendar', 'Event Repetition', and 'Progress'.

Screen for operations is shown when clicking each tab

Status: Process Data Generated

CSV Directory: /var/opt/FJSVibpma/bpme/csvupload/2011201180957437

Business Calendar: [Dropdown]

Event Repetition: Treat all distinct

Progress: 100%

5.2 Getting Started

Preparations

Set up the Process Discovery database before using the Process Generator.

Refer to Chapter 4, "Installing and Setting Up Analytics Server" in the *Interstage Business Process Manager Analytics V12.0 Installation Guide* for details.

Creating users and assigning groups

Create users, and assign them to the Process Generator User group to log into the Analytics Console.

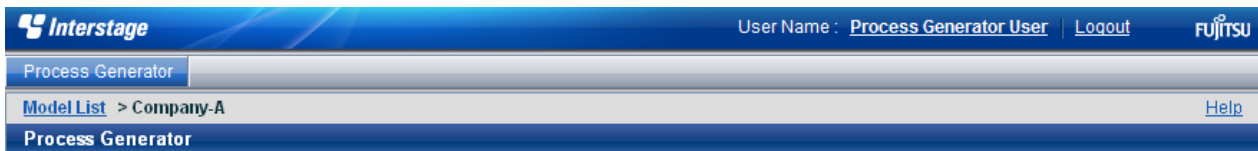
Refer to the *Management Console Guide* for details.

Starting the Analytics Console

Specify the following URL to display the Analytics Console.

```
http://[ServerName]:[PortNumber]/ibpmm/
```

The **Process Generator** tab appears after you login.



5.3 Sample Process Generator Scenarios

Use of the Process Generator depends on the type of CSV file input.

This section explains how to use the tool for different types of CSV files.

5.3.1 Data Type 1

Business logs are a common data format fed into the Process Generator.

- 1 CSV file is used
- There are IDs allocated per process with slip numbers
- There is one "Time" field for the timestamp
- The "Process name" field is indicative of the actual process

Example CSV file:

Request ID	Event Name	Person Name	Time
ID001	Accept	Goto	2006/12/11 07:12:13
ID002	Accept	Tanaka	2006/12/13 09:21:58
ID001	Publish Estimation	Goto	2006/12/14 11:52:41
ID001	Accept	Goto	2006/12/16 19:17:44
ID002	Publish Estimation	Tanaka	2006/12/16 21:48:38
ID003	Accept	Tanaka	2006/12/19 14:55:36
ID001	Design	Goto	2006/12/19 15:02:41
ID001	Confirmation	Goto	2006/12/21 17:13:22
ID002	Cancel	Tanaka	2006/12/23 16:24:23
ID003	Publish Estimation	Tanaka	2006/12/23 17:00:11
ID003	Accept	Tanaka	2006/12/25 20:26:08
ID001	Delivery	Goto	2007/01/08 10:34:38

Correlation Candidates Selection



Only Event Key is specified.

Refer to "[6.4 Selecting Correlation Candidates](#)" for details.

Extraction Items Selection

CSV File Name	Event Name Item	Timestamp Item	Property Item for Analysis
table1	Event Name	Time	

“Event Name” is specified as Event Name Item, “Time” is specified as Timestamp Item.

With this type of data, process with the same slip numbers are considered to be the same and processes are generated according to the order in which the process name appears (starting from the earliest time).

Taking slip number ID001 as an example, the following process is generated.

```
(Receipt.time) -> (Estimate.time) -> (Order.time) -> (Design.time) -> (Confirmation.time) ->
(Delivery.time)
```

There is one Event Name Item and one timestamp for each event with this type of data, so the event name is the combination of these two.

Refer to "[6.5 Extraction Item Settings](#)" for details.

5.3.2 Data Type 2

Another data format fed into the Process Generator is the business event log.

- 1 CSV file is used
- There are IDs allocated per process with slip numbers
- There are eight fields for the timestamp and each of these corresponds to a particular process

Example CSV file:

Request ID	Person Name	Accept time	Publish Estimation time	Receive Order time	Design time	Confirmation time
ID001	Goto	2006/12/11	2006/12/14	2006/12/16	2006/12/19	2006/12/21
ID002	Tanaka	2006/12/13	2006/12/16			
ID003	Tanaka	2006/12/19	2006/12/23	2006/12/25	2007/01/10	2007/01/17
ID004	Suzuki	2007/01/10	2007/01/12	2007/01/19	2007/01/28	2007/02/05
ID005	Goto	2007/01/15	2007/01/20	2007/01/25	2007/02/02	2007/02/12
ID006	Saito	2007/01/16				
ID003	Tanaka				2007/01/21	2007/01/24
ID007	Suzuki	2007/01/22	2007/02/01	2007/02/04	2007/02/05	2007/02/08

Request ID	Person Name	Accept time	Publish Estimation time	Receive Order time	Design time	Confirmation time
ID007	Suzuki					2007/02/18

(continuing above)

Delivery time	Reject time	Cancel time
2007/01/08		
		2006/12/23
	2007/01/17	
2007/02/10		
2007/02/15		
		2007/01/17
2007/01/26		
2007/02/13	2007/02/16	
2007/02/21		

Correlation Candidates Selection



Refer to "6.4 Selecting Correlation Candidates" for details.

Extraction Items Selection

CSV File Name	Event Name Item	Timestamp Item	Property Item for Analysis
table2		Accept time,Confirmation time,Delivery time,Design time,Publish estimation time,Receive order time,Cancel time,Reject time	

No Event Name Item is specified.

All Timestamp in CSV file are specified as Timestamp Item.

Taking slip number ID001 as an example, the following process is generated.

(Accept time) -> (Publish Estimate time) -> (Receive Order time) -> (Design time) -> (Confirmation time) -> (Delivery time)

The Event Name Item is not specified with this type of data, so the timestamp item name is used as the Event name.

See the Correlation Candidates Selection for details.

Refer to "6.5 Extraction Item Settings" for details.

5.3.3 Data Type 3

This example considers the data format of a business event log with the following specification:

- Eight CSV files are used

- Each CSV file has a "Time" field for the timestamp
- IDs are different for the processes, depending on the CSV file

Example CSV file:

Cancel.csv

Request ID	Order ID	Person Name	Time
ID002			2006/12/23 16:24:23
ID006		Saito	2007/01/17 11:19:20
ID008	J06	Saito	2007/02/10 11:26:13

Publish estimation.csv

Request ID	Person Name	Time
ID001	Goto	2006/12/14 11:52:41
ID002	Tanaka	2006/12/16 21:48:38
ID003	Tanaka	2006/12/23 17:00:11
ID004	Suzuki	2007/01/12 11:31:30
ID005	Goto	2007/01/20 08:45:19
ID007	Suzuki	2007/02/01 07:59:47
ID008	Saito	2007/02/05 11:48:02
ID008	Saito	2007/02/05 18:48:51

Reject.csv

Order ID	Person Name	Time
J02	Tanaka	2007/01/17 17:50:54
J05	Suzuki	2007/02/16 10:10:28

Receive order.csv

Request ID	Order ID	Person Name	Time
ID001	J01	Goto	2006/12/16 19:17:44
ID003	J02	Tanaka	2006/12/25 20:26:08
ID004	J03	Suzuki	2007/01/19 19:39:38
ID005	J04	Goto	2007/01/25 12:36:48
ID007	J05	Suzuki	2007/02/04 15:01:48
ID008	J06	Saito	2007/02/09 08:10:29

Accept.csv

Request ID	Person Name	Time
ID001	Goto	2006/12/11 07:12:13
ID002	Tanaka	2006/12/13 09:21:58
ID003	Tanaka	2006/12/19 14:55:36
ID004	Suzuki	2007/01/10 09:06:02
ID005	Goto	2007/01/15 14:09:53
ID006	Saito	2007/01/16 15:30:47

Request ID	Person Name	Time
ID007	Suzuki	2007/01/22 16:11:52
ID008	Saito	2007/01/24 11:48:12

Design.csv

Order ID	Person Name	Time
J01	Goto	2006/12/19 15:02:41
J02	Tanaka	2007/01/10 18:19:40
J02	Tanaka	2007/01/21 15:49:27
J03	Suzuki	2007/01/28 16:36:31
J04	Goto	2007/02/02 09:18:11
J05	Suzuki	2007/02/05 19:11:50

Confirmation.csv

Order ID	Person Name	Time
J01	Goto	2006/12/21 17:13:22
J02	Tanaka	2007/01/17 08:33:52
J02	Tanaka	2007/01/24 07:50:29
J03	Suzuki	2007/02/05 18:41:03
J05	Suzuki	2007/02/08 10:05:03
J04	Goto	2007/02/12 13:09:29
J05	Suzuki	2007/02/18 05:09:17

Delivery.csv

Order ID	Person Name	Time
J01	Goto	2007/01/08 10:34:38
J02	Tanaka	2007/01/26 14:23:18
J03	Suzuki	2007/02/10 09:41:26
J05	Suzuki	2007/02/13 09:16:35
J04	Goto	2007/02/15 18:27:59
J05	Suzuki	2007/02/21 21:13:44

Correlation Candidates Selection

A.Company Status: Profiling Finished

Profiling | **Correlation Candidates Selection** | Extraction Items Selection | Process Data Generation

Request ID in Receive order table is correlated with event key of Publish estimation table, Cancel table and Accept table.

Submit Candidates | Reset | Delete All Correlations

Refer to "6.4 Selecting Correlation Candidates" for details.

Extraction Items Selection

CSV File Name	Event Name Item	Timestamp Item	Property Item for Analysis
Accept		Time	
Cancel		Time	
Confirmation		Time	
Delivery		Time	
Design		Time	
Publish estimation		Time	
Receive order		Time	
Reject		Time	

No Event Name Item is specified. (Each CSV file name is used as Event Name Item.)

Time field of each CSV file is used as Timestamp Item.

Taking slip number J01 as an example, the following process is generated.

```
(Accept.Time) -> (Publish estimation.Time) -> (Receive order.Time) -> (Design.Time) ->
(Confirmation.Time) -> (Delivery.Time)
```

The Event Name Item is not specified with this type of data, and only one Timestamp Item is specified.

So, the event name is the combination of CSV file name and Timestamp Item.

Refer to "6.5 Extraction Item Settings" for details.

Chapter 6 Process Generator Features

This chapter covers the Process Discovery - Process Generator features.

6.1 Process Generation Overview

Process Generation involves the following steps.

Select a model [Required]

Configure a CSV file, also referred to as a "model", for process data generation; refer to ["6.2 Selecting Model"](#) for details

Select composite items

Combine several fields of a CSV file, and create one new field, referred to as a "composite item"; refer to ["6.3.1 Setting Composite Items"](#) for details

Profiling [Required]

Involves analysis of the characteristics of CSV fields, including capturing the time information; analysis results are later used for different purposes, such as generating timestamps; refer to ["6.3 Profiling"](#) for details

Analyze correlations

Involves calculating similarities between the CSV fields, also referred to as "properties", in a source and destination CSV file; allows event keys to be automatically set and to calculate correlation scores - a score that indicates the probability of correlation between the source and destination CSV files

Use this process only when importing two or more CSV files; do not use when there is only one CSV file or if the event keys are already known.

Select Correlation Candidates

Set the relationship between correlated properties for items that will be used as key properties in CSV files and when more than one CSV file is input.

Refer to ["6.4 Selecting Correlation Candidates"](#) for details.

Select extraction items

Select the following items for each CSV file

Timestamp Items [Required]

Select the items you want to use for time.

Event Name Item

If there are items that express more than one event in one CSV file, select these items as Event Name Items; the CSV file will be used if this is not selected

Property Item for Analysis

Select the properties to be used for analysis

Refer to ["6.5 Extraction Item Settings"](#) for details.

Generate Process Data [Required]

Generate processes using the selected correlation candidates and the timestamp items.

Refer to ["6.6 Generating Process Data"](#) for details.

6.2 Selecting Model

Process Discovery uses the term "model" to refer to the CSV file (or files) analyzed to generate the process data.

To begin generating the process data, login to the Analytics Console and select the **Process Generator** tab. Doing this displays a list of models defined in Analytics. From the **Model Type** list, select either **Business Event** or **IBPM Event** to display a list of models. Select a model to edit its configuration.

Model List

Model Type : **Business Event**  [Update](#)

Model Name	Condition	Last Modified	CSV Directory
Company-A	Process Data Generated	06/11/2012 18:16:38	F:/bprmm_data/bpme/csvupload/2012110
Company-B	Process Data Generated	06/11/2012 18:17:20	F:/bprmm_data/bpme/csvupload/2012110
Company-C	Process Data Generated	06/11/2012 18:16:59	F:/bprmm_data/bpme/csvupload/2012110

- For business event models, the Process Generator displays the following options

GUI Option	Description
Model Name	Displays the name of the model
Condition	Displays the current processing status of the model, such as "Process Data Generated" or "Process Data Generating Failed"; refer to "Model status (Business Events)" below for details
Last Modified	Displays the date when the model was last updated
CSV Directory	Displays the complete path of the directory that stores the CSV file
Update [button]	Updates the window
Edit [button]	Enables you to edit a model
Rename Model [button]	Allows you to change the current name of the model; refer to "Renaming Models" below for details
Create New Model [button]	Enables you to create a new model of the business event type; refer to "Creating New Models" below for details
Delete [button]	Allows you to delete a model
Update CSV files [button]	Update CSV files This is available when model status is one of followings: <ul style="list-style-type: none"> - Process Data Generated - Process Data Generating Failed - Process Data Updating Failed

Note

Model, which is used for configuring KPI from the Process Analyzer, cannot be used Rename Model and Delete button, and, when operating Edit, displaying Correlation Candidates Selection screen and Extraction Items Selection screen are only permitted.

- For **IBPM Event** models, the Process Generator displays the following options:

Item	Description
Model series	Displays the name of the model series
Project Name	Displays name of the project to which the model belongs

Item	Description
Condition	Displays the current processing status of the model, such as "Process Data Generated" or "Process Data Generating Failed"; refer to "Model status (IBPM)" for details
Last Modified	Displays the date when the model was last updated
CSV Directory	Displays the complete path of the directory that stores the CSV file
Update [button]	Updates the window
Edit [button]	Not available
Rename Model [button]	Not available
Create New Model [button]	Not available
Delete [button]	Allows you to delete a model

Model status (Business Events)

Business Event-based models can have the following statuses.

- Initial
- Profiling
- Profiling Finished
- Correlation Candidates Selected
- Extraction Items Selected
- Process Data Generating
- Process Data Updating
- Process Data Generated
- Profiling Failed
- Process Data Generating Failed
- Process Data Updating Failed

Model status (IBPM Events)

IBPM Events-based models can have the following statuses.

- Process Data Generated
- Process Data Generating Failed

Display transition with model status

When executing Edit button, display is transitioned to following destination.

Model status	Destination
Initial	Profiling
Profiling	
Profiling Finished	Correlation Candidates Selection
Correlation Candidates Selected	Extraction Items Selection
Extraction Items Selected	Process Data Generation
Process Data Generating	
Process Data Updating	Profiling

Model status	Destination
Process Data Generated	Process Data Generation
Profiling Failed	
Process Data Generating Failed	
Process Data Updating Failed	

Locking for model operation

Model which is being operated by other user cannot be operated.

This locked status is released when returning to Model List after generating Process Data or clicking **Model List** on the column header.

A command is used for unlocking models forcibly.

Refer to the "Appendix B Commands" for details.

6.2.1 Creating New Models

From the Process Generator tab, click **Create New Model** to display the Create New Model dialog box. As the name suggests, this dialog box provides options that allow you to create new models.

The Process Generator provides two options for uploading CSV files - from the server or client. Additionally, you can upload multiple CSV files simultaneously.

GUI Option	Description				
Model Name	Type a model name; Do not include illegal characters (\ / , = : " * ? < > &) or spaces in the name				
CSV Directory	Specify the directory on the server that stores the CSV file				
Upload Files	Allows you to upload CSV files or zip files included multiple CSV files from the client; selecting this option displays additional options for uploading files				
<table border="1"> <tr> <td>Browse [button]</td> <td>Allows you to browse to a CSV file or zip files included multiple CSV files on the client, and select it for upload</td> </tr> <tr> <td>Upload [button]</td> <td>Starts the upload</td> </tr> </table>	Browse [button]	Allows you to browse to a CSV file or zip files included multiple CSV files on the client, and select it for upload	Upload [button]	Starts the upload	
Browse [button]	Allows you to browse to a CSV file or zip files included multiple CSV files on the client, and select it for upload				
Upload [button]	Starts the upload				
Apply [button]	Creates the model, and closes the dialog box The new model appears in the Model List on the Process Generator tab				
Cancel [button]	Closes the dialog box without creating a model				

Note

- Maximum size of CSV file or zip file to be uploaded is 100 megabytes.
- A zip file can be included up to 1000 CSV files.
- A zip file can be included up to 3 layer levels for a directory.

6.2.2 Renaming Models

The Process Generator allows you to change models names according to your requirement. For this, click **Rename Model** from the Process Generator tab. Doing this displays the Rename Model dialog box that provides the following options to change the model name.

GUI Option	Description
Model Name	Displays the current model name
New Model Name	Type the new model name; Do not include illegal characters (\ / , = : " * ? < > &) or spaces in the name
Apply [button]	Confirms the new model name, and closes the dialog box
Cancel [button]	Closes the dialog box without changing the model name

6.3 Profiling

From the Process Generator tab, select a model and click **Edit** to display the model's configuration. Select the **Profiling** tab to display the profiling configuration options for the model. Using these options, you can set composite items, perform profiling, and analyze correlations.

GUI Option	Description
Analyze Correlations	Select this check box to automatically perform correlation analysis Do not select if the correlations between CSV files are already known and correlation analysis is to be performed manually
Progress	Displays the progress of the profiling As profiling continues, the indicator moves from 0% to 100% where 100% indicates that profiling has finished successfully; the indicator returns to 0% if profiling fails
Set Composite Properties	Enables you to set composite items; refer to " 6.3.1 Setting Composite Items " below for details
Start Profiling [button]	Select this button to begin profiling; doing this changes the button to Cancel Profiling that allows you to terminate profiling, if required When profiling completes, the button changes to Restart Profiling

GUI Option	Description
	Profiling needs to be performed again if you have changed any composite item settings

6.3.1 Setting Composite Items

The Process Generator allows you to combine several fields in a CSV file to create one new field referred to as a "composite item". For example, you may combine the Day, Month, and Year fields to generate the Date field, which will contain a value that is a resultant of all the three fields. Here, "Date" is a composite item.

From the **Profiling** tab, click **Set Composite Properties** to display the following options that enable you to configure composite item properties.

▼ Set Composite Properties

Composite Properties	Item Name	CSV file
<input type="checkbox"/> Composite	Order ID,Request ID	Cancel

Edit Create Delete

GUI Option	Description
(check box)	Select a composite property you want to edit or delete Select only one property for editing Select one or more property when deleting
Composite Properties	Displays the composite properties
Item Name	Displays the item name
CSV File	Displays the name of the CSV file that the composite item refers to
Edit [button]	Allows you to edit the configuration of an existing composite item; Refer to " Editing composite items " for details
Create [button]	Allows you to create new composite item properties Select this button to display the Set Composite Properties dialog box Refer to " Creating composite item properties " below for details
Delete [button]	Allows you to delete a composite item

Creating composite item properties

GUI Option	Description
CSV File Name	Displays CSV files included this model
Composite Property Name	Type the composite property name; Do not include illegal characters (, " ' < > &) or spaces in the name
Config [button]	Configures selected CSV files and composite property name
Selected Property Name	Displays items that are included in the selected CSV file
Add [button]	Allows you to add the selected item
Item Name List	Displays added items
Delete [button]	Deletes items that are checked in the list
Apply [button]	Creates the Composite Property, and closes the dialog box
Cancel [button]	Closes the dialog box without changing the model name

The following procedure describes how to create new composite item properties.

1. From the Set Composite Properties area (on the Profiling tab), click **Create** to display the Set Composite Properties dialog box.
2. From the **CSV File Name** list, select the CSV file that contains the fields to be added as composite items.
3. In the **Composite Property Name** box, type a meaningful name for the composite property to be created. Do not include illegal characters (, | " ' < > &) and spaces in the name.
4. Click **Config** to confirm the selected CSV file and composite item property name.
5. From the **Selected Property Name** list, select the CSV fields or composite items to be included in the composite property.
6. Click **Add** to add the selected CSV fields.
7. Repeat step 5-6 to add multiple CSV fields.

8. Refer to the list of CSV fields to ensure you have added appropriate composite items.
9. Click **Apply** to create the composite property.

Editing composite items

Set Composite Properties
✕

Composite

CSV File Name: Cancel

Composite Property Name:

Selected Property Name:

	Item Name
<input type="checkbox"/>	Order ID
<input type="checkbox"/>	Request ID
<input type="checkbox"/>	
<input type="checkbox"/>	

The content of already set composite items is displayed.

You can edit the names and change the composite item properties. (You cannot change the CSV file names.)

6.4 Selecting Correlation Candidates

In the Correlation Candidates Selection, event key each CSV file can be selected. Moreover, correlations between CSV files are configured when multiple CSV files are used.



Note

It is crucial to select the correct event keys. You can use the Process Generator to assess the importance of data and whether it can be used as a key, but its deductions are not always correct. Use your discretion to identify event keys.

Event Key, Correlation Source, Correlation Destination

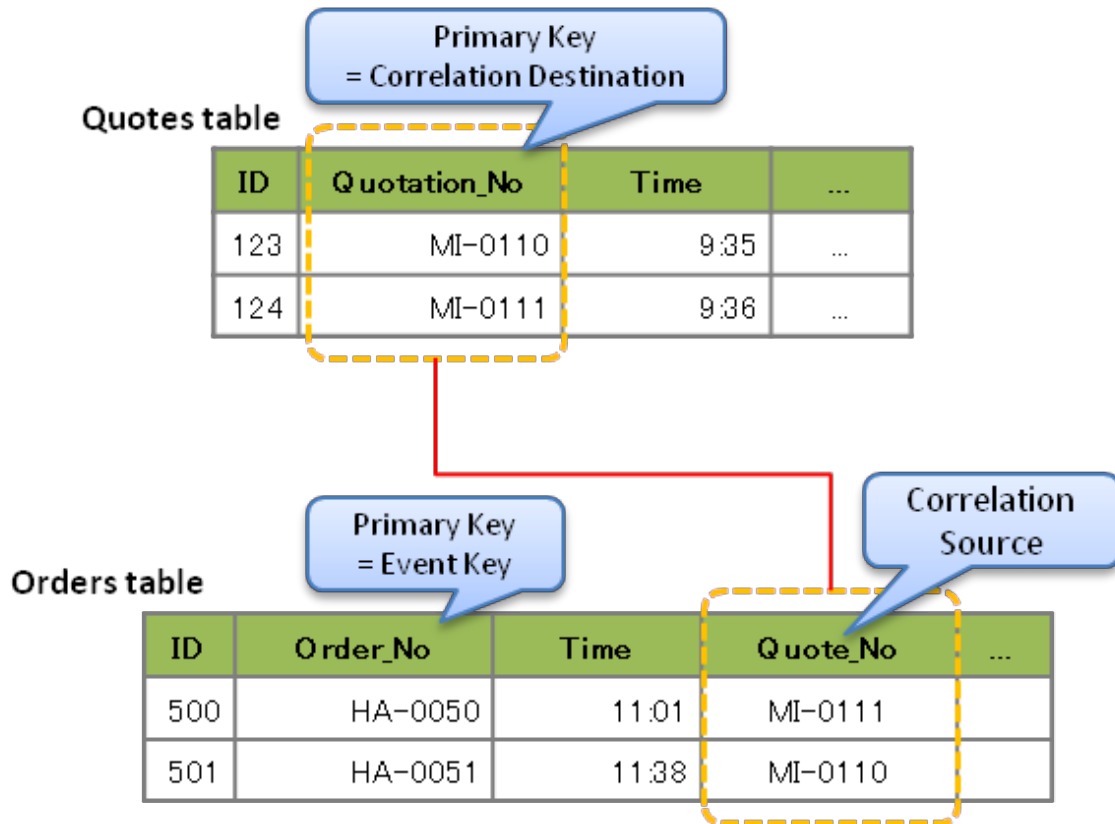
Process Discovery applies the following rules to identify correlations in a CSV file determined to be an RDB table.

- Each column or field is a considered a property.
- There is only one property that can be used as an event key.
- When the values of properties in two different CSV files are the same, a correlation is considered to be established between the two files.

Here is an example to illustrate the above points. Consider two CSV files - an "Orders" table and a "Quotes" table. The "Orders" table contains the Order_No and Quote_No fields, and the "Quotes" table contains the Quotation_No field. Considering the Process Discovery rules, these fields are referred to as "properties".

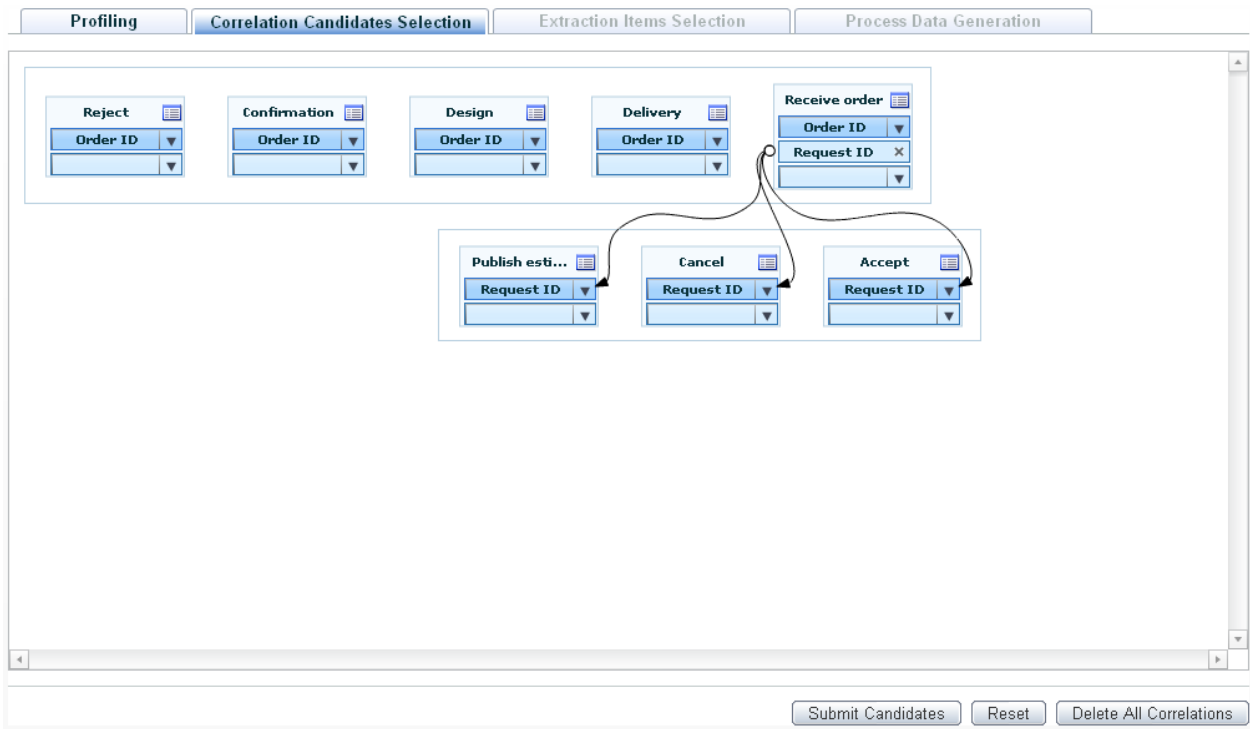
If the Quote_No property, for an order HA-0050, from the "Orders" table has the same value, MI-0111, as the Quotation_No property of the "Quotes" table, a correlation is considered to be established between the records HA-0050 and MI-0111 of the "Orders" and "Quotes" tables, respectively.

If many such correlations exist between the records of two tables, the tables are correlated.



6.4.1 Selecting Correlation Candidates in Correlation Charts

From the Process Generator tab, select a model and click **Edit** to display the model's configuration. Select the **Correlation Candidates Selection** tab to display the correlation between different CSV files. Additionally, the **Correlation Candidates Selection** tab provides the following options to generate correlations directly by selecting event keys and correlation candidate keys.



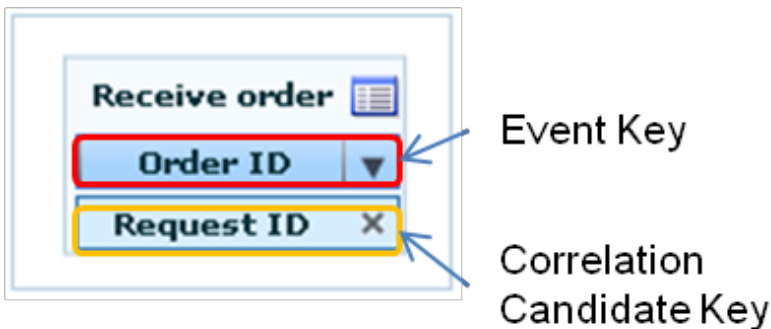
GUI Option	Description
Submit Candidates [button]	Submits the event key and correlation candidate selections
Reset [button]	Resets the event key and correlation candidate selections If correlation candidates have not been submitted, the Correlation Candidates Selection window is restored to the state after profiling. If correlation candidates have been submitted, the Correlation Candidates Selection window is restored to the state it was in when the last correlation candidate was submitted.
Delete All Correlations [button]	Deletes all correlations

 Note

When correlation candidate selections are dynamically changed, profiling is automatically executed.

Followings are details of operations.

Selection and Deletion of Event Key, Correlation Candidate Key



Selection of Event Key

Select an event key from list box. "Overlap" is also displayed in this list. (See the later for explanation of "overlap".)



Selection and Deletion of Correlation Candidate Key

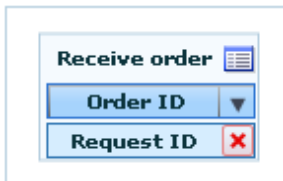
Select a correlation candidate key from list box.



After selecting, another list box for selecting a correlation candidate key is shown up.



In case deleting a correlation candidate key, click the X button. And then, correlation setting is deleted as well.

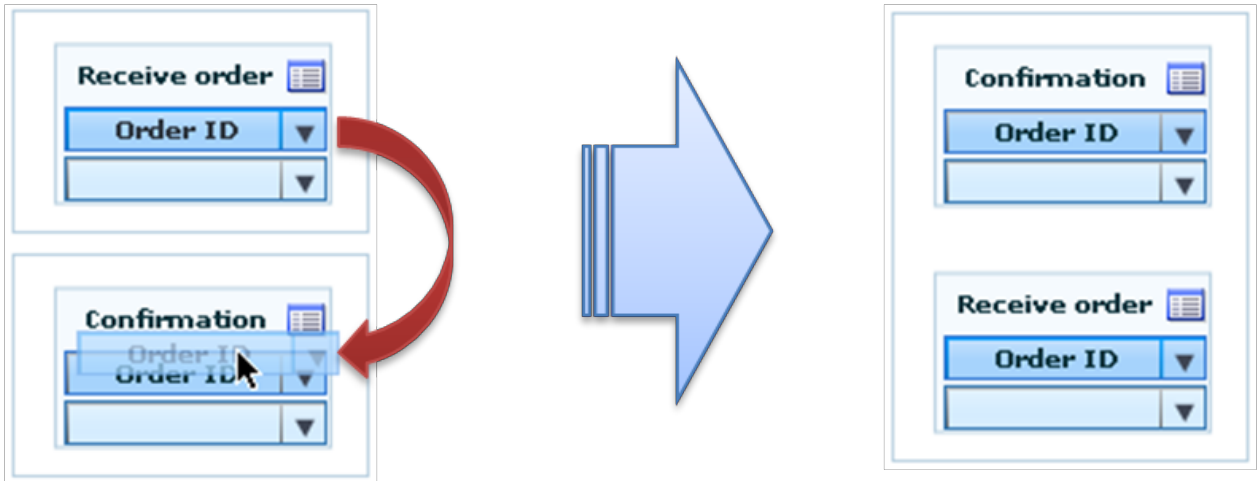


Creation and Deletion of Correlation

Group Correlation

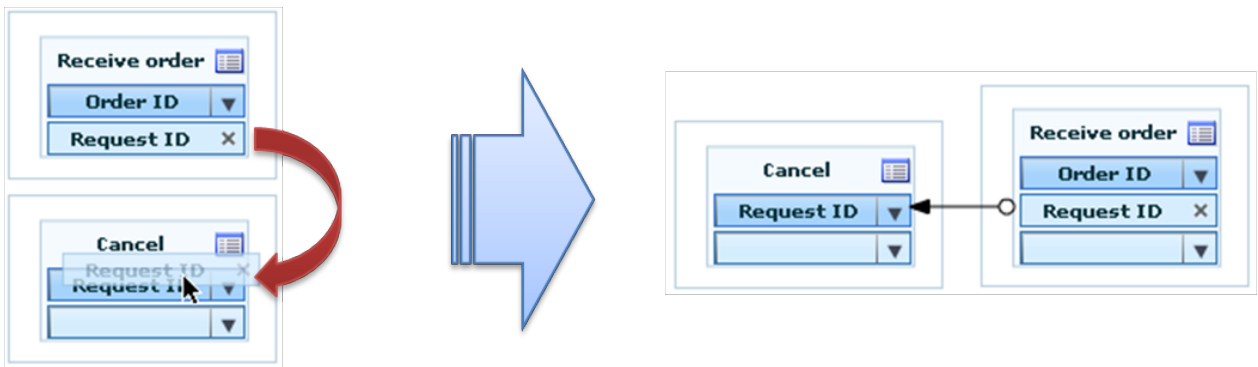
When overlapping each event key, group correlation is configured.

These tables are regarded as one table.



Common Correlation

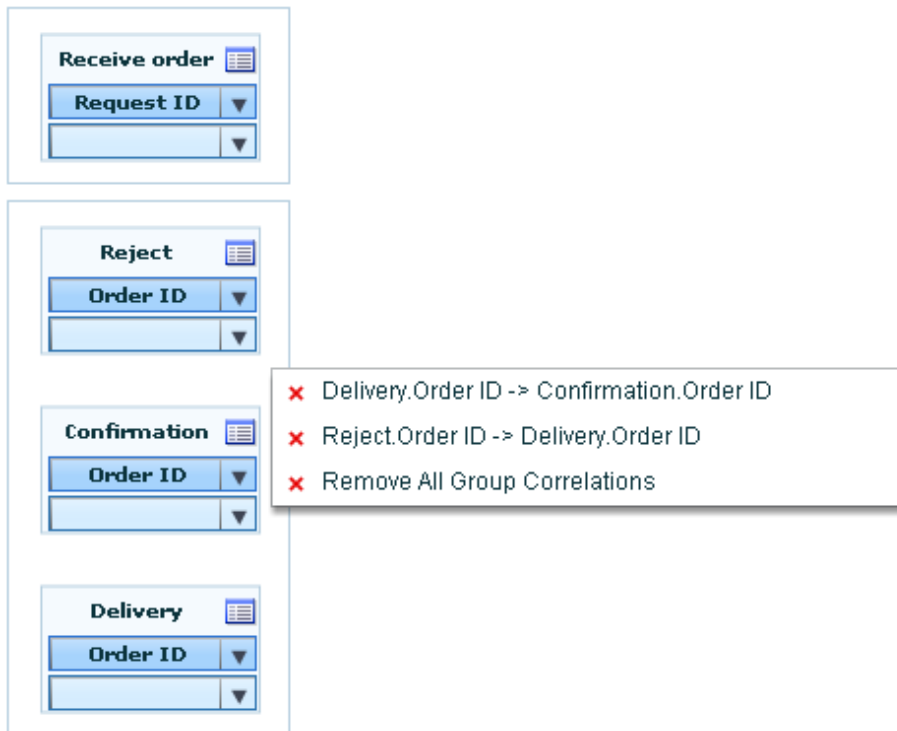
When overlapping a correlation candidate key on an event key of another table, common correlation is configured.



Deletion of Group Correlation

When left-clicking in the frame of group correlation, list of deletable group correlations are shown up.

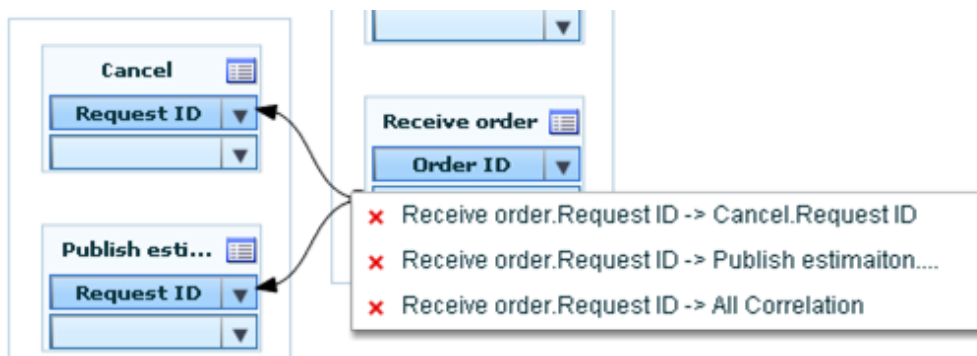
When deleting all group correlations, **Remove All Group Correlations** can be used.



Deletion of Common Correlation

When left-clicking in the edge of arrow, list of deletable common correlations are shown up.

When deleting all common correlations, (**correlation source**) > **All Correlation** can be used.



6.4.2 Selecting Correlation Candidates - Detailed Settings

This section describes additional settings to be configured when selecting correlation candidates.

From the **Correlation Candidates Selection** tab, select the CSV file icon to display the **Select Correlation Candidates** dialog box. This dialog box provides options to configure the event key or set correlations between CSV files, if more than one is loaded.

Selecting correlations from the list of correlation candidates

This list shows only those candidates found to have possible correlation during profiling.

Make new correlations if you need to set correlations that do not appear in this list.

Select Correlation Candidates
✕

Receive order

Correlation Candidate List
Key Item Selection
Correlations Removal

Filter:

	Score	Correlation Destination		Correlation Source		Detailed Info
		CSV File	Property	CSV File	Property	
<input checked="" type="checkbox"/>	360.8333	Accept	Request ID	Receive order	Request ID	Detail
<input checked="" type="checkbox"/>	323.7645	Publish estimaiton	Request ID	Receive order	Request ID	Detail
<input type="checkbox"/>	254.8485	Design	Order ID	Receive order	Order ID	Detail
<input type="checkbox"/>	254.8485	Delivery	Order ID	Receive order	Order ID	Detail
<input type="checkbox"/>	250.0257	Confirmation	Order ID	Receive order	Order ID	Detail
<input checked="" type="checkbox"/>	216.6667	Cancel	Request ID	Receive order	Request ID	Detail
<input checked="" type="checkbox"/>	216.6667	Reject	Order ID	Receive order	Order ID	Detail

Create New Correlation

Apply
Cancel

This table describes the items in the **Select Correlation Candidates** dialog box.

GUI Options	Description
(check box for each correlation candidate listed)	Select to set correlations. If correlations have already been set, this will be selected and you will not be able to change it.
Score	Indicates the probability of correlation between CSV files. Is a numeric value of up to four decimal places. Higher the value, greater is the probability of correlation. Is calculated using data values found in the properties of the Correlation Source and Correlation Destination.
Correlation Destination	
CSV File	Displays the name of the CSV file designated as the correlation destination
Property	Displays properties of the CSV file designated as the correlation destination
Correlation Source	
CSV File	Displays the name of the CSV file designated as the correlation source
Property	Displays properties of the CSV file designated as the correlation source
Details	Displays a detailed account of source and destination correlations in a separate window
Create New Correlation [button]	Launches a wizard for creating new correlations; refer to " Creating new correlations " below for details
Apply [button]	Submits the event key and correlation candidate selections, and closes the dialog box
Cancel [button]	Cancels the event key and correlation candidate selections, and closes the dialog box

Creating new correlations

From the **Correlation Candidate List** tab (of the Select Correlation Candidates dialog box), click **Create New Correlation** to launch the wizard that creates new correlations.

This table lists the key options common across all the wizard screens.

GUI options	Description
Back [button]	Select this button to return to the previous screen
Next [button]	Applies the settings specified in the current screen and moves to the next screen
Cancel [button]	Terminates the process of creating new correlations and closes the wizard

The following procedure explains how to create new correlations using the Wizard:

1. **Select Correlation Direction** screen

This screen enables you to specify the direction of correlation between CSV file items.

Select either **Correlations from this CSV File** or **Correlations to this CSV File**, and click **Next**.

2. **Select CSV File** screen

Select the CSV file to be used as the correlation source or destination, and click **Next**.

3. **Select Correlation Candidate** screen

Select the items to be correlated, and click **Next**.

Score

Score	Correlation Destination		Correlation Source	
	CSV File	Property	CSV File	Property
254.8485	Delivery	Order ID	Receive order	Order ID
0	Delivery	Order ID	Receive order	Request ID
0	Delivery	Order ID	Receive order	Time
0	Delivery	Order ID	Receive order	Person Name

Change Property of Correlation Destination

Back Next Cancel

This describes the various options in the Select Correlation Candidates dialog box.

GUI Option	Description
Filter	Type parts of characters to narrow down the items displayed in the correlation candidate list
Score	Indicates the probability of correlation between CSV files. Is a numeric value up to four decimal places. Higher the value, greater is the probability of correlation. Is calculated using data values found in the properties of the Correlation Source and Correlation Destination.

GUI Option	Description
Correlation Destination	
CSV File	Displays the name of the CSV file designated as the correlation destination
Property	Displays properties of the CSV file designated as the correlation destination
Correlation Source	
CSV File	Displays the name of the CSV file designated as the correlation source
Property	Displays properties of the CSV files designated as the Correlation Source or Correlation Destination
Change Property of Correlation Destination [button]	<p>Allows you to change the properties to be used as event keys for the Correlation Destination.</p> <p>Properties have already been set by the assumptions made about event keys in the destination, so use this option only when necessary.</p> <p>Select the event key candidate, and click Next.</p>

If replace of event key for correlation destination is required, **Change Property of Correlation Destination** can be used.

In this screen, select the key candidate and click **Next**.

Create New Correlation [X]

Select Correlation Direction > Select CSV File > Select Correlation Candidate > Correlation Confirmation

Set the key of the CSV file as the correlation destination.
Select a property for the key from the following list.

Filter:

Overlap	Key Candidate
0	Time
6.6667	Order ID
26.6667	Person Name

Back Next Cancel

This table describes the items in the **Create New Correlation** dialog box.

GUI Option	Description
Filter	Type parts of characters to narrow down the items displayed in the correlation candidate list
Overlap	<p>Displays the overlap between keys after correlations have been analyzed.</p> <p>Specified in numeric value, a higher value denotes greater overlap, while '0' indicates no overlap.</p>

GUI Option	Description
	Up to four decimal places are shown.
Key Candidate	Displays the name of properties included CSV file

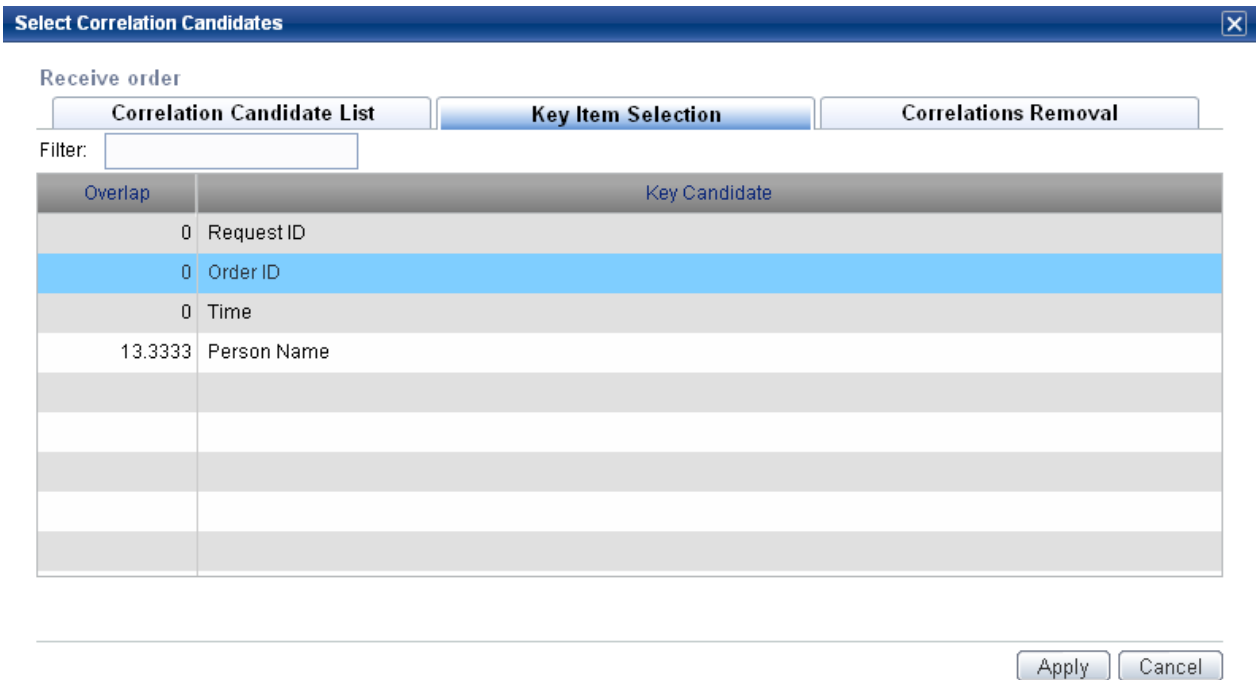
4. **Correlation Confirmation** screen

Displays all the settings specified in the previous screens of the Wizard, including the Converse Coverage rate or the rate of correlation between properties of the Correlation Source and Correlation Destination.

5. Click **Completion** to create new correlations.

Specifying event keys

From the Select Correlation Candidates dialog box, select the **Key Item Selection** tab to select event keys.



This table describes the items in the **Key Item Selection** tab.

GUI Option	Description
Filter	Type parts of characters to narrow down the items displayed in the Correlation Candidate List.
Overlap	Displays the overlap between keys after correlations have been analyzed. Specified in numeric value, a higher value denotes greater overlap, while '0' indicates no overlap. Up to four decimal places are shown.
Key Candidate	Displays properties of the CSV file
Apply [button]	Submits the event key selection, and closes the dialog box
Cancel [button]	Cancels the event key selection, and closes the dialog box

Deleting correlations

From the Select Correlation Candidates dialog box, select the **Correlations Removal** tab to delete correlations you have configured.

Select Correlation Candidates ✕

Receive order

Filter:

	Score	Relation Type	Self Property	Direction	Property	CSV File
<input type="checkbox"/>	360.8333	Common	Request ID	➔	Request ID	Accept
<input type="checkbox"/>	323.7645	Common	Request ID	➔	Request ID	Publish estimaiton
<input type="checkbox"/>	216.6667	Group	Order ID	➔	Order ID	Reject
<input type="checkbox"/>	216.6667	Common	Request ID	➔	Request ID	Cancel

This table describes the items in the **Correlation Removal** tab.

GUI Option	Description
Filter	Type parts of characters to narrow down the items displayed in the Correlation Candidate List
(checkbox for each correlation listed)	Select the check box for the correlation you want to delete
Score	<p>Indicates the probability of correlation between properties of the CSV files.</p> <p>Is a numeric value of up to four decimal places.</p> <p>Higher the value, greater is the probability of correlation.</p> <p>Is calculated using data values found in the properties of the Correlation Source and Correlation Destination.</p>
Relation Type	<p>Displays "Common" or "Group"</p> <ul style="list-style-type: none"> - Common - Indicates correlations exists between event keys and correlative properties (correlation candidate keys) - Group - Indicates correlations between event keys
Self Property	Displays properties of the selected CSV file
Direction	<p>Right-pointing arrow indicates that the self property is the Correlation Source.</p> <p>Left-pointing arrow indicates that the self property is the Correlation Destination.</p>
Property	Displays the source or destination property name
CSV File	Displays the source or destination CSV filename
Select All Group Correlations [button]	Selects all group correlations
Apply [button]	Deletes the correlations, and closes the dialog box
Cancel [button]	Closes the dialog box without deleting correlations

6.5 Extraction Item Settings

From the Process Generator tab, select a model and click **Edit** to display the model's configuration. Select the **Extraction Items Selection** tab to determine how events are demarcated and the items to be used for analysis.

Demarcating events

Process Discovery uses a combination of the **Event Name Item** and **Timestamp Item** to demarcate events.

Event names take the following format:

```
"Value of Event Name Item"."Timestamp Item name"
```

The order in which an event occurs is determined by the Timestamp Item, so this must be specified. You can specify more than one Timestamp Item. In this case, the Timestamp Item names are appended to the Event Name Item value.

Specify the Event Name Item when it is to be used as a part of the event name. If you do not specify the Event Name Item, the CSV filename is used as part of the event name. If you specify multiple Event Name Items, they are concatenated.

Properties used for analysis

The processes you have generated can be analyzed in the following ways using the properties as starting points.

- Show Property Distribution
See the "[8.4.2 Show Property Distribution](#)" for details.
- Show Action Time Distribution
See the "[8.4.3 Show Action Time Distribution](#)" for details.

Specify the properties you want to use for analysis.

Company.E Status: Correlation Candidates Selected

Profiling	Correlation Candidates Selection	Extraction Items Selection	Process Data Generation
CSV File Name	Event Name Item	Timestamp Item	Property Item for Analysis
Accept		Time	
Cancel		Time	
Confirmation		Time	
Delivery		Time	
Design		Time	
Publish estimation		Time	
Receive order		Time	
Reject		Time	

Timestamp Item and Event Name Item Property Item for Analysis and Timestamp Type

The following table describes the various options provided by the **Extraction Items Selection** tab.

GUI Option	Description
CSV File Name	Displays the name of the CSV file
Event Name Item	Displays the Event Name Item; items are separated by commas if there are more than one
Timestamp Item	Displays the Timestamp Item; items are separated by commas if there are more than one
Property Item for Analysis	Displays the properties used for analysis; items are separated by commas if there are more than one

GUI Option	Description
Timestamp Item and Event Name Item [button]	Allows you to select Timestamp Item and Event Name Item; refer to "6.5.2 Selecting Timestamp Item and Event Name Item" below for details
Property Item for Analysis and Timestamp Type [button]	Allows you to select the Property Item for Analysis and Timestamp Type; refer to "6.5.1 Selecting Property Item for Analysis and Timestamp Type" below for details
Apply [button]	Submits the selected extraction items

6.5.1 Selecting Property Item for Analysis and Timestamp Type

From the **Extraction Items Selection** tab, select a CSV file and click **Edit** to display the Edit Extraction Items dialog box. This dialog provides options to select the properties to be used for analysis, including the timestamp type. Refer to the following table for a brief description of these options.

Selection of Property Item for Analysis and Timestamp Type ✕

Accept

Item Name	For Analysis	Timestamp Type	Timestamp Score
Person Name	<input type="checkbox"/>	Non Timestamp Type ▼	0
Request ID	<input type="checkbox"/>	Non Timestamp Type ▼	0
Time	<input type="checkbox"/>	yyyy/MM/dd HH:mm:ss ▼	1

GUI Option	Description
Item Name	Displays the composite items in the selected CSV file
For Analysis	Select this check box to use the property for analysis
Timestamp Type	Select the timestamp type. When profiling is performed, the automatically detected timestamp types are selected; change the timestamp type if it differs from the actual type.
Timestamp Score	Indicates the likelihood of timestamp type; the closer the score is to 1, the more likely the assumption
Apply [button]	Submits the selection, and closes the dialog box
Cancel [button]	Cancels the selection, and closes the dialog box

Note

The system load increases in proportion to the increase in the size of CSV files and the total number of property items for analysis.

It is recommended that up to 10 property items be specified for analysis.

If you need to set more than 10 property items, take into consideration the total size of CSV files.

6.5.2 Selecting Timestamp Item and Event Name Item

From the **Extraction Items Selection** tab, select a CSV file and click **Select** to display the Select Extraction Items dialog box. This dialog box provides options to select the Timestamp Items and Event Name Items. Refer to the following table for a brief description of these options.

GUI Option	Description
Item List	Displays the items in the selected CSV file
<input type="checkbox"/> Show Overlap	Select this check box to show the overlap of the items displayed in the Item List
Timestamp Items	Displays the added timestamp items
<input type="button" value="Add >"/> [button]	Adds the item in the CSV file as a Timestamp Item
<input type="button" value="Join >"/> [button]	Enables you to add all items, displayed in the Item List, collectively as a single timestamp item in a joined CSV file; select more than one CSV file item by using the Ctrl key
<input type="button" value="< Delete"/> [button]	Removes a Timestamp Item
Event Name Item	Displays the added event name items
<input type="button" value="Add >"/> [button]	Adds the item in the CSV file as an Event Name Item
<input type="button" value="< Delete"/> [button]	Removes an Event Name Item
<input type="button" value="Apply"/> [button]	Submits the selection, and closes the dialog box
<input type="button" value="Cancel"/> [button]	Cancel the selection, and closes the dialog box

6.6 Generating Process Data

From the Process Generator tab, select a model and click **Edit** to display the model's configuration. Select the **Process Data Generation** tab to generate process data from CSV files.

Company-E Status: Process Data Generated

CSV Directory: F:\ibpmm_data\bpme\csvupload\20121101100528828

Business Calendar:

Event Repetition:

Progress: 100%

Message

- table2.csv(Line: 2): The record does not contain a timestamp. (Column name: Reject time)
 01/11/2012 10:06:12 PDG1025
- table2.csv(Line: 2): The record does not contain a timestamp. (Column name: Cancel time)
 01/11/2012 10:06:12 PDG1025
- table2.csv(Line: 3): The record does not contain a timestamp. (Column name: Confirmation time)
 01/11/2012 10:06:12 PDG1025

The following table lists the various options provided by the **Process Data Generation** tab.

GUI Option	Description
CSV Directory	Displays the complete path of the directory that stores the CSV file
<input type="button" value="Edit [button]"/>	Allows you to choose another CSV directory instead of the default. Select this button to display the Edit CSV Directory dialog box.
Business Calendar	Allows you to specify the business calendar to be used when calculating the action times; a business calendar is not used for calculation if you specify nothing; refer to " 6.7 Business Calendars " for details.
Event Repetition	Select any of the given options - Treat all distinct, Ignore repetitions of more than twice, or Ignore all repetitions - to specify how to treat event repetitions; refer to " Event repetition " below for details
Progress	Displays the progress of process generation
Message	Displays messages; up to 50 of the most recent messages are displayed
<input type="button" value="Download Message... [button]"/>	Downloads messages if messages are output when executing process data generation. If process data generation is executed again, former messages are deleted.
<input type="button" value="Update Process Data Properties [button]"/>	Adds properties to the process data that you have already generated. Is valid when the properties to be used for analysis have been changed for process data that has been generated. Button label changes to Cancel Update Process Data Properties ; enabling you to terminate an update.
<input type="button" value="Add Process Data [button]"/>	Adds process data to existing process data; Is available when a process has already been generated; refer to " Adding process data " below for information on adding process data
<input type="button" value="Generate New Process Data [button]"/>	Allows you to create new process data.

GUI Option	Description
	If process data already exists, data will be deleted and replaced by new process data. Button label changes to Abort Generate New Process Data , enabling you to terminate the process.

This table lists the options available in the Edit CSV Directory dialog box.

Item	Description
Add Directory	Specify the directory on the server where the CSV file is stored
Add [button]	Adds the specified directory
Base Directory	Displays the directory used to store the CSV file determined when the model was generated
Added Directory	Displays the directory you added
Apply [button]	Submits the edits to the CSV directory, and closes the dialog box
Cancel [button]	Cancels the edits to the CSV directory, and closes the dialog box

Note

After aborting the process data generation, status of model is changed to “Process Data Generating”.

After aborting the process data properties update, status of model is changed to “Process Data Updating”.

If these are operated again, processing starts from the beginning.

Note

In case Business Calendar is not specified, action time is calculated with the date coverage from 2001/01/01 00:00:00 to 2099/12/31 24:00:00.

In case timestamp before 2001/01/01 00:00:00 is used, define a business calendar.

Note

Maximum size of zip file to be downloaded is 100 megabytes.

Event repetition

If there is data that shows that the same event is being repeated, you can change how to treat these repetitions.

For example, there are the following processes.

1. Event A -> Event C
2. Event A -> Event B -> Event C
3. Event A -> Event B -> Event B -> Event C
4. Event A -> Event B -> Event B -> Event B -> Event C

- Treat all distinct

This distinguishes not only by the existence of repetitions, but also by the number of repetitions.

In the above examples, processes 1 to 4 would all be distinct routes.

- Ignore repetitions of more than twice

The existence of repetitions is taken into account, but otherwise there is not distinction made.

In the above examples, processes 1 to 3 would all be distinct routes, but routes 3 and 4 would be the same. As a result, three types of routes would be identified.

- Ignore all repetitions

The existence of repetitions is not taken into account. In other words, the only the existence of an event is considered when distinguishing routes.

In the above examples, processes 1 and 2 would all be distinct routes, but routes 2, 3, and 4 would be the same. As a result, two types of routes would be identified.

Adding process data

From the Process Data Generation tab, select **Add Process Data** to add newly generated process data to the process data you already have.

- Put the new CSV in a different directory.

Create directory different to the one used to when the model was generated and store the CSV file in there.

When adding process data, there must be the same number of CSV files with the same names in the new directory as in the directory originally used for generation. Delete the column header rows that have the field names if the files have them.

Click **Add Process Data** when the files have been stored in the new directory.

6.7 Business Calendars

When calculating the action time between events, you can use a business calendar that reflects the working hours in your business. Specify this predefined calendar file when generating a process to take the calendar into account.

6.7.1 Creating a Business Calendar

A business calendar is a file with a ".cal" extension where the file name is 50 characters or fewer. Any character may be used in the name.

The format of a business calendar is "item=value". The following table lists the various items with their respective values.

The following table describes these options.

Item	Value	Required/Optional
EVERYDAY	<p>Define business hours by specifying time or by using a reserved word; is case insensitive</p> <p>Time range</p> <p>HH:MM,H'H':M'M';</p> <p>HH:MM indicates the start of business hours and H'H':M'M' indicates the end of business hours.</p> <p>Multiple intervals can be specified. (Up to five)</p> <p>If you do specify multiple intervals and some of these intervals overlap, they are still treated as business hour definitions.</p> <p>For example: If the series 9:00,14:00;10:00,15:00 is specified, business hours will be from 9:00 to 15:00.</p> <p>Using a reserved word</p> <p>"ALL_TIME" is a reserved word that can be used to indicate a 24-hour operation.</p>	Required

Item	Value	Required/Optional
	If the item is entered in the file but no hours are specified, the entire time will be considered out of business hours (holidays).	
Day of week	Define business hours by specifying SUN, MON, TUE, WED, THU, FRI, SAT; is case insensitive Use the same time format as "EVERYDAY". If this item is entered, the values entered for "EVERYDAY" will be overwritten.	Optional
Year/month/day	Define business hours by specifying the date in the YYYY/MM/DD format; this date format is fixed Use the same time format as "EVERYDAY". If this item is entered, the values entered for "EVERYDAY" and day of the week will be overwritten.	Optional
CALENDAR_BEGIN *1	Specify a start date for the calendar in the YYYY/MM/DD format.	Required
CALENDAR_END *1	Specify an end date for the calendar in the YYYY/MM/DD format.	Required

*1: Events occurring outside the range delimited by CALENDAR_BEGIN and CALENDAR_END will be considered to have occurred on a holiday.

Example 1: To define a calendar where Saturdays and Sundays are off, there is a six-day year-end break, and the business hours for every other day are between 9:00 and 17:00:

```
EVERYDAY=9:00,17:00;
SAT=;
SUN=;
2011/01/01=;
2011/01/02=;
2011/01/03=;
2011/12/29=;
2011/12/30=;
2011/12/31=;
CALENDAR_BEGIN=2001/01/01;
CALENDAR_END=2099/12/31;
```

Example 2: To define a calendar where Sundays are off, Saturday business hours are between 9:00 and 12:00, business hours on 12 August are between 13:00 and 17:00, and the business hours for every other day are from 9:00 to 12:00, and then, from 13:00 to 17:00:

```
EVERYDAY=9:00,12:00;13:00,17:00;
SAT=9:00,12:00;
SUN=;
2011/08/12=13:00,17:00;
CALENDAR_BEGIN=2001/01/01;
CALENDAR_END=2099/12/31;
```

Example 3: To define a calendar for a business that operates around the clock:

```
EVERYDAY=ALL_TIME;
CALENDAR_BEGIN=2001/01/01;
CALENDAR_END=2099/12/31;
```

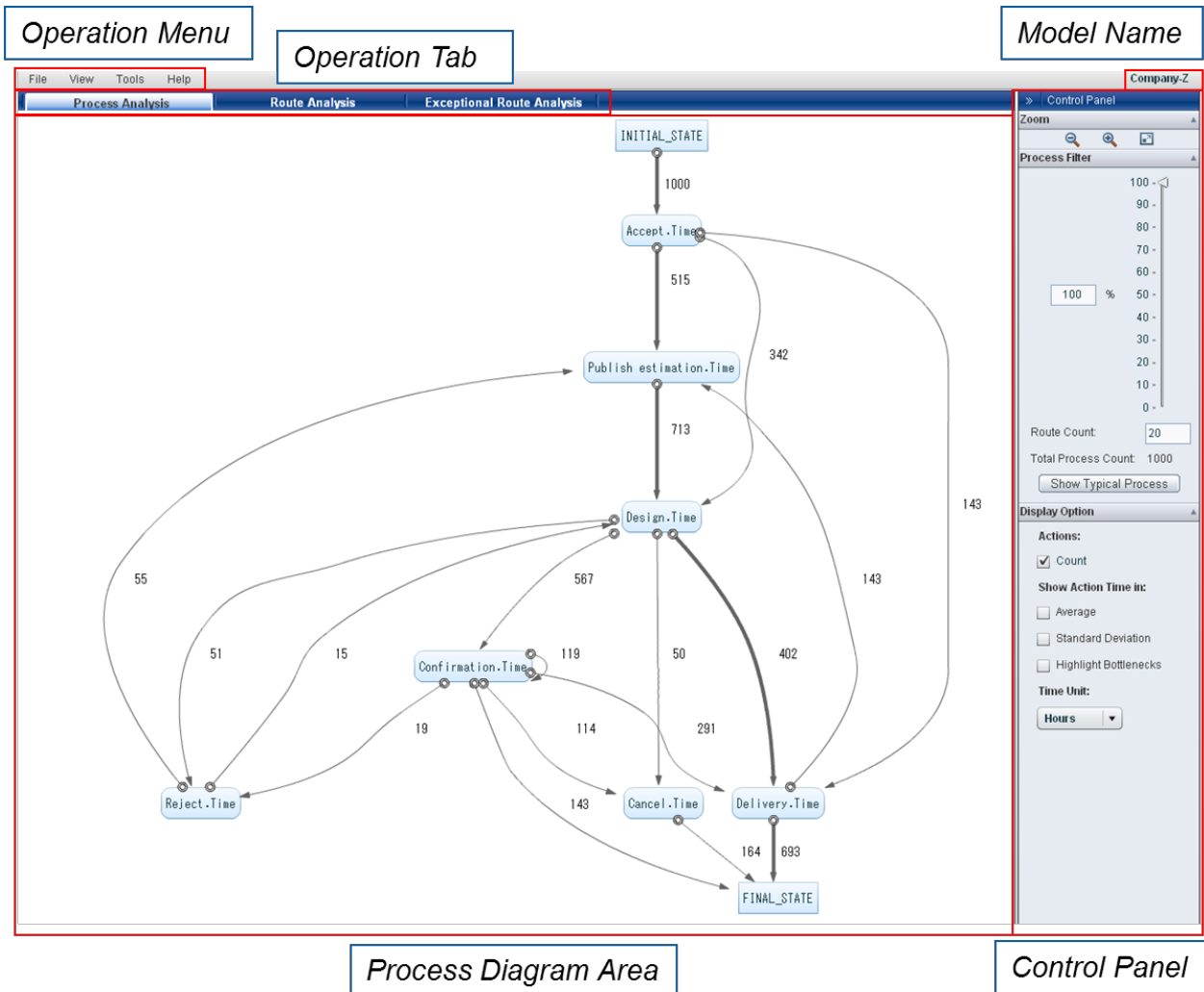
6.7.2 Using Business Calendars

To begin using a business calendar, save the business calendar you have created at the following location:

<Analytics data directory>/bpme/calendar
For example: C:/ibpmm_data/bpme/calendar

Chapter 7 Process Analyzer Overview

7.1 Window Configuration



7.2 Getting Started

Preparations

Set up the Process Discovery database before using the Process Analyzer.

Refer to Chapter 4, "Installing and Setting Up Analytics Server" in the *Installation Guide* for details.

Creating users and assigning groups

Create users, and assign them to groups to log into the Analytics Console.

Assign users to the **Process Analyzer User** group if they only need to use the Process Analyzer.

Assign users to the **Process Analyzer Power User** group if the user needs to configure fixed-point monitoring linked with Analytics. This allows the user to use the Process Analyzer, Analytics Dashboard, and Analytics Studio.

Refer to the *Management Console Guide* for details.

Starting the Analytics Console

Specify the following URL to display the Analytics Console.

`http://[ServerName]:[PortNumber]/ibpmm/`

Select the **Process Analyzer** tab to begin analyzing business processes.



Chapter 8 Process Analyzer Features

8.1 Operation Menus

File

The File menu contains the following menu options.

- Select Model
Allows you to select a model for display
Refer to "[8.2 Selecting Model](#)" for details.
- New Window
Displays the process diagram in a new window; if you have set a filter criteria, it will be retained
- Save As
Save process diagrams as SVG, PNG, and XPDL
- Download CSV
 - **Process Analysis** tab
Allows you to download CSV files containing the Action Count or Statistics for process diagrams
 - **Route Analysis** tab
Allows you to download CSV files containing the Route List, Action Details, Action Count, or Process ID
Refer to "[8.11 Download CSV](#)" for details.

View

The View menu contains the following menu options.

- Zoom
Zoom in or out, or show the entire business process.
Refer to "[8.3 Control Panel](#)" for details.
- Process Endpoints
Displays "INITIAL_STATE" at the beginning and "FINAL_STATE" at the end
- Typical Process
Displays the typical processes
Refer to "[8.3.2 Discover Typical Process](#)" for details.
- Event Search Bar
Displays a search bar that provides options to search for events using the event's display name or its actual name
Refer to "[8.4.6 Event Search Bar](#)" for details.
- Control Panel
Invokes the Control Panel
- Properties of Model
Displays the number of processes displayed, Cost Average, Process Update Time, and Filter Criteria
- Action
 - Count
Displays action count

Refer to "[8.3 Control Panel](#)" for details.

- Time

Displays time details, such as average action time and standard deviation in the process diagram.

Refer to "[8.3 Control Panel](#)" for details.

- Time Unit

Selects from **Days**, **Hours**, **Minutes**, and **Seconds**

- Sequential Number

Displays sequential number in the process diagram

Note that sequential numbers are only available for the Route Analysis tab.

- Fixed Event Mode

Displays processes with fixed event positions regardless of configuring the Process Filter

If this mode is used, the following functionalities are not available:

- Save As

- Process Comparison Display

Tools

- Analyze

- Filter

Indicates filter criteria for narrowing down.

Refer to "[8.4.4 Set Filter Criteria](#)" for details.

- Pareto Chart

Displays the Pareto Chart.

Refer to "[8.8 Pareto Chart](#)" for details.

- Process Details

Searches process details using the Process Search Key.

Refer to "[8.9 Process Details Search](#)" for details.

- Process Comparison Display

Displays process diagrams using process properties as comparison parameters

Refer to "[8.10 Property Comparison Display](#)" for details.

- Cost Settings

Allows you to assign costs for events and actions

Refer to "[8.4.5 Cost Settings](#)" for details.

- Options

- Set Maximum Visible Events and Action

Sets maximum number of events and action displayed in a process diagram.

(It may take much time if large number is set.)

- Date Format

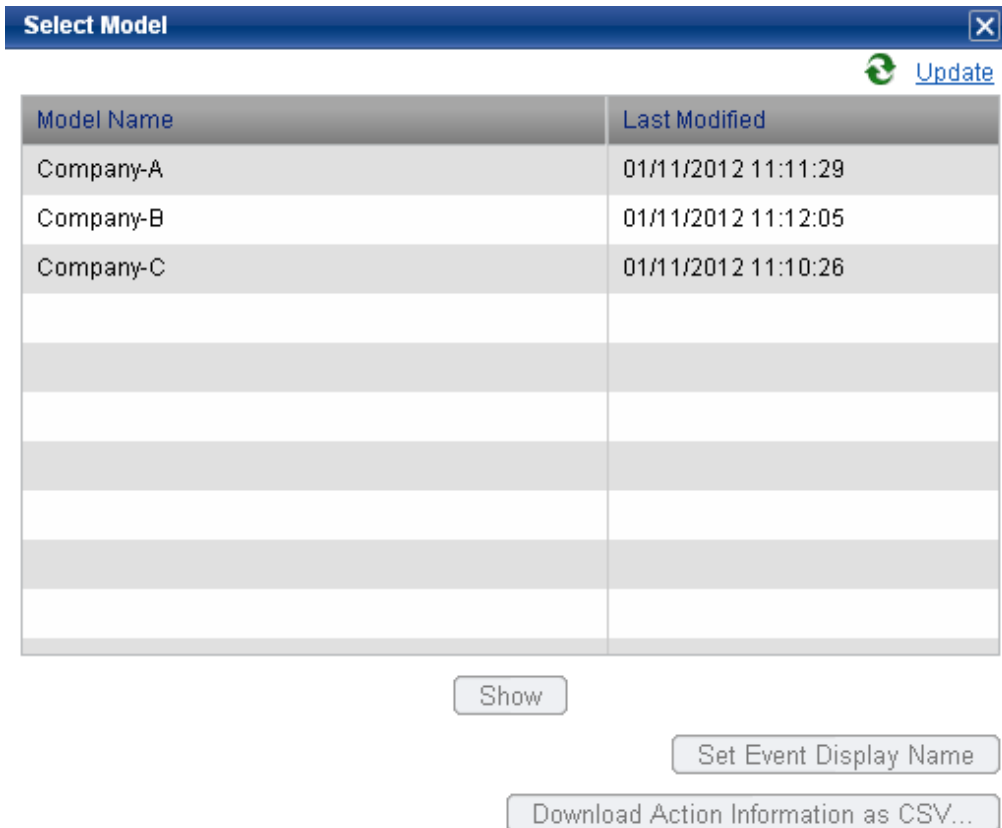
Configures the date format to be displayed in the process diagram

Help

- Help
Displays the help contents
- About Process Analyzer
Displays the version and copyright information of Process Analyzer

8.2 Selecting Model

Select a model whose process you want to display.



The following describes the items in the Select Model dialog box.

Name	Description
Model Name	Displays the model name
Last Modified	Displays the date when the model was last updated
Update	Updates the window
Show [button]	Displays the process diagram for the selected model
Set Event Display Name [button]	Enables editing of the event's display name Refer to " Edit Event Display Name " for details
Download Action Information as CSV... [button]	Allows you to download CSV files that contain the action information Refer to " 8.11 Download CSV " for details.

Edit Event Display Name

You can edit the event name, given when the process was generated, to be used as the event's display name.

Event Name	Event Display Name
Accept.Time	Accept.Time
Cancel.Time	Cancel.Time
Confirmation.Time	Confirmation.Time
Delivery.Time	Delivery.Time
Design.Time	Design.Time
Publish estimaiton.Time	Publish estimaiton.Time
Receive order.Time	Receive order.Time
Reject.Time	Reject.Time

Buttons: Import from CSV..., Export to CSV..., Apply, Cancel

The following describes the items in the Event Display Name Settings dialog box.

Name	Description
Event Name	Displays the event name
Event Display Name	Type a display name for the event Enter "\n" for line feeds
Import from CSV... [button]	Imports a CSV file to enter a number of event display names at once. The CSV file is one line per event, event name in column one and display name in column two. (A header row is unnecessary.)
Export to CSV... [button]	Event display names currently being edited are exported to a CSV file
Apply [button]	Applies the event display name
Cancel [button]	Closes the dialog box without modifying event name

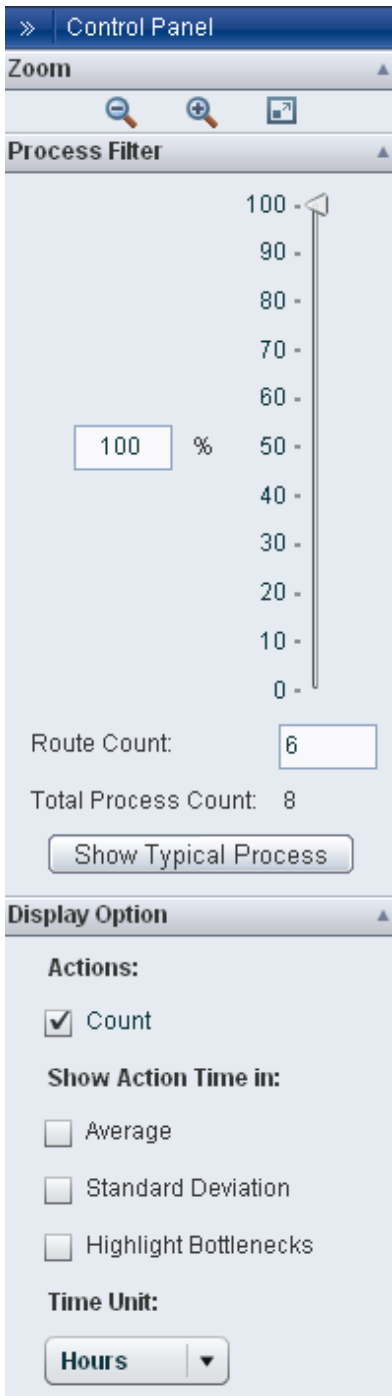


Note

The display names INITIAL_STATE and FINAL_STATE cannot be edited.

8.3 Control Panel

The Control Panel has various controls for the process view.



Zoom	Zoom Out	Zooms in on a business process
	Zoom In	Zoom out from a business process
	Display All	Adjusts the zoom factor so that the whole business process is shown
Process Filter	Slider	Move the slider to change which processes are displayed based on their frequency. The display refreshes when the slider is dragged and then released. The percentage selected with the slider is the rate of accumulated processes compared to the total. Refer to " 8.3.1 Slider " below for details.
	Route Count	Displays the number of routes for the selected frequency
	Total Process Count	Displays the number of processes in the model

	Show Typical Process		Moves the slider to the frequency previously determined to display the Typical Process Refer to " 8.3.2 Discover Typical Process " below for information on Typical Processes.
Display Option	Actions	Count	Displays the action count on action arrows
	Show Action Time In	Average	Displays the average action time on action arrows.
		Standard Deviation	Displays the standard deviation of the action time on action arrows.
		Highlight Bottlenecks	The actions taking the longest average time are emphasized in red (default).
Time Unit		Select the units used for time displays; Days, Hours, Minutes, and Seconds.	

8.3.1 Slider

Operations

Move the slider to display processes corresponding to the selected frequency. The display refreshes when the slider is dragged and released. The slider and the **Route Count** box are linked. The values in the **Route Count** box change as you move the slider. Enter a number between 0 and 100 and the slider will move to the relevant position.

The percentage selected with the slider is the rate of accumulated processes compared with the total.

When a model is selected, the slider is set to a percentage indicative of the Typical Process for that model.

Principles used to determine the display

Processes that follow the same actions in the same order are allocated the same route. These routes are then sorted by the number of processes that they account for. Routes are then allocated percentages. A percentage of a route is calculated by comparing the number of processes covered by that route added to the processes in the routes with higher frequencies and the total number of all processes.

The slider points to a percentage and any routes allocated that percentage or lower are displayed.

The following is an example.

In this example, there are three routes; Route1, Route2, and Route3. There are 100 processes in Route1, 50 in Route2, and 20 in Route3.

With the routes sorted by the number of processes they account for, the order looks like this.

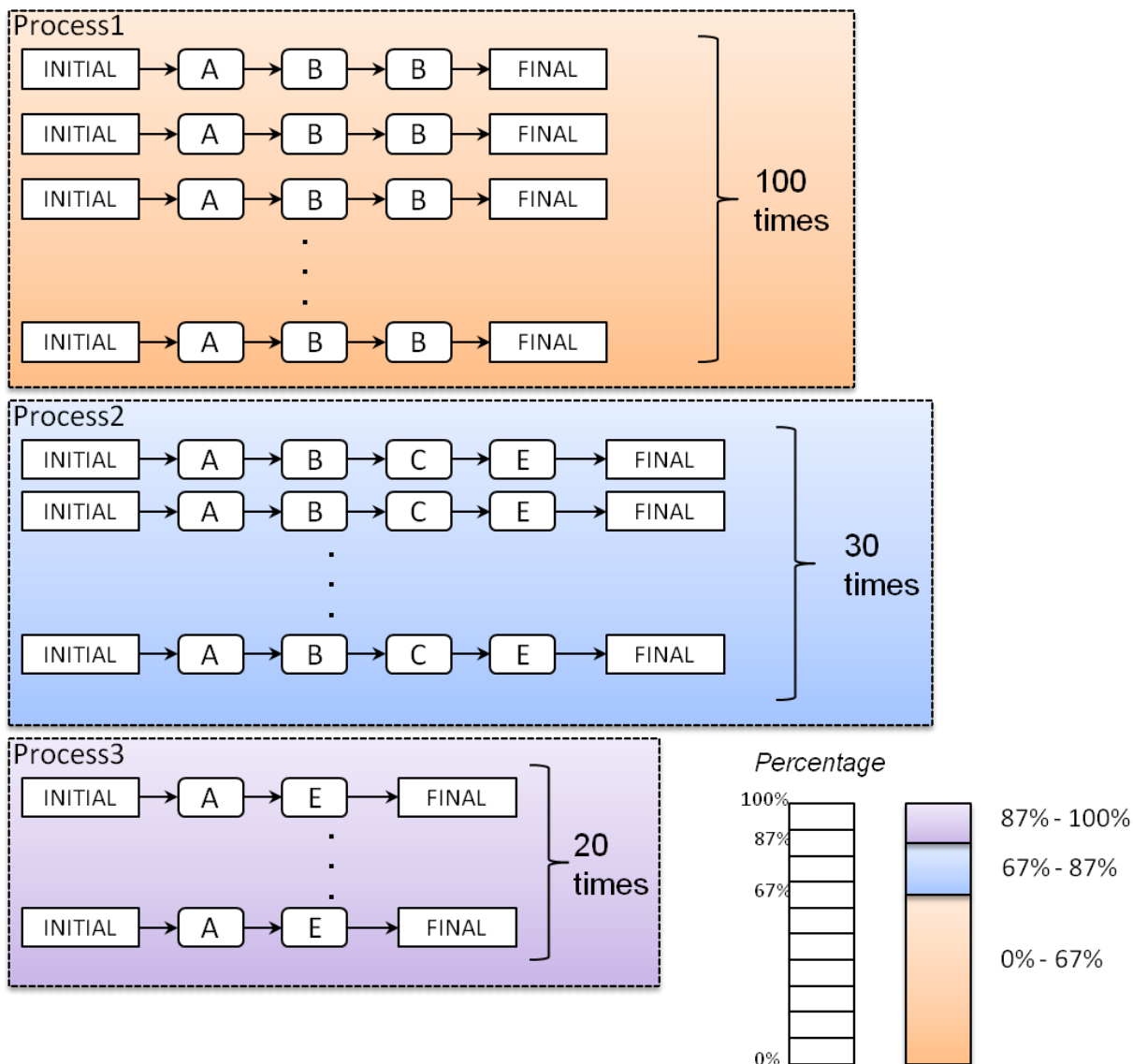
Route	Process
Route1	100
Route2	30
Route3	20
Total Amount	150

Now we will allocate the percentages, calculated by adding the number of processes cumulatively.

Route	Process	Sum of processes from routes with higher frequencies	Percentage
Route1	100	0	0% (0/150)
Route2	30	100	67% (100/150)
Route3	20	130	87% (130/150)

So here, if the slider is anywhere between 0% and 66%, only Route1 is displayed. If the slider is then moved between 67% and 86%, Route1 and Route2 are displayed. If the slider is then moved above 87%, all the routes (Route1, Route2, and Route3) are displayed.

Even if processes have been filtered by Property, Action Time, or Event, the slider always uses the data from all processes for its percentage calculations.



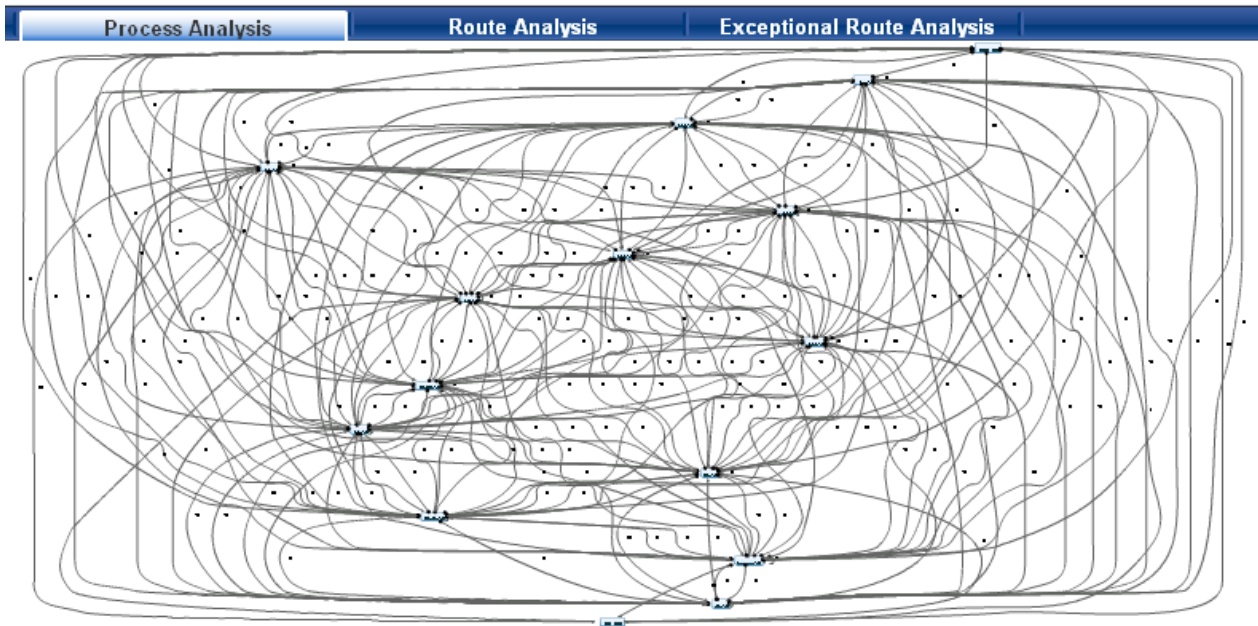
8.3.2 Discover Typical Process

The Typical Process has three or fewer inputs and three or fewer outputs per event, and is the one that is drawn using the highest frequency percentage. When deciding whether a process is typical, consider the following:

- Do not count actions where the Action Source and Action Destination are the same event
- Do not count edges that connect to the INITIAL and FINAL events

If process diagram do not meet this conditions, all processes are drawn.

8.4 Process Analysis



The following table shows operations available when an element drawn on a process is right-clicked. The "○" symbol indicates that the operation is available for an element.

	Event	Action (when INITIAL and FINAL are not included)	INITIAL, FINAL	Action (when INITIAL and FINAL are included)	Field
Show Processes	○	○	○	○	-
Filter Processes by this Event	○	-	-	-	-
Show Property Distribution	○	-	○	-	-
Show Action Time Distribution	-	○	-	-	-
Set Cost of Event	○	-	-	-	-
Set Cost of Action	-	○	-	-	-
Create Chart	-	○	-	-	○
Create Alert	○	○	-	-	○
Download CSV (Process ID including this Event)	○	-	-	-	-
Download CSV (Process ID including this Action)	-	○	-	-	-
Zoom In Process Diagram	○	○	○	○	○
Zoom Out Process Diagram	○	○	○	○	○
Reset Zoom	○	○	○	○	○
Display All	○	○	○	○	○

Outline

- Show Processes

Displays processes that pass through the event or instance

Refer to ["8.4.1 Show Processes"](#) below for details.

- Filter Processes by this Event

Display processes that include the selected event

A search that includes the event name is automatically created and specified in the Filter Criteria.

To remove the event name as a condition, go to **Tools > Analyze > Filter** to display the Define Filter Criteria dialog box and remove the event name.

- Show Property Distribution

Displays the distribution of property values for the selected event or for the process that passes through the event

Refer to ["8.4.2 Show Property Distribution"](#) below for details.

- Show Action Time Distribution

Displays the time distribution for the selected action as well as the total action time for each property value

Refer to ["8.4.3 Show Action Time Distribution"](#) below for details.

- Set Cost of Event

Specify a value to the selected event

Refer to ["8.4.5 Cost Settings"](#) below for details.

- Set Cost of Action

Specify a value to the selected action

Refer to ["8.4.5 Cost Settings"](#) below for details.

- Create Chart

Set a chart KPI that is linked to Analytics for an event or action

Refer to ["8.7.2 Creating Charts"](#) below for details.

- Create Alert

Set an alert KPI that is linked to Analytics for an event or action

Refer to ["8.7.1 Creating Alerts"](#) below for details.

8.4.1 Show Processes

Displays processes that pass through the event or instance

Process Display

Process Display
✕

Route List

Frequency	Repeats	Route ID	Route
3	0	0	Accept.Time -> Publish estimaiton.Time -> Receive order.Time -
1	0	2	Accept.Time -> Publish estimaiton.Time -> Receive order.Time -
1	0	3	Accept.Time -> Publish estimaiton.Time -> Receive order.Time -
1	1	4	Accept.Time -> Publish estimaiton.Time(2) -> Receive order.Tim
1	0	5	Accept.Time -> Publish estimaiton.Time -> Cancel.Time

Process List

Process ID	Execution Time(h)
Order ID.J04,Request ID.ID005	748.3
Order ID.J03,Request ID.ID004	744.6
Order ID.J01,Request ID.ID001	675.4

The following describes the items in the Process Display dialog box.

Item	Description
Route List	Displays a list of processes that pass through events or actions selected in a business process. Select a route from the list to show a list of processes included in the route in the Process List area below.
Frequency	Displays the frequency of processes in a route
Repeats	Displays the repetition frequency of a route
Route ID	Displays a number that identifies a route
Route	Displays the order of events in a process Events are put onto a time line and connected with arrows. The number of times an event repeats consecutively is shown in brackets to the right of an event class (not shown if there are no repeats).
Process List	Displays a list of processes included in routes selected in the Route List
Process ID	Displays the process ID
Execution Time	Displays the time taken for execution of a process
Show Details	Displays details about a process. Select the process, and then click the Show Details button to show the details in a separate window.
Close	Closes the dialog box.

Process Details

Process Details
✕

Execution Time : 748.3h

Process ID : Order ID.J04,Request ID.ID005

Order	Event	Occurrence Time	Accumulated Time(h)
1	Accept.Time	15/01/2007 14:09:53	0
2	Publish estimaiton.Time	20/01/2007 08:45:19	114.6
3	Receive order.Time	25/01/2007 12:36:48	238.4
4	Design.Time	02/02/2007 09:18:11	427.1
5	Confirmation.Time	12/02/2007 13:09:29	671.0
6	Delivery.Time	15/02/2007 18:27:59	748.3

Event Property

Property Name	Property Value
Person Name	Goto
Request ID	ID005
Time	2007/01/15 14:09:53

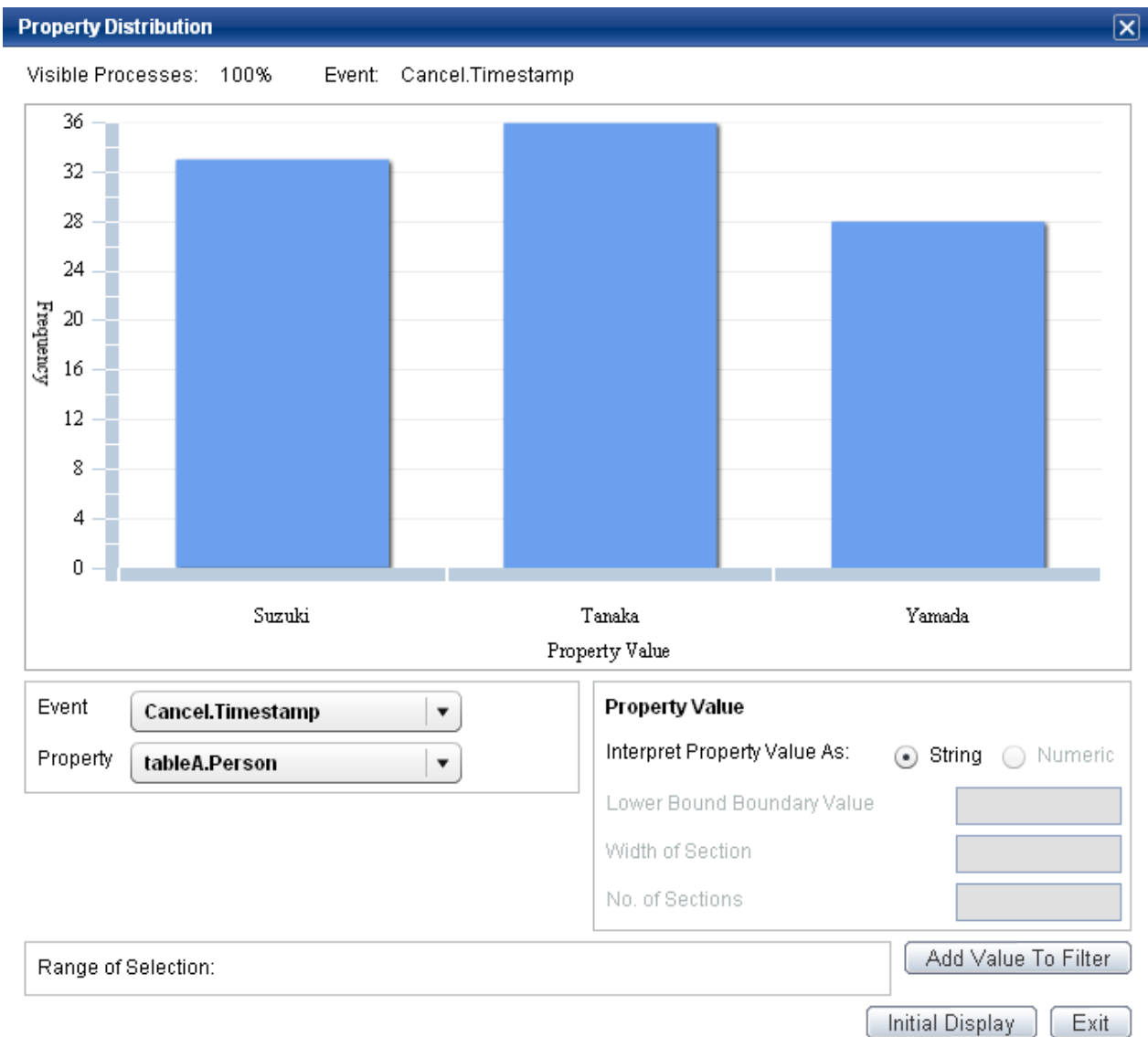
Selecting the **Show Details** button displays the Process Details dialog box with the following options:

Item	Description
Execution Time	Displays the time taken for execution of a process
Process ID	Displays the process ID
Execution order display area	Events in the process are displayed in the order they occurred. Select an event to show a list of the properties belonging to that event in the Event Property area below.
Order	Displays the order of the event
Event	Displays the event name
Occurrence Time	Displays the time and date for the event
Accumulated Time	Displays the accumulated time
Event Property	Displays a list of the properties belonging to the event selected in the Execution order display area
Property Name	Displays the Property Name
Property Value	Displays the Property Value
Exit	Closes the dialog box

8.4.2 Show Property Distribution

Displays the distribution of property values of the selected event or of the process that passes through the event

Filter criteria can be automatically set by specifying a range of the histogram.



Property Distribution Display

Displays a histogram showing the distribution of the property values of the selected event

The following table describes the items in the dialog box.

Item	Description
Visible Processes	This is displayed as a percentage of process display volume
Event	Displays the names of events that have been made selected for property distribution display
Event (list)	Displays "Complete Process" and event name which is included in the process that possesses the selected event. Complete Process Property values, which are included in the process that possesses the selected event, are targeted. Event Name Property values which are included in the selected event are targeted.
Property (list)	Displays properties which are included in the selected event from the event list.

Item	Description
Property Value	Selects some parameters related to displaying property values
Interpret Property Value As	Select whether to treat the selected property as a string or numeric value
String	Specify this to treat the selected property as a string
Numeric	Specify this to treat the selected property as a number
Lower Bound Boundary Value	Specifies the lower boundary of the histogram. Specify this when attributes are to be treated as numbers. Numbers, periods, and hyphens can be entered. The default is the minimum value in the display condition range.
Width of Section	Specify the width intervals in the histogram. Specify this when attributes are to be treated as numerical attributes. Numbers and periods can be entered. The default is the result of dividing the range between minimum and maximum values in the display condition range by 20 minutes.
No. of Sections	Specify the number of intervals in the histogram. Specify this when attributes are to be treated as numerical attributes. Numbers and periods can be entered. The default is 20.
Range of Selection	Displays the selected range of selection
Initial Display	Restores the default display
Add Value To Filter	Automatically sets filter criteria and close the dialog box. Available when a filter criteria range is specified on the histogram.
Exit	Closes the dialog box

Specifying a filter criteria

Specify a range to filter by selecting histogram elements. The range specifiable by the property values can be selected.

Click	Select a single element
Ctrl click	Select multiple elements
Shift click	Select the range of elements from the previously selected element to the current element
Drag	Drag the mouse across multiple elements to select them

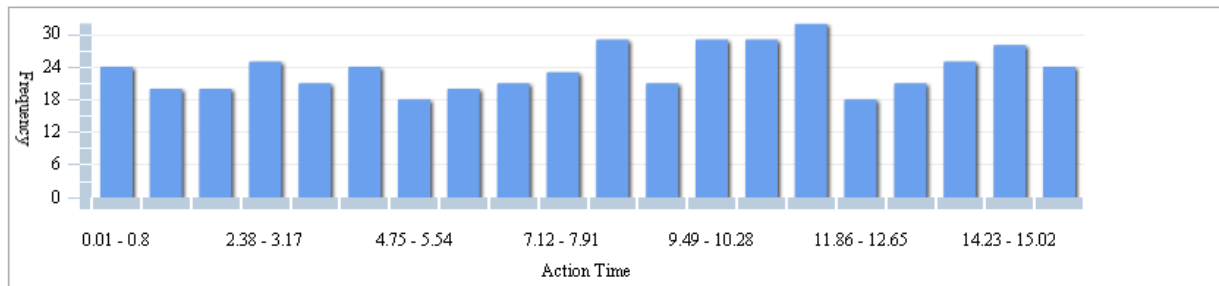
8.4.3 Show Action Time Distribution

Displays the distribution of time for the selected action, and the total action time for each property value

Filter criteria can be automatically set by specifying a range of the histogram.

Action Time Distribution [X]

Visible Processes: 100% Action: Accept.Timestamp -> Estimate.Timestamp



No.	Average Time(h)	Standard Deviation	Maximum Time(h)	Minimum Time(h)	Count	Property Value/Section	View
1	8.1	4.6	15.9	0	155	Suzuki	<input checked="" type="checkbox"/>
2	8.3	4.8	15.8	0	163	Tanaka	<input checked="" type="checkbox"/>
3	8.4	4.4	15.9	0.1	159	Yamada	<input checked="" type="checkbox"/>

Time Unit: **Hours** [v]

Lower Boundary Value:

Interval:

Interval Count:

Event: **Accept.Timestamp** [v]

Property: **tableA.Person** [v]

Property Value

Interpret Property Value As: Value Range

Boundary Value:

Interval:

Range of Interval:

The following describes the items in the Action Time Distribution dialog box.

Item	Description
Visible Processes	This is displayed as a percentage of process display volume.
Action	Displays the selected event action.
List of details for action time	Refer to " List of details for action time " below for details.
Action Time	Select some parameters related to displaying action time
Time Unit	Select days, hours, minutes, or seconds for the time display.
Lower Bound Boundary Value	Specify the lower boundary of the histogram. Numbers, periods, and hyphens can be entered. The default is the minimum value of the display condition range.
Interval	Specify the intervals in the histogram The default is the result of dividing the range between minimum and maximum values in the display condition range by 20 minutes.
Interval Count	Specify the number of intervals in the histogram. The default is 20.
Comparison Property	Select the properties in the process included the selected action as the properties to compare.
Event	This is a list of event included in the displayed process. Select "Complete Process" to select the entire process. All events in the entire process will be compared if you select "Complete Process".

Item	Description
Property	Displays a list showing the properties of the event selected in the list of events.
Property Value	Selects some parameters related to displaying property values
Interpret Property Value As	Specify how property values are to be evaluated.
Value	Property values are evaluated as strings. The Property Value Standard Boundary Value and Width of Property Value Section cannot be selected.
Range	The property values are treated as numbers and the ranges are evaluated. The Property Value Standard Boundary Value and Width of Property Value Section can be selected.
Boundary Value	Specify the lower boundary for property values.
Interval	Specify the width of property value sections.
Range of Selection	Displays the selected range of selection
Initial Display	Restores the default display.
Add Value to Filter	Automatically sets filter criteria and close the dialog box. Available when a filter criteria range is specified on the histogram.
Exit	Closes the dialog box.

List of details for action time

Values are displayed in the list of details for action time according to whether you have specified property values in Comparison Property.

Item	Description
No.	Displays the sequential number
Average Time	Displays the average time taken for execution The displayed units can be changed by selecting different time units.
Standard Deviation	Displays the Standard Deviation
Maximum Time	Displays the Maximum Time The displayed units can be changed by selecting different time units.
Minimum Time	Displays the Minimum Time The displayed units can be changed by selecting different time units.
Count	Displays the number of actions that include the property value This may not necessarily equal the number of processes because the same action may occur more than once in one process (caused by repetitions or rework).
Property Value/Section	Displays the property value or the section of the property value
View	This links to the histogram, showing or hiding it.

Examples of Comparison Property

This illustrates an example that there are three processes including action of "Accept -> Publish estimation".

Processes (property = Person Name):

1. Accept (Tanaka) -> Publish estimation -> Confirmation -> Delivery (Saito)
2. Accept (Tanaka) -> Publish estimation -> Design -> Delivery (Yamada)
3. Accept (Suzuki) -> Publish estimation -> Design -> Confirmation -> Delivery (Yamada)

Action time of "Accept -> Publish estimation" is as follows respectively:

1. 20 minutes
2. 60 minutes
3. 40 minutes

Under this condition, followings are displayed in the list of details for action time.

Event: "Accept", Property: "Person Name"

Average Time	Maximum Time	Minimum Time	Count	Property Value
40 minutes	60 minutes	20 minutes	2	Tanaka
40 minutes	40 minutes	40 minutes	1	Suzuki

Event: "Delivery", Property: "Person Name"

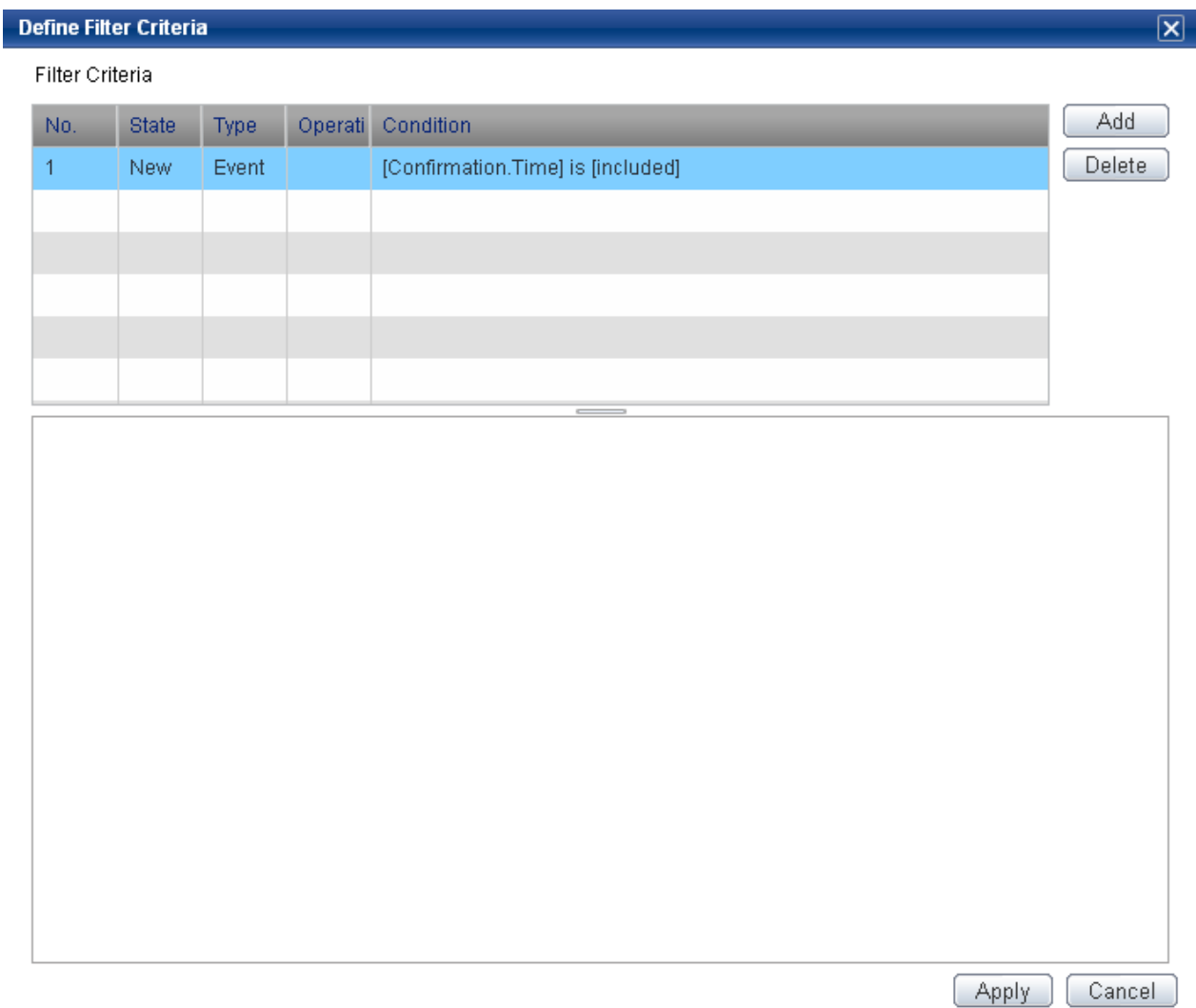
Average Time	Maximum Time	Minimum Time	Count	Property Value
20 minutes	20 minutes	20 minutes	1	Saito
50 minutes	60 minutes	40 minutes	2	Yamada

Event: "Complete Process", Property: "Person Name"

Average Time	Maximum Time	Minimum Time	Count	Property Value
40 minutes	60 minutes	20 minutes	2	Tanaka
40 minutes	40 minutes	40 minutes	1	Suzuki
20 minutes	20 minutes	20 minutes	1	Saito
50 minutes	60 minutes	40 minutes	2	Yamada

8.4.4 Set Filter Criteria

You can filter the processes displayed by specifying conditions such as property values, periods, and event statuses.



The following describes the items in the Filter Criteria dialog box.

Item	Description
No.	Condition number
State	The states displayed are "New", "Change", and "Set". "New" is the state of conditions that have been newly added. "Change" is the state of conditions that have been changed after they were set. "Set" is the state of conditions that were already set before opening the Filter Criteria dialog box.
Type	The types displayed are "Property", "Period", "Event", and "Action Time". "Property" indicates that you have specified a property filter criteria. "Period" indicates that you have specified a period filter criteria. "Event" indicates that you have specified an event filter criteria. "Action Time" indicates that you have specified an action time filter criteria.
Operation	Displays condition combinations Nothing is displayed at the top of the list AND is displayed in other places on the list. (Only the AND operation is used.)
Condition	Displays the details of the conditions you have set.

Item	Description
	<p>The display for each type is as follows.</p> <p>[Properties]</p> <p>For numeric values: A.Data=-011</p> <p>For strings: A.Data='011'</p> <p>[Period]</p> <p>2011/06/31 00:00:00-2011/12/31 23:59:59 (overlap ON)</p> <p>2011/06/31 00:00:00-2011/12/31 23:59:59 (overlap OFF)</p> <p>[Event]</p> <p>Including A.Time</p> <p>Not including A.Time</p> <p>[Action Time]</p> <p>1h <= A.Time -> B.Time</p> <p>1h <= A.Time -> B.Time < 2h</p> <p>A.Time -> B.Time < 2h</p>

If the filter criteria has already been set, you can display the content of the setting in the lower part of the dialog box by selecting a filter condition.

Operations

The following describes the operations available in the Filter Criteria dialog box.

Item	Description
Add	<p>Adds a filter criteria.</p> <p>Refer to "8.4.4.1 Adding Filter Criteria" below for details.</p>
Delete	Deletes a condition selected in the list
Apply	Executes the filter using the set conditions
Cancel	Closes the Filter Criteria dialog box

8.4.4.1 Adding Filter Criteria

Property Filter Criteria

Property Filter Criteria

Target

Property Name

Property Type String Numeric

Condition 1

Condition 2

The following table describes the options that appear when you add a property filter criteria.

Item	Description
Target	This is a list box with the event names. Select "Complete Process" to select the entire process.
Property Name	This is a list box with the property names. These are the names allocated to properties when the process is generated, and are used for analysis. Specify the property name from the list for the events specified in Target.
Property Type	Select the property type.
String	This indicates that the value specified is to be evaluated as a string. This can be selected for any property.
Numeric	This indicates that the value specified is to be evaluated as a number. This can be selected when the values for the selected property can all be treated as numbers.
Condition	Set the conditions.
Operator	Select "=" (equal), "!=" (not equal), "<=" (less than), or ">=" (greater than) as an operator. The less than and greater than operators can be selected when evaluating numbers.
Value	This is a list box with the values of the specified properties. If equal or not equal has been selected as the operator, only Condition1 needs to be set. If less than or greater than has been selected as the operator, Condition1 and Condition2 need to be set.
OK	Applies the filter criteria.

Period Filter Criteria

Period Filter Criteria

Date Format **YYYY/MM/DD** **hh** **mm** **ss**

Start Date 2006/12/11 7 12 13

End Date 2007/02/21 21 13 44

Include Partly Overlapped Processes

OK

The following table describes the options that appear when you add a period filter criteria.

Item	Description
Start Date	Specify the start date for the period. Select the checkbox to enable input.
End Date	Specify the end date for the period. Select the checkbox to enable input.
Include Partly Overlapped Processes	Select the checkbox to include processes that overlap the start and end dates.
OK	Applies the filter criteria.

Event Filter Criteria

Event Filter Criteria

Event Name: Not Use Include Exclude

Event Name	Event Condition
Accept.Time	<input checked="" type="radio"/> Not Use <input type="radio"/> Include <input type="radio"/> Exclude
Cancel.Time	<input checked="" type="radio"/> Not Use <input type="radio"/> Include <input type="radio"/> Exclude
Delivery.Time	<input checked="" type="radio"/> Not Use <input type="radio"/> Include <input type="radio"/> Exclude
Design.Time	<input checked="" type="radio"/> Not Use <input type="radio"/> Include <input type="radio"/> Exclude
Publish estimaiton.Time	<input checked="" type="radio"/> Not Use <input type="radio"/> Include <input type="radio"/> Exclude
Receive order.Time	<input checked="" type="radio"/> Not Use <input type="radio"/> Include <input type="radio"/> Exclude

OK

The following table describes the options that appear when you add an event filter criteria.

Item	Description
Event Filter Criteria	Specify the event filter criteria
Event Name	Specify the event name to show only those events that match the given name.
Not Use	Select the checkbox to display events whose Include Type is "Not Use".
Include	Select the checkbox to display events whose Include Type is "Include".
Exclude	Select the checkbox to display events whose Include Type is "Exclude".
Event Name	Displays the event name.
Event Condition	Specify the event condition.
Not Use	Do not specify as a filter criteria.
Include	Specify that the event must be included.
Exclude	Specify that the event must be excluded.
OK	Applies the filter criteria.

Action Time Filter Criteria

Action Time Filter Criteria

Event Display Name Event Name

Action ->

Time Unit Day Hour Minute Second

Condition 1 Action Time >=

Condition 2 Action Time <

The following table describes the options that appear when you add an action time filter criteria.

Item	Description
Action	<p>Displays a list of event names used in the Process View.</p> <p>Set the event name for the Action Source and the event name for the Action Destination.</p> <p>The event display name or event name can be used as the action event.</p>
Time Unit	Select days, hours, minutes, or seconds for the time unit.
Condition	<p>Set the action time to be used as the condition.</p> <p>Selects the checkbox to enable input.</p> <p>Numbers and periods can be entered.</p> <p>If the condition is not set, processes including the specified action name are included in the search.</p>

Item	Description
OK	Applies the filter criteria.

Point

Process Analyzer allows you to retain the filter criteria after you have logged out or closed the browser.

To use this feature, ensure the following settings are configured:

- Local Storage settings of the Flash Player



1. Right-click the **Process Analyzer** tab, and then click **Settings**.
2. On the **Local Storage** tab, clear the **Never Ask Again** check box

- Privacy settings of the Flash Player

1. Grant the permission to store the information



8.4.5 Cost Settings

Set numerical values for events and actions.

The costs can then be used to see the total cost for different routes.

Applying the values in a batch from the Tools menu

Event Name	Cost
Accept.Time	100000
Cancel.Time	0
Confirmation.Time	2000
Delivery.Time	0
Design.Time	0
Publish estimaiton.Time	1000
Receive order.Time	0
Reject.Time	0

Buttons: Clear, Import..., Export..., Apply, Cancel

The following describes the Cost Settings dialog box, accessible from the Tools menu.

Item	Description
Event/Action	Switch between setting costs for events and actions.
Event Name	Displays the event name.
Action	Displays the action
Cost	Enter costs. Numbers and periods can be entered.
Clear	Resets all costs to 0.
Import...	Specifies a CSV file to import to make cost settings in a batch.
Export...	Outputs a CSV file containing all the current cost settings.
Apply	Executes cost settings.
Cancel	Closes the dialog box.

Format of the CSV file for cost settings

This is the format of the header for the CSV file.

```
type, display_name, original_name, cost
```

Set the following values in each of the columns.

type

Enter "event" when specifying a cost for an event and "action" when specifying a cost for an action. Any other string is ignored.

display_name

Enter the event display name or action display name.

(The strings entered here are not evaluated upon import.)

original_name

Enter the event name or action name.

This is ignored if the event or action does not exist.

The format for the action name is as follows.

Action Source event name=>Action Destination event name

cost

Specify the cost.

This is ignored if the entered value cannot be treated as a number.

Applying costs individually to events and actions

The following describes the Cost Settings dialog box, accessible from events and actions in a process diagram.

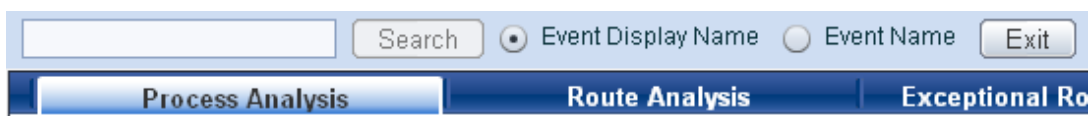
For events, right-click the event and click **Set Cost of Event**.

For actions, right-click an action and click **Set Cost of Action**.

Item	Description
Event Name/Action	Displays the event or action name.
Cost	Input costs. Numbers and periods can be entered.
Apply	Executes cost settings.
Cancel	Closes the dialog box.

8.4.6 Event Search Bar

Click **View > Event Search Bar** to display a search option that enables you to search for events in a process. Focus shifts to the event that meets the conditions entered.



Item	Description
Text Box	Enter the search string. Enter "\" for line feeds.
Event Display Name Search/ Event Name Search	Select whether to search by display name or event name.
Search	Starts the event name search. The search string is case sensitive and event names that partially match are considered matches. Focus shifts to the next event if more than one event matches the conditions.
Exit	Closes the event search bar.

8.5 Route Analysis

You can display details for business processes and actions in the routes* displayed by the current process frequency.

* A route is a particular pattern of actions in a process.

8.5.1 Route List

In the Process Analyzer, select the **Route List** tab to display details of each route.

Route	Route ID	Frequency	Average Time(h)	Maximum Time(h)	Minimum Time(h)	Repeats	Loopbacks	Cost	Sort Score
Accept.Time -> Publish estimaiton.Time -> Receive o	0	3	722.8	748.3	675.4	0	0	0	0
Accept.Time -> Cancel.Time	1	1	19.8	19.8	19.8	0	0	0	0
Accept.Time -> Publish estimaiton.Time -> Receive o	2	1	911.5	911.5	911.5	0	2	0	0
Accept.Time -> Publish estimaiton.Time -> Receive o	3	1	725.0	725.0	725.0	0	2	0	0
Accept.Time -> Publish estimaiton.Time(2)-> Receive	4	1	407.6	407.6	407.6	1	0	0	0
Accept.Time -> Publish estimaiton.Time -> Cancel.Tir	5	1	247.0	247.0	247.0	0	0	0	0

Column Header

Item	Description
Route Count	Displays the number of routes.
Visible Processes	Displays the selected process display volume as a percentage.
Sort	Displays the Route Sorting dialog box. Refer to " 8.5.1.1 Route Sorting " below for details.
<< button	Displays the first page. This button is disabled if the number of pages is 0 or 1, or if the first page is being displayed.
< button	Displays the previous page. This button is disabled if the number of pages is 0 or 1, or if the first page is being displayed.
> button	Displays the next page. This button is disabled if the number of pages is 0 or 1, or if the last page is being displayed.
>> button	Displays the last page. This button is disabled if the number of pages is 0 or 1, or if the last page is being displayed.
Text box (to specify page number)	Enter a page number and press the Enter key to go to that page.
Total number of pages displayed	Displays the total number of pages

Route List

Click the items in the column header to sort by ascending or descending order.

The units displayed for time correspond to the units selected in the Control Panel.

The maximum number of items that can be listed is 500. The page changes when this is exceeded.

Item	Description
Route	Displays the route.
Route ID	Displays a number that indicates the route.
Frequency	Displays the total number of instances.

Item	Description
Average Time	Displays the average time taken for execution.
Maximum Time	Displays the Maximum Time taken for execution.
Minimum Time	Displays the Minimum Time taken for execution.
Repeats	Displays the repetition frequency. Refer to "8.5.1.2 Repeats" below for details.
Loopbacks	Displays the loopbacks. Refer to "8.5.1.3 Loopbacks" below for more details.
Cost	Displays the cumulative total for all the events and actions that make up the route. Event types with no cost settings are treated in calculations as having a cost of 0.
Sort Score	The score is displayed if the button for sorting has been clicked. Refer to "8.5.1.1 Route Sorting" below for details.

Note

Route cannot be displayed if too many events are included in a route.

8.5.1.1 Route Sorting

Click **Sort** in Route Analysis to display the Route Sorting dialog box. There are two methods of sorting: **List Routes containing these actions first** and **List Routes that do not meet the condition below first**.

Route Sorting
✕

List Routes containing these actions first
(Sort by appearance frequency in descending order)

Action Source: Design.Time ▼

Action Destination: Cancel.Time ▼

List Routes that do not meet the condition below first
(Sort by appearance frequency in descending order)

Target Event: Accept.Time ▼

Target Event Precondition:

Accept.Time

Cancel.Time

Confirmation.Time

Delivery.Time

Design.Time

Publish estimaiton.Time

Receive order.Time

Apply
Cancel

List Routes containing these actions first

When this option is selected, the numbers of action arrows in between particular Action Sources and Action Destinations are used as a score and the processes are sorted accordingly.

Item	Description
Action Source	Specify the name of the event to be used as the Action Source. A list box with the event names (display names) plus the INITIAL_STATE event is displayed. INITIAL_STATE is the default selection.
Action Destination	Specify the name of the event to be used as the Action Destination. A list box with the event names (display names) plus the FINAL_STATE event is displayed. FINAL_STATE is the default selection.

List Routes that do not meet the condition below first

When this option is selected, a score of 1 is given to processes that meet both of the following conditions. Other processes receive a score of 0, then the processes are sorted accordingly.

- The event specified as the Target Event occurs in the process.
- Events specified as prerequisites have not occurred before the Target Event.

(If the Target Event occurs multiple times throughout the process, the one closest to the Target Event is the one evaluated.)

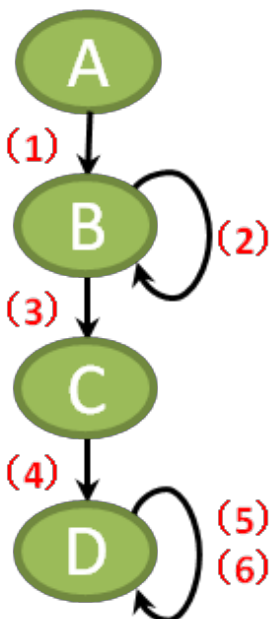
Item	Description
Target Event	Specify the Target Event. A list box with the event names (display names) is displayed.
Target Event Precondition	Specify the prerequisites. Press the Ctrl key or Shift key to select more than one prerequisite. A list with the event names (display names) is displayed.

8.5.1.2 Repeats

"Repeats" is the total number of times that events occur in succession in a particular process.

$A \rightarrow B \rightarrow B \rightarrow C \rightarrow D \rightarrow D \rightarrow D$

We will use the above process as an example. The numbers of actions indicate the order of execution. Event B is executed twice (repeated once) and event D is executed three times (repeated twice). The total of all such repetitions in the entire process is 3.

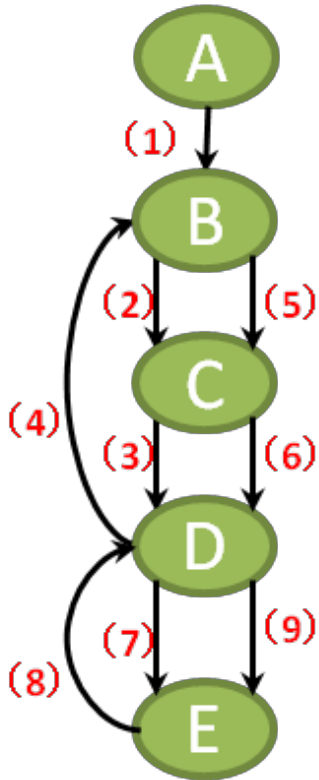


8.5.1.3 Loopbacks

"Loopbacks" is the total number of recurrences of events in a process.

$A \rightarrow B \rightarrow C \rightarrow D \rightarrow B \rightarrow C \rightarrow D \rightarrow E \rightarrow D \rightarrow E$

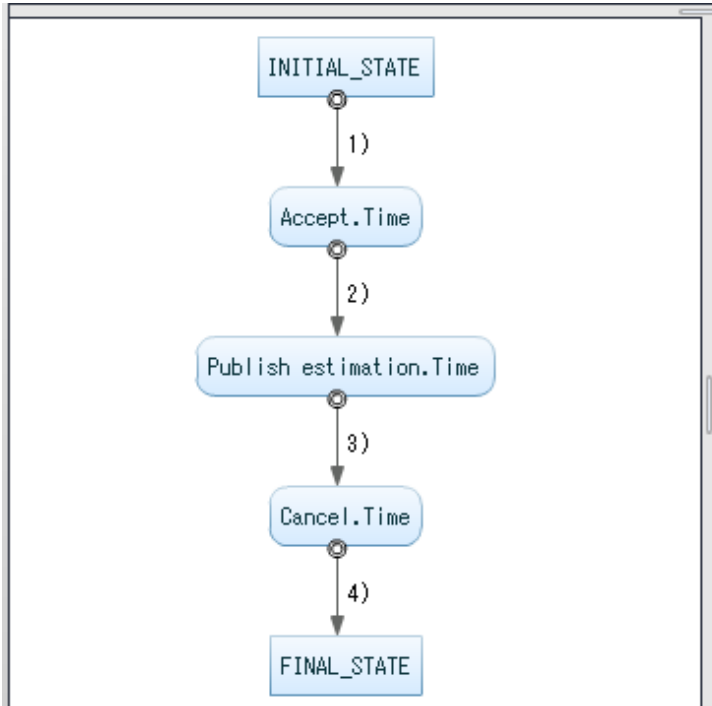
We will use the above process as an example. The numbers of actions indicate the order of execution. Actions 4 and 8 are seen as recurring, so the loopbacks is 2. Actions 5, 6, and 9 recurred due to the rework, so they are not counted.



8.5.2 Process View Panel

Displays the process view for the selected routes

This panel has the same features as the shortcut menu in the Process Analysis window.



8.5.3 Action Details Panel

Displays the action details for selected routes

Click the items in the column header to sort by ascending or descending order.

The units displayed for time correspond to the units selected in the control panel.

Action Details						
No.	Action	Frequency	Average Time(h)	Maximum Time(h)	Minimum Time(h)	
1	Accept.Time->Pub	3	80.6	114.6	50.4	
2	Publish estimaitor	3	118.5	176.1	55.4	
3	Receive order.Tim	3	156.5	212.9	67.7	
4	Design.Time->Cor	3	162.7	243.9	50.2	
5	Confirmation.Time	3	204.6	425.4	77.3	

Item	Description
No.	Displays the number allocated to an action according to its order of occurrence.
Action	Displays the action.
Frequency	Displays the action frequency.
Average Time	Displays the average time taken for the action.
Maximum Time	Displays the maximum time taken for a action.
Minimum Time	Displays the minimum time taken for a action.

8.6 Exceptional Route Analysis

This view is used to focus analysis on processes that exhibit exceptional behavior, for example a large number of repetitions. Routes that are not displayed when a certain percentage is specified are considered to be exceptional and are included in the list.

8.6.1 Exceptional Process View

This displays details about the exceptional processes for each route.

Exceptional Route Count: 3 Visible Processes: 50% << < > >> 1 / 1

Exceptional Route List

Exceptional Route	Route ID ▲	Frequency	Deviation Degree	Repeats	Loopbacks	Cost	Sort Score
Accept.Time -> Publish estimation.Time -> Receiv	2	1	3	0	2	0	0
Accept.Time -> Publish estimation.Time -> Receiv	3	1	3	0	2	0	0
Accept.Time -> Publish estimation.Time -> Cance	4	1	1	0	0	0	0

Column Header

Item	Description
Exceptional Route Count	Displays the number of exceptional routes.
Visible Processes	Displays the selected process display volume as a percentage.
Sort	Displays the Route Sorting dialog box. Refer to " 8.5.1.1 Route Sorting " above for details.
<< button	Displays the first page. This button is disabled if the number of pages is 0 or 1, or if the first page is being displayed.
< button	Displays the previous page. This button is disabled if the number of pages is 0 or 1, or if the first page is being displayed.
> button	Displays the next page. This button is disabled if the number of pages is 0 or 1, or if the last page is being displayed.
>> button	Displays the last page. This button is disabled if the number of pages is 0 or 1, or if the last page is being displayed.
Text box (to specify page number)	Enter a page number and press the Enter key to go to that page.
Total number of pages displayed	Displays the total number of pages.

Exceptional Route List

Click the items in the column header to sort by ascending or descending order.

The units displayed for time correspond to the units selected in the control panel.

The maximum number of items that can be listed is 500. The page changes when this is exceeded.

Item	Description
Exceptional Route	Displays the route.
Frequency	Displays the total number of instances.

Item	Description
	A lower number of instances indicate a higher chance that the process is exceptional.
Deviation Degree	Displays the degree of deviation. Refer to " 8.6.1.1 Deviation Degree " below for details.
Repeats	Displays the repetition frequency in the exceptional process. Refer to " 8.5.1.2 Repeats " above for details.
Loopbacks	Displays the loopbacks in the exceptional process. Refer to " 8.5.1.3 Loopbacks " above for details.
Cost	Displays the cumulative total for all the events and actions that make up the sequence in an exceptional process. Event types with no cost settings are treated in calculations as having a cost of 0.
Sort Score	The score is displayed if the button for sorting has been clicked. Refer to " 8.5.1.1 Route Sorting " above for details.

8.6.1.1 Deviation Degree

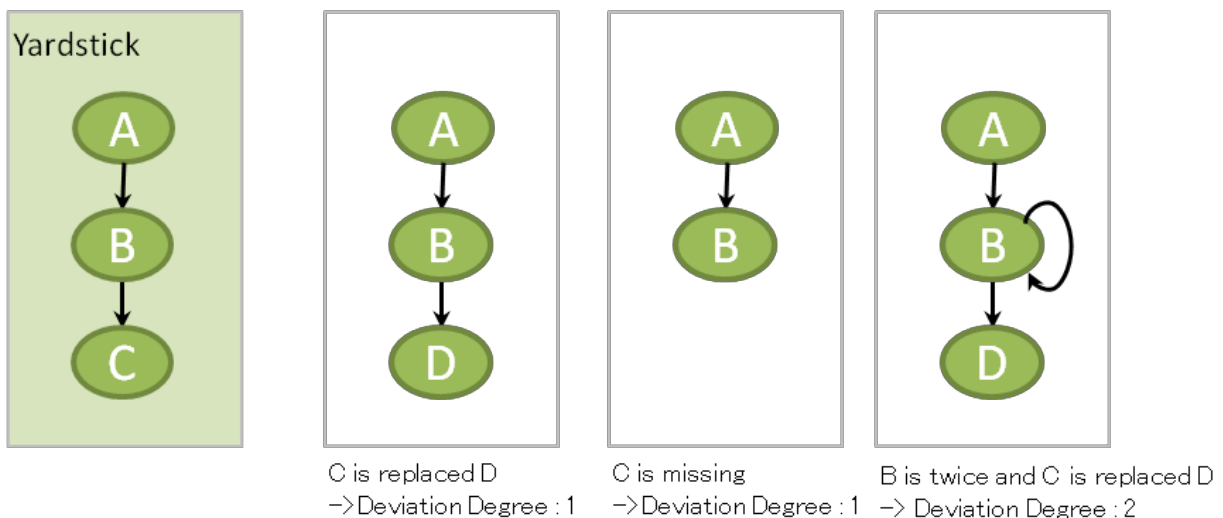
"Deviation degree" is defined as the number of operations on events required to morph the standard process into the exceptional process being considered.

Any of the following operations on events are counted.

- Insert
- Remove
- Replace

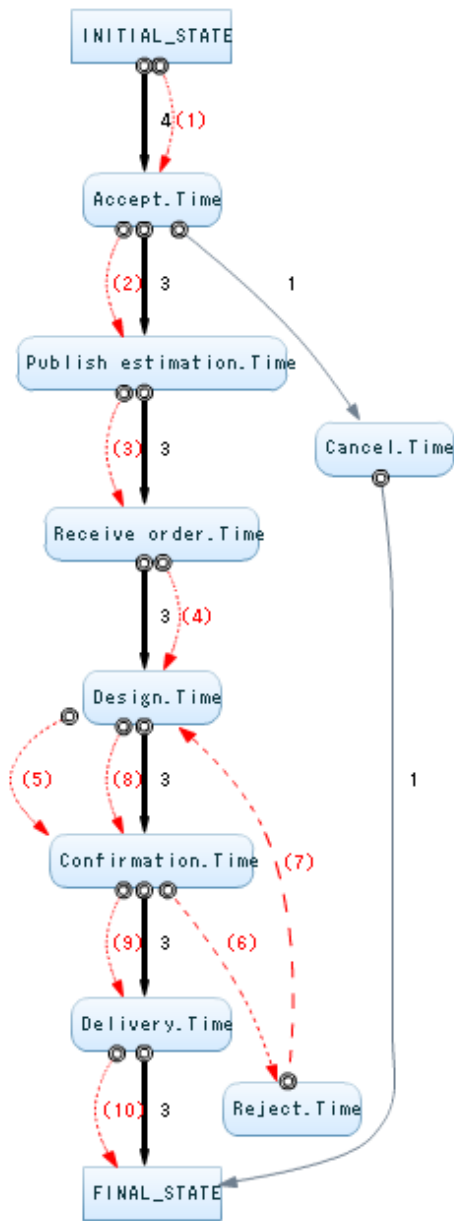
Any of the processes currently displayed by the percentage selected with the slider may be considered candidates for the standard process. A tentative deviation degree is calculated for each of these against the exceptional process being considered. Of these, the lowest deviation degree is displayed as the 'official' one.

Here is an example.



8.6.2 Process View Panel

The actions for selected exceptional processes are shown as red broken lines.



The following table shows operations available when an element drawn on a process is right-clicked.

	Event	Action (when INITIAL and FINAL are not included)	INITIAL, FINAL	Action (when INITIAL and FINAL are included)	Field
Show Processes	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	-
Filter Processes by this Event	-	-	-	-	-
Show Property Distribution	-	-	-	-	-
Show Action Time Distribution	<input type="radio"/>	-	-	-	-
Set Cost of Event	-	-	-	-	-
Set Cost of Action	-	<input type="radio"/>	-	-	-
Create Chart	-	<input type="radio"/>	-	-	<input type="radio"/>
Create Alert	<input type="radio"/>	<input type="radio"/>	-	-	<input type="radio"/>

8.7 KPI Configuration

Set a KPI that is linked to Analytics for an event or action.

When monitoring events over time, an extracted process can be set as a monitoring point and used as a KPI.

This feature is used for fixed-point monitoring of business using Process Discovery. Refer to Chapter9 for details.

8.7.1 Creating Alerts

Alert Creation

In a displayed process, right-click an element and click **Create Alert** to display the Alert Creation dialog box.

The following table describes the various options of the Alert Creation dialog box.

Item	Description
Alert Name	Specify the alert name. The name entered here is used as the Analytics alert definition name.
KPI Type	Select alert types from the list.
Repetition	<ul style="list-style-type: none"> - When you open the Alert Creation dialog box of an event, the frequency of repetitions of the event is set as a threshold value for monitoring. - When you open the Alert Creation dialog box of an action, the frequency of repetitions of the Action Source event of the action is set as a threshold value for monitoring. <p>When you open the Alert Creation dialog box of a field, the frequency of repetitions of the entire process is set as a threshold value for monitoring.</p>
Exceptional Action	A particular action can be monitored for unexpected activity.
Action Delay	<ul style="list-style-type: none"> - When you open the Alert Creation dialog box of an event or action, the execution time of the selected action is set as a threshold value for monitoring. <p>When you open the Alert Creation dialog box of a field, the execution time of the entire process is set as a threshold value for monitoring.</p>
Repetition Count	Set the repetition frequency to be used as the threshold value. Available when Repetition is selected as the KPI Type.
Alert Action	Set the Action Source event and the Action Destination event for the action that will trigger the alert. Available when Exceptional Action is selected as the KPI Type. <u>Default value</u>

Item	Description
	<ul style="list-style-type: none"> - When you open the Alert Creation dialog box of an event, it displays the selected event name on the Action Source event name. - When you open the Alert Creation dialog box of a action, it displays the selected action event name on the Action Source and Action Destination event names. <p>When you open the Alert Creation dialog box of a field, there is no default value.</p>
[Add]	<p>Displays the Filtering by Event Name dialog box used to search for event names in existing processes.</p> <p>Refer to "Filtering by Event Name dialog box" below for details.</p>
Action	<p>Set the Action Source event and the Action Destination event for the action whose action delay is to be monitored.</p> <p>Available when Action Delay is selected as the Alert Type.</p> <p><u>Default value</u></p> <ul style="list-style-type: none"> - When you open the Alert Creation dialog box of an event, it displays the selected event name on the Action Source event name. <p>When you open the Alert Creation dialog box of a action, it displays the selected action event name on the Action Source and Action Destination event names.</p>
Action Time	<p>Sets the action delay to be used as the threshold value. Select days, hours, minutes, or seconds for the time unit.</p> <p>Available when Action Delay is selected as the Alert Type.</p>
Alert Message	<p>Enter the message to be displayed when an alert occurs.</p> <p>The message entered here is used as the Alert Message in the Analytics alert definition.</p>
Create	Creates an Analytics alert definition.
Cancel	Closes the dialog box without creating an Analytics alert definition.



Alert definition is created with following parameters.

- Type : Critical
- Level : 100

Note that input alert message is used in common between English and Japanese.

Edit using Analytics Studio if necessary.

Filtering by Event Name dialog box

Event Name:

Event Name
Accept.Time
Cancel.Time
Confirmation.Time
Delivery.Time
Design.Time
Publish estimaiton.Time
Receive order.Time
Reject.Time

Apply Cancel

This displays a dialog box that has a list of event names that can be selected for use when specifying actions when setting up alerts for exceptional actions or when specifying actions for action delay alerts.

The list can be filtered by entering the first few characters of the event name.

If you have edited a name, that is the name that is displayed.

Select the name from the list and click **Apply** to have that name applied to the previous window.

8.7.2 Creating Charts

Creating charts for a particular action

In a displayed process, right-click an action and click **Create Chart** to display the Chart Creation dialog box.

Chart Creation ✕

Create a chart measuring KPI's for this specific action.

(Accept.Time -> Publish estimaiton.Time)

Chart Name	:	<input type="text" value="hogechart"/>
Comparison Category	:	Time Line ▼
KPI	:	Action Time (ave) ▼
Chart Type	:	Line Chart ▼
Process Filter	:	<input type="text" value="100"/> (%)
Upper Threshold	:	<input type="text" value="3"/> Days ▼
Lower Threshold	:	<input type="text"/> Seconds ▼

The following table describes the various options of the Chart Creation dialog box.

Item	Description
Chart Name	Enter a chart name. The name entered here is used as the Analytics chart definition name.
Comparison Category	Select Comparison Category for the KPI values from the list. This selection is then used as an item in the chart definitions in the Analytics Studio.
None	Nothing is used for comparison. KPI values are shown on a one-dimensional chart.
Property	Properties are used for comparison. Select from the properties set for analysis when the process was generated.
Process	Processes are used for comparison.
Route	Routes are used for comparison.
Time Line	The time axis is used for comparison.
KPI	Select KPI values from the list.
Action Time (ave)	Use the average action time as a KPI value. Available when "None", "Property", "Route", or "Time Line" is selected as the Comparison Category.
Action Time (max)	Use the maximum action time as a KPI value. Available when "None", "Property", "Route", or "Time Line" is selected as the Comparison Category.
Action Time (min)	Use the minimum action time as a KPI value. Available when "None", "Property", "Route", or "Time Line" is selected as the Comparison Category.
Action Time	Use the action time as a KPI value. Available when "Process" is selected as the Comparison Category.

Item	Description
Action Count	<p>Use the action time as a KPI value.</p> <p>Available when "None", "Property", "Route", or "Time Line" is selected as the Comparison Category.</p>
Chart Type	Select chart types from the list.
Line Chart	<p>Use the Line Chart.</p> <p>Available when "Property", "Route", or "Time Line" is selected as the Comparison Category.</p>
Bar Chart	<p>Use the Bar Chart.</p> <p>Available when "Property", "Route", or "Time Line" is selected as the Comparison Category.</p>
Tachometer	<p>Use the Tachometer.</p> <p>Available when "None" is selected as the Comparison Category.</p>
Signal	<p>Use the Signal.</p> <p>Available when "None" is selected as the Comparison Category.</p>
Process Filter	<p>Specify how many processes to display in the KPI chart.</p> <p>The current process display volume is the default.</p>
Upper Threshold	<p>Set the upper threshold value.</p> <p>Specify "Days", "Hours", "Minutes", or "Seconds" if the KPI value is one of the following; "Action Time", " Action Time (ave)", " Action Time (max)", " Action Time (min)".</p> <p>There is no upper threshold if nothing is entered.</p>
Lower Threshold	<p>Set the lower threshold value.</p> <p>Specify "Days", "Hours", "Minutes", or "Seconds" if the KPI value is one of the following; " Action Time", " Action Time (ave)", " Action Time (max)", " Action Time (min)".</p> <p>There is no lower threshold if nothing is entered.</p>
Create	Creates an Analytics chart definition.
Cancel	Closes the dialog box without creating an Analytics chart definition.

Creating charts for the entire process

Right-click in the **Process Analysis** tab and select **Create Chart** from the context menu to display the Chart Creation dialog box. This dialog box enables you to create a chart for the entire process.

Chart Creation
✕

Create a chart measuring KPI's for complete process.

Chart Name	:	<input style="width: 95%;" type="text"/>
Display Type	:	Comparison of Action ▼
KPI	:	Action Time (ave) ▼
Chart Type	:	Line Chart ▼
Process Filter	:	<input style="width: 40%;" type="text" value="100"/> (%)
Upper Threshold	:	<input style="width: 40%;" type="text" value="1531276"/> Seconds ▼
Lower Threshold	:	<input style="width: 40%;" type="text" value="0"/> Seconds ▼

Create
Cancel

The following table describes the various options of the Chart Creation dialog box.

Item	Description
Chart Name	Enter a chart name. The name entered here is used as the Analytics chart definition name.
Display Type	Select the KPI display type from the list.
Comparison of Action	Displays KPI values for each action. The action ID is used for the Analytics chart definition category. The action ID is made up of the "Action Source event name", an underscore, and the "Action Destination event name".
Comparison of Route	The KPI values are shown on the chart for each route. The Route ID is used for the Analytics chart definition category.
KPI Rate each Process	The KPI values are shown on the chart as percentages for each process. The process identifier is used as an item in the Analytics chart definition. The action ID is used for the Analytics chart definition series.
KPI Rate each Route	The KPI values are shown on the chart as percentages for each route. The route identifier is used as an item in the Analytics chart definition. The action ID is used for the Analytics chart definition series.
KPI	Select KPI values from the list.
Action Time (ave)	Use the average action time as a KPI value. Available when "Comparison of Action", "Comparison of Route", or "KPI Rate each Route" is selected as the Display Type.
Action Time (max)	Use the maximum action time as a KPI value. Available when "Comparison of Action", "Comparison of Route", or "KPI Rate each Route" is selected as the Display Type.

Item	Description
Action Time (min)	Use the minimum action time as a KPI value. Available when "Comparison of Action", "Comparison of Route", or "KPI Rate each Route" is selected as the Display Type.
Action Time	Use the action time as a KPI value. Available when "KPI Rate each Process" is selected as the Display Type.
Action Count	Use the action time as a KPI value. Available when "Comparison of Action" or "KPI Rate each Route" is selected as the Display Type.
Repetition Count	Use the repetition frequency as a KPI value. Available when "Comparison of Route" is selected as the Display Type.
Chart Type	Select chart types from the list.
Line Chart	Use the Line Chart. Available when "Comparison of Action" or "Comparison of Route" is selected as the Display Type.
Bar Chart	Use the Bar Chart. Available when "Comparison of Action" or "Comparison of Route" is selected as the Display Type.
Stack Bar Chart	Use the Stack Bar Chart. Available when "KPI Rate each Process" or "KPI Rate each Route" is selected as the Display Type.
Process Filter	Specify how many processes to display in the KPI chart. The current process display volume is the default.
Upper Threshold	Set the upper threshold value. Specify "Days", "Hours", "Minutes", or "Seconds" if the KPI value is one of the following; "Action Time", " Action Time (ave)", " Action Time (max)", " Action Time (min)". There is no upper threshold if nothing is entered. Available when "Comparison of Action" or "Comparison of Route" is selected as the Display Type.
Lower Threshold	Set the lower threshold value. Specify "Days", "Hours", "Minutes", or "Seconds" if the KPI value is one of the following; " Action Time", " Action Time (ave)", " Action Time (max)", " Action Time (min)". There is no lower threshold if nothing is entered. Available when "Comparison of Action" or "Comparison of Route" is selected as the Display Type.
Create	Creates an Analytics alert definition.
Cancel	Closes the dialog box.



Chart definition is created with following parameters.

- Period of Each Step : Latest data

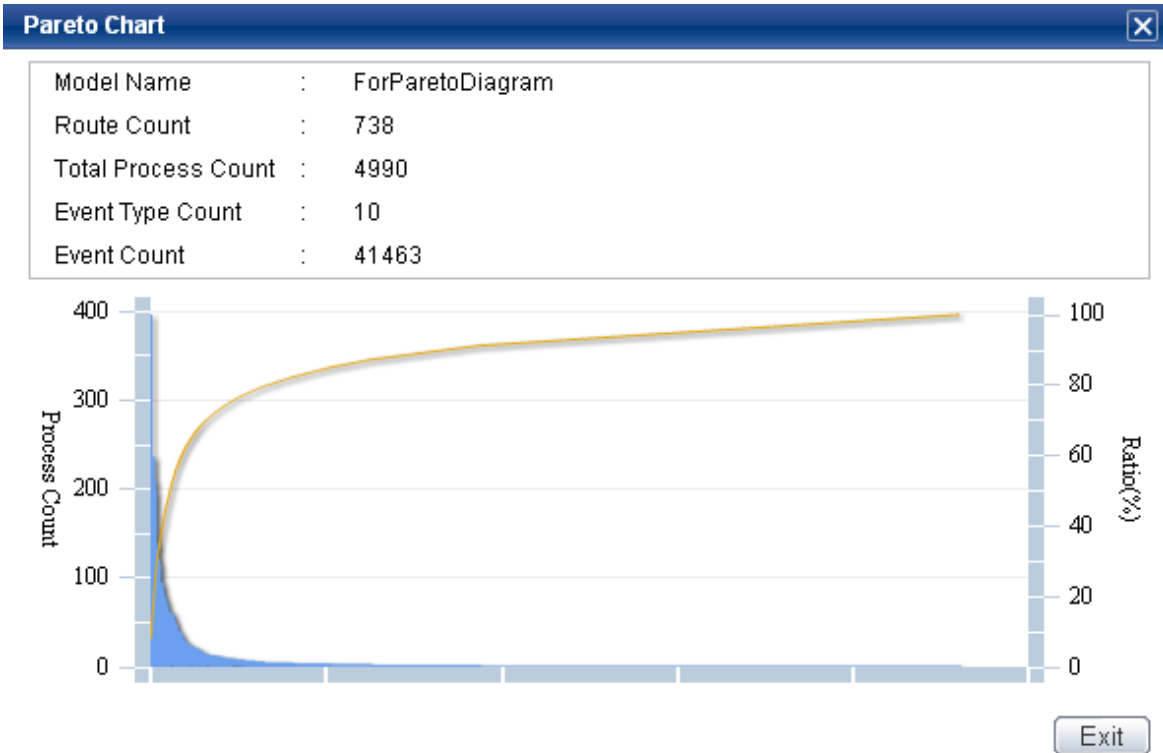
Note that unit of action time is "second".

Edit using Analytics Studio if necessary.

8.8 Pareto Chart

Use Pareto charts to visually represent the concentration of routes.

Click **Tools > Analyze > Pareto Chart** to display the Pareto Chart dialog box.



The following table lists the options in the Pareto Chart dialog box.

Item	Description
Model Name	Displays the model name.
Route Count	Displays the number of routes found from amongst all processes generated.
Total Process Count	Displays the number of all processes generated.
Event Type Count	Displays the number of event types found in all processes generated.
Event Count	Displays the number of events found in all processes generated.
Pareto Chart	Displays the Pareto Chart.
Process Count	The vertical axis on the left side of the chart is the number of processes, and the bars show the number of processes per route. The routes with the most number of processes are displayed first from the left.
Ratio	The right hand vertical axis is a percentage corresponding to the cumulative rate of routes compared to the total.

8.9 Process Details Search

Click **Tools > Analyze > Process Detail** to display the Process Details dialog box.

Process Details ✕

Process Search Key :

Execution Time : 29.0h

Process ID : ID.717

Order	Event	Occurrence Time	Accumulated Ti...
1	Accept.Timestamp	22/11/2011 23:07:00	0
2	Estimate.Timestamp	23/11/2011 11:02:16	11.9
3	Confirm.Timestamp	24/11/2011 02:51:37	27.7
4	Plan.Timestamp	24/11/2011 03:43:53	28.6
5	Delivery.Timestamp	24/11/2011 04:09:41	29.0

Event Property

Property Name	Property Value
ID	717
PROPERTY1	Suzuki

Specify process search keys to display the events that make up the process and the properties of those events.

This allows you to learn more about the details of processes where alerts occurred due to threshold values (set as alert KPI in the Process Analyzer) being exceeded. Charts shown for separate process instances can be used to learn more about processes that have been identified as bottlenecks.

Item	Description
Process Search Key	<p>This is used for searching process details.</p> <p>The process search keys can be checked in the Analytics Dashboard.</p> <p>Only number can be input.</p>
Other details about the Process Details Search are the same as covered in the " 8.4.1 Show Processes " section above.	

8.10 Property Comparison Display

This feature displays a process diagram using the property values of a process as comparison parameters.

Define Property Comparison Criteria dialog box

Define Property Comparison Criteria
✕

Event : Complete Process ▼

Property Name : ▼

Property Value 1 : ▼

Property Value 2 : ▼ Except Property Value 1

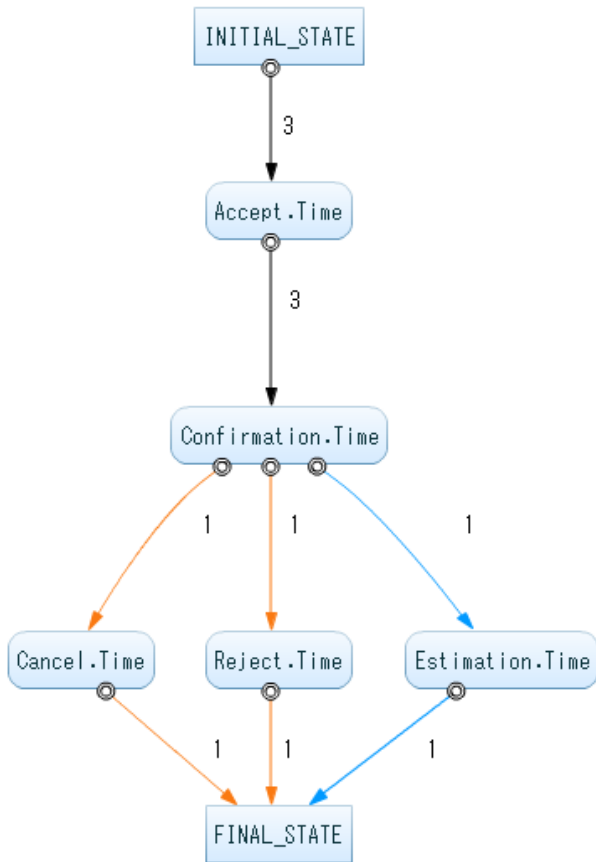
Apply
Cancel

GUI Option	Description
Event	Select an event that has properties. If " Complete Process " is selected, all the events in a process will be included.
Property Name	Select a property name to be included in the comparison.
Property Value 1	Select a property value to be included in the comparison.
Property Value 2	Select another property value to be included in the comparison. If the Except Property Value 1 check box is selected, all values except the one selected as Property Value 1 will be included in the comparison.
Apply	Use this button to apply the property comparison criteria, and display a process diagram.
Cancel	Use this button to close the dialog box.

Process display

The process diagram is narrowed down to only display processes with the comparison properties selected for **Property Value 1** or **Property Value 2**.

In this case, a blue arrow is drawn for an action that includes a process with **Property Value 1**, and an orange arrow is drawn for an action that includes a process with **Property Value 2**. A black arrow is drawn for an action with both **Property Value 1** and **Property Value 2**.



Property Comparison Criteria ✕

Event : Complete Process
 Property Name : case7.Person
 Property Value 1 : Goto →
 Property Value 2 : (Except Property Value 1) →
 Common : →

Exit

GUI Option	Description
Display Criteria	Use this button to display the set comparison properties.
Reset	Use this button to cancel the set comparison properties.

Features that can be used with property comparison display

- Menu options
 - Select Model
 - Event Search Bar
 - Properties of Model

- Shortcut menu
 - Zoom In Process Diagram
 - Zoom Out Process Diagram
 - Reset Zoom
 - Display All
 - Show Processes
- Control panel
 - Zoom
 - Process Filter
 - Count

The **Route Analysis** and **Exceptional Route Analysis** tabs cannot be used.

Examples illustrating property comparison display

This section provides examples of property comparison display based on the processes given below. (The values for the "Person in charge" property are in parentheses.)

ID001: Accept.Time (Saito) → Confirmation.Time (Saito) → Estimation.Time (Saito)
ID002: Accept.Time (Tanaka) → Confirmation.Time (Tanaka) → Cancel.Time (Suzuki)
ID003: Accept.Time (Suzuki) → Confirmation.Time (Suzuki) → Reject.Time (Suzuki)

Example 1

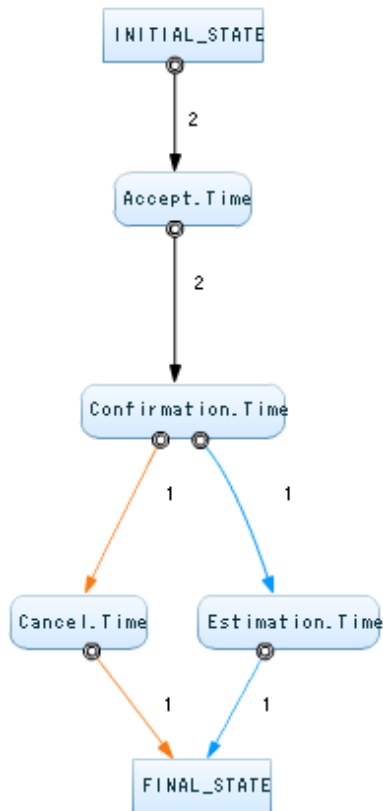
Comparison properties specified

Event: Complete Process

Property name: Person in charge

Property Value 1: Saito

Property Value 2: Tanaka



The display is narrowed down to process ID001 with Saito as the Person in charge, and process ID002 with Tanaka as the Person in charge.

The transition from "INITIAL_STATE" to "Accept.Time" and the transition from "Accept.Time" to "Confirmation.Time" include both processes ID001 and ID002, so they are drawn using black arrows.

The transition from "Confirmation.Time" to "Estimation.Time" and the transition from "Estimation.Time" to "FINAL_STATE" include process ID001 only, so they are drawn using blue arrows.

The transition from "Confirmation.Time" to "Cancel.Time" and the transition from "Cancel.Time" to "FINAL_STATE" include process ID002 only, so they are drawn using orange arrows.

Example 2

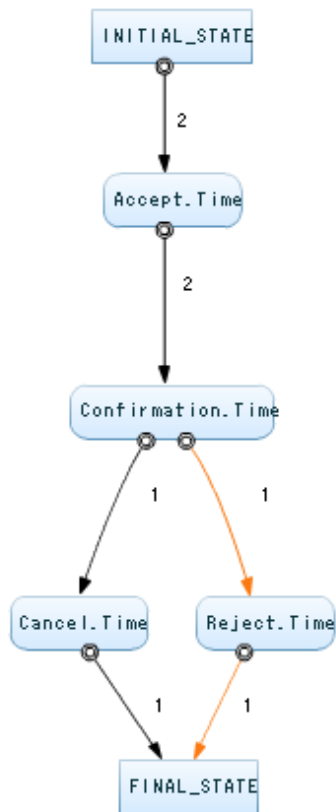
Comparison properties specified

Event: Complete Process

Property Name: Person in charge

Property Value 1: Tanaka

Property Value 2: Suzuki



The display is narrowed down to process ID002 with Tanaka and Suzuki as the Person in charge, and process ID003 with Suzuki as the Person in charge.

The transition from "INITIAL_STATE" to "Accept.Time" and the transition from "Accept.Time" to "Confirmation.Time" include both processes ID002 and ID003, so they are drawn using black arrows.

The transition from "Confirmation.Time" to "Cancel.Time" and the transition from "Cancel.Time" to "FINAL_STATE" include process ID002 only, but this process has both Tanaka and Suzuki as the Person in charge, so they are drawn using black arrows.

The transition from "Confirmation.Time" to "Reject.Time" and the transition from "Reject.Time" to "FINAL_STATE" include process ID003 only, so they are drawn using orange arrows.

Example 3

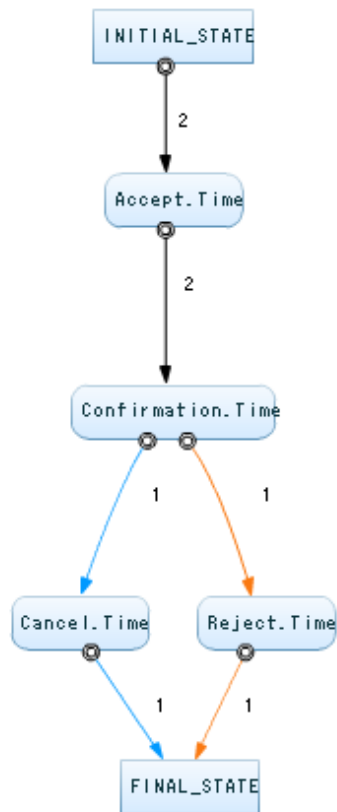
Comparison properties specified

Event: Accept.Time

Property Name: Person in charge

Property Value 1: Tanaka

Property Value 2: Suzuki



The display is narrowed down to process ID002 with Tanaka as the Person in charge of Accept.Time, and process ID003 with Suzuki as the Person in charge of Accept.Time.

The transition from "INITIAL_STATE" to "Accept.Time" and the transition from "Accept.Time" to "Confirmation.Time" include both processes ID002 and ID003, so they are drawn using black arrows.

The transition from "Confirmation.Time" to "Cancel.Time" and the transition from "Cancel.Time" to "FINAL_STATE" include process ID002 only, so they are drawn using blue arrows.

The transition from "Confirmation.Time" to "Reject.Time" and the transition from "Reject.Time" to "FINAL_STATE" include process ID003 only, so they are drawn using orange arrows.

Example 4

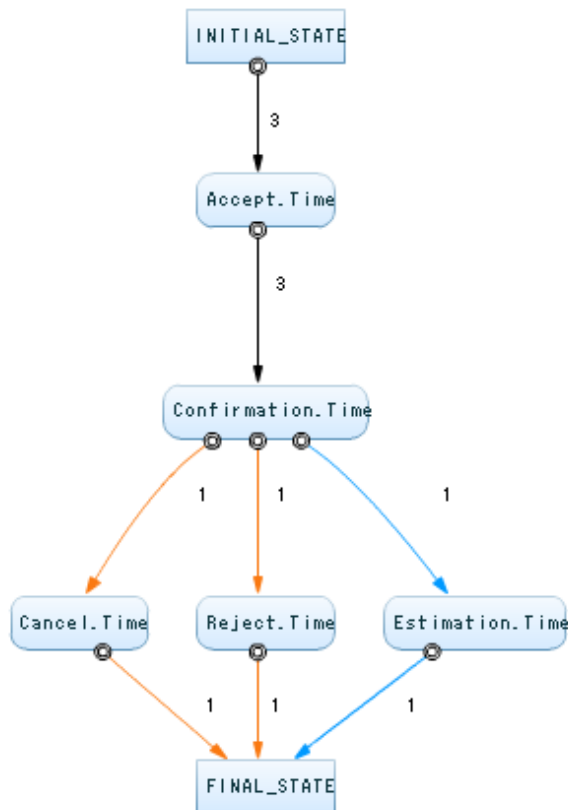
Comparison properties specified

Event: Accept.Time

Property Name: Person in charge

Property Value 1: Saito

Property Value 2: (Except Property Value 1)



Displayed are process ID001 with Saito as the Person in charge of Accept.Time, and process ID002 and ID003 with a person other than Saito as the Person in charge of Accept.Time.

The transition from "INITIAL_STATE" to "Accept.Time" and the transition from "Accept.Time" to "Confirmation.Time" include all processes, so they are drawn using black arrows.

The transition from "Confirmation.Time" to "Estimation.Time" and the transition from "Estimation.Time" to "FINAL_STATE" include process ID001 only, so they are drawn using blue arrows.

The transition from "Confirmation.Time" to "Reject.Time" and the transition from "Reject.Time" to "FINAL_STATE" include process ID003 only, so they are drawn using orange arrows.

The transition from "Confirmation.Time" to "Cancel.Time" and the transition from "Cancel.Time" to "FINAL_STATE" include process ID002 only, so they are drawn using orange arrows.

8.11 Download CSV

The following table lists the Process Analyzer features that enable CSV download and their location in the GUI.

Downloaded Information	Select Model dialog box	Process Analysis tab	Route Analysis tab
Download Action Information in CSV [button]	Yes		
Action Count (*1)		Yes	
Statistics		Yes	
Route List			Yes
Action Details			Yes
Action Count (*2)			Yes
Process ID			Yes
Process ID including this Event		Yes	Yes

Downloaded Information	Select Model dialog box	Process Analysis tab	Route Analysis tab
Process ID including this Action		Yes	Yes

*1: Action count for a process diagram

*2: Action count for a route list

Action information

The following action items included in all displayed processes can be downloaded in separate CSV files, and then compressed into a zip file and downloaded. The zip file is named "*modelName*-actioninfo.zip".

- Action count (actioninfo-count.csv)
- Average action time (actioninfo-avg.csv)
- Standard deviation for the action time (actioninfo-sd.csv)
- Maximum action time (actioninfo-max.csv)
- Minimum action time (actioninfo-min.csv)

(The CSV file names are in parentheses.)

Unit of time

The unit of time is "seconds".

CSV header specification

The event name that is the origin of the action is downloaded in the second and subsequent rows of the first column. The event name that is the destination of the action is downloaded in the second and subsequent columns of the first row.

Action Count (for a process diagram)

The action count for the actions included in the displayed processes can be downloaded as a CSV file.

The CSV file is named "*modelName*-count.csv".

CSV header specification

The event name that is the origin of the action is downloaded in the second and subsequent rows of the first column. The event name that is the destination of the action is downloaded in the second and subsequent columns of the first row.

Statistics

The route count and the total process count of the displayed processes can be downloaded as a CSV file.

The CSV file is named "*modelName*-statistics.csv".

CSV header specification

In the first row, the percentage of processes displayed, the route count, and the total process count are downloaded.

In the second and subsequent rows of the first column, numbers from 10 through 100 in intervals of 10 are downloaded.

Route List

The items displayed in **Route List** on the **Route Analysis** tab can be downloaded as a CSV file.

All the routes displayed in **Route List** are included (to a maximum of 500).

The CSV file is named "*modelName*-routelist.csv".

CSV header specification

In the first row, items similar to those shown in the **Route List** are displayed.

Action Details

The items displayed in the **Action Details** area on the **Route Analysis** tab can be downloaded as a CSV file.

The CSV file name is named "actiondetail-*routeID*.csv".

If this is selected from the menu, all the routes displayed in **Route List** will be included (to a maximum of 500), and these will be compressed into a zip file and downloaded.

The zip file is named "*modelName*-actiondetail-route.zip".

If individual routes are selected, only those routes will be included.

CSV header specification

In the first row, items similar to those shown in **Action Details** are displayed.

Action Count (for a route list)

The action count for actions included in the processes that constitute individual routes can be downloaded as a CSV file.

The CSV file is named "count-*routeID*.csv".

If this is selected from the menu, all the routes displayed in **Route List** will be included (to a maximum of 500), and these will be compressed into a zip file and downloaded.

The zip file is named "*modelName*-count-route.zip".

If individual routes are selected, only those routes will be included.

CSV header specification

The event name that is the source of the action is downloaded in the second and subsequent rows of the first column. The event name that is the destination of the action is downloaded in the second and subsequent columns of the first row.

Process ID

The identifiers of the processes that constitute individual routes can be downloaded as a CSV file.

The CSV file is named "processid-list-*routeID*.csv".

If this is selected from the menu, all the routes displayed in **Route List** will be included (to a maximum of 500), and these will be compressed into a zip file and downloaded.

The zip file is named "*modelName*-processid-list-route.zip".

If individual routes are selected, only those routes will be included.

Process ID including this Event

The identifiers of processes that include the selected event are downloaded as a CSV file.

The CSV file is named "*modelName*-processid-event.csv".

CSV header specification

The event name that is the source of the action is downloaded in the first column. The event name that is the destination of the action is downloaded in the second column.

Process ID including this Action

The identifiers of processes that include the selected action are downloaded as a CSV file.

The CSV file is named "*modelName*-processid-action.csv".

CSV header specification

The event name that is the source of the action is downloaded in the first column. The event name that is the destination of the action is downloaded in the second column.



Note

Maximum size of CSV file or zip file to be downloaded is 100 megabytes.

Chapter 9 Fixed-Point Monitoring of Business Using Process Discovery

9.1 Overview

Use fixed-point analysis to monitor processes over an extended period. This may be necessary when changes are introduced after an As-Is analysis using Process Discovery, or if some other inefficient activities have been introduced. Fixed-point monitoring allows you to schedule the generation of processes so that they are generated at regular intervals. You can take advantage of this real-time feature to set alerts for identified bottlenecks and to generate KPI charts that allow you to see the results of business improvement activities.

Point

For fixed-point monitoring, an environment that has the same type of CSV data as the data used when the initial model was generated should be prepared.

Point

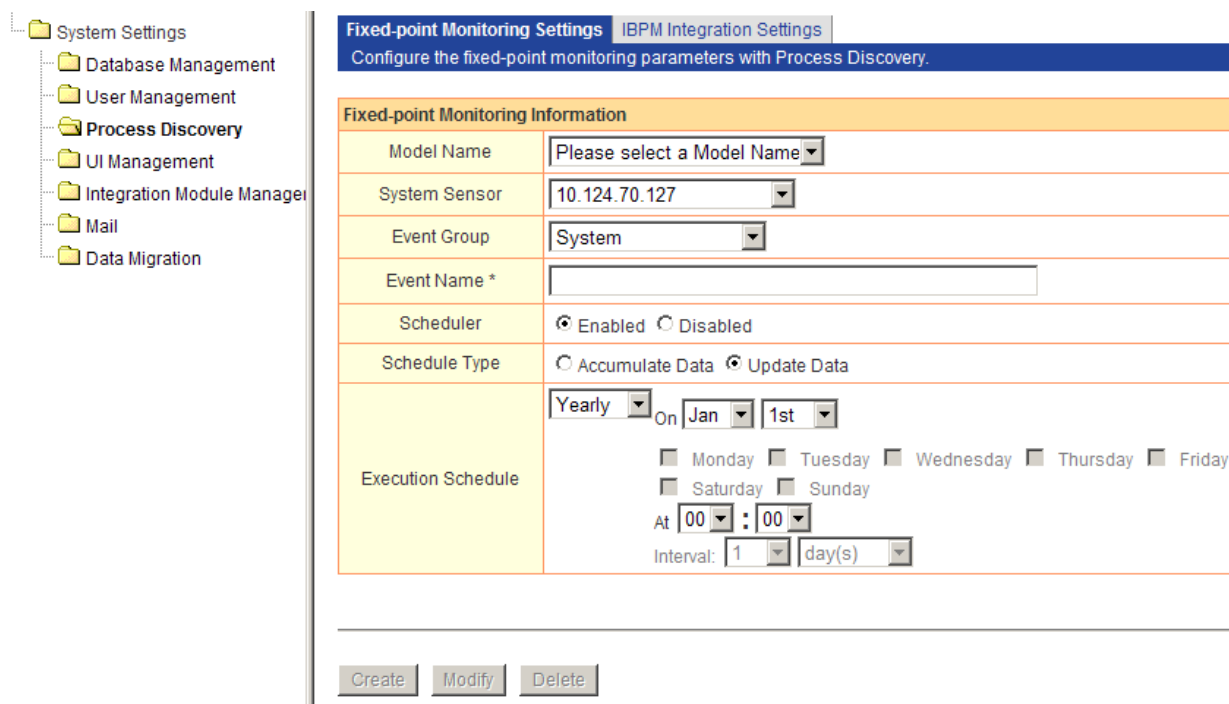
Users responsible for creating alerts or charts using the Process Analyzer must be assigned to the **Process Analyzer Power User** group.

9.2 Auto-Generation of Processes

To automatically generate processes for a model, you need to create an Analytics event for the model and activate the Process Discovery sensor. As a result, when the CSV files in the CSV directory are updated, the Process Discovery sensor executes and the resultant processes are automatically generated.

Creating an Analytics event

Use the **Fixed-point Monitoring Settings** tab in the Management Console to create an Analytics event for a model. You can then create alerts and charts for this model using the Process Analyzer.



The screenshot shows the 'Fixed-point Monitoring Settings' configuration page. On the left is a navigation tree with 'Process Discovery' selected. The main content area has two tabs: 'Fixed-point Monitoring Settings' (active) and 'IBPM Integration Settings'. Below the tabs is a blue header: 'Configure the fixed-point monitoring parameters with Process Discovery.' The configuration form is titled 'Fixed-point Monitoring Information' and contains the following fields:

Model Name	Please select a Model Name
System Sensor	10.124.70.127
Event Group	System
Event Name *	
Scheduler	<input checked="" type="radio"/> Enabled <input type="radio"/> Disabled
Schedule Type	<input type="radio"/> Accumulate Data <input checked="" type="radio"/> Update Data
Execution Schedule	Yearly On Jan 1st <input type="checkbox"/> Monday <input type="checkbox"/> Tuesday <input type="checkbox"/> Wednesday <input type="checkbox"/> Thursday <input type="checkbox"/> Friday <input type="checkbox"/> Saturday <input type="checkbox"/> Sunday At 00 : 00 Interval: 1 day(s)

At the bottom of the page are three buttons: 'Create', 'Modify', and 'Delete'.

GUI Option	Description
Model Name	Lists the models created using the Process Generator that have been generated correctly Select a model to be configured for fixed-point monitoring
System Sensor	Lists the sensors configured in Analytics Default value is used in case multiple sensors are not configured
Event Group	Lists the event groups configured in the Analytics Studio Select an appropriate event group for the event you are creating; the default is System
Event Name	Specify a meaningful name for the Analytics event definition; this is used in the Analytics Studio
Scheduler	Click Enabled if fixed-point monitoring is to be performed according to a schedule
Schedule Type	Specify how to save the process information that is generated Click Accumulate Data to add new process information to existing process information; this option should be selected if only differential business data is to be acquired Click Update Data to overwrite existing process information with the newly generated process information; this option should be selected if the entire business information is to be acquired every time
Execution Schedule	Set up the schedule for auto-generating processes
Create	Creates a new fixed-point monitoring configuration
Modify	Allows you to edit an existing fixed-point monitoring configuration
Delete	Deletes a fixed-point monitoring configuration

Activating the Process Discovery sensor

Use the **Connection Status** tab in the Management Console to activate the Process Discovery sensor.

The **Process Discovery Connection** should be enabled.

The screenshot shows the Management Console interface for Sensor Management. The left sidebar shows a tree view with 'Analytics System' expanded to 'Sensor Management' > '10.124.70.127'. The main panel is titled 'Sensor Management : 10.124.70.127 : Connection Status' and includes a 'See Setup Steps' link. Below the title, there are tabs for 'Connection Status' and 'Create Connection'. A blue banner reads: 'View the status of Connections. Start, Stop or Delete them. Modify the Sensor Settings.' Below this is a table with two columns: 'Sensor Name' and 'Status'. The first row shows '10.124.70.127' and 'Running'. Below this is another table with three columns: 'Connection Name', 'Connection Type', and 'Status'. The first row is highlighted with a red box and shows 'Process Discovery Connection', 'BPME', and 'Running'. The other two rows are 'BPMConnection' (BPMFlow, Stopped) and 'BPMConnection' (MaintenanceBPMFlow, Stopped). At the bottom, there are buttons for 'Refresh', 'Select All', 'Clear All', 'Start', 'Stop', and 'Delete'.

Confirmation of the CSV directory monitored by the sensor

In the **Model List** page of the Process Generator, refer to the **CSV Directory** column to view the CSV directories being monitored by the Process Discovery sensor.

Process Generator			
Model List			
Model Type: Business Event ▼			 Update
Model Name ▲	Condition	Last Modified	CSV Directory
Company-A	Process Data Generated	06/12/2011 19:29:12	/var/opt/FJSVibpma/bpme/csvupload/20111201180957437/
Company-B	Process Data Generated	06/12/2011 19:29:24	/var/opt/FJSVibpma/bpme/csvupload/20111203145120369/
Company-C	Process Data Generated	06/12/2011 19:29:32	/var/opt/FJSVibpma/bpme/csvupload/20111203145403504/

Update CSV files

Allows you to update CSV files in the Model List.

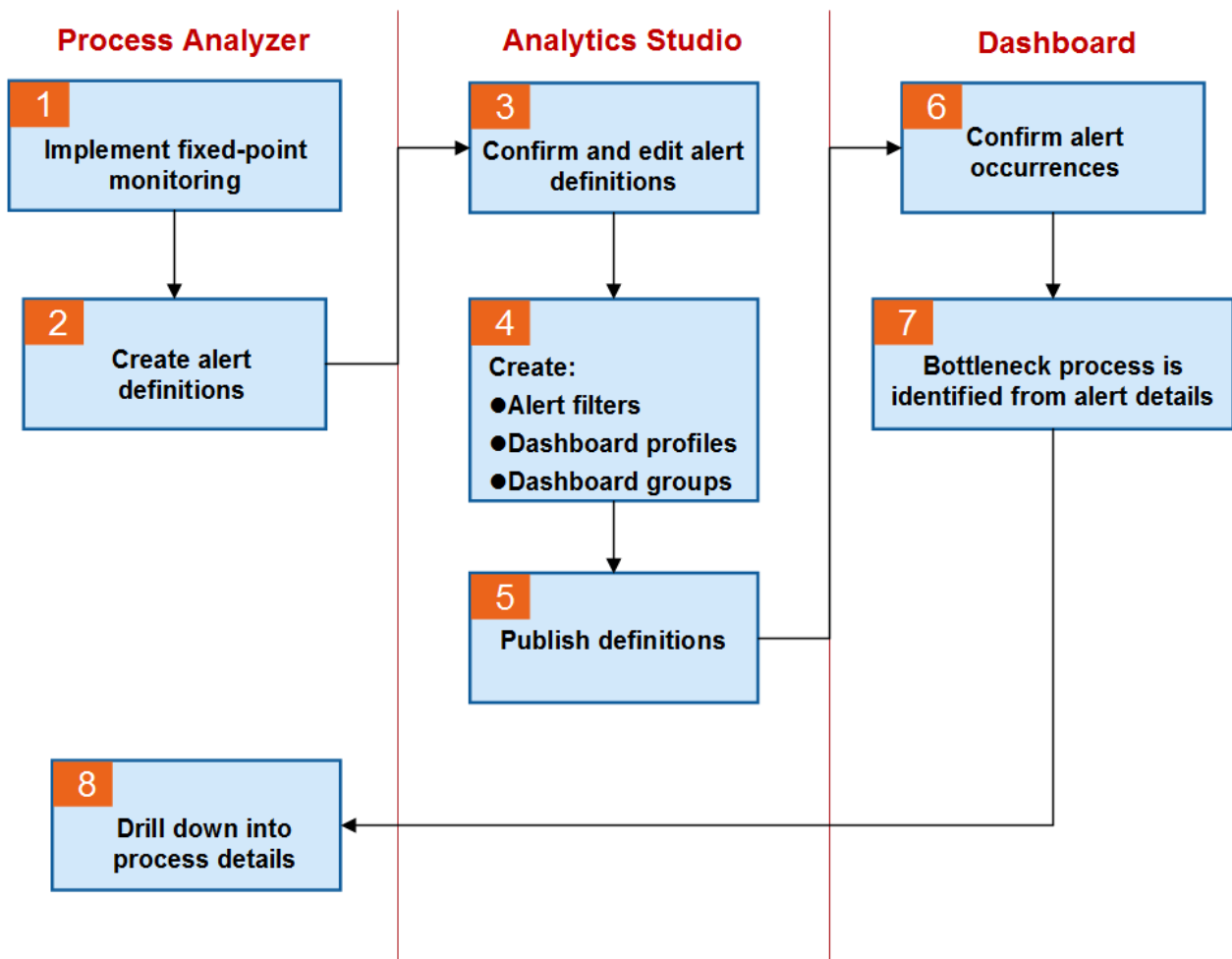
If the Scheduler is set to "Enabled" on the Fixed-point Monitoring Settings tab and the Process Discovery Connection is started, processes are automatically generated when CSV files are updated.

Processes are generated on clicking this button.

Model Name ▲	Condition	Last Modified	CSV Directory
Company-A	Process Data Generated	15/10/2012 16:31:46	F:/bpmmm_data/bpme/csvupload/201210
Company-B	Process Data Generated	15/10/2012 16:31:54	F:/bpmmm_data/bpme/csvupload/201210
Company-C	Process Data Generated	15/10/2012 16:32:25	F:/bpmmm_data/bpme/csvupload/201210

9.3 KPI Alerts

Flow chart for fixed-point monitoring using KPI alerts



Types of monitoring

Process Discovery supports the following monitoring techniques when integrated with the alert monitoring functions of Analytics.

Repetition monitoring

Threshold values are set to repeat specific events or entire processes.

Exceptional action monitoring

Monitoring is performed to identify actions that are not allowed or that must be performed.

Action delay monitoring

Threshold values are set for the action time between events or time taken for the entire process.



You can configure it further using the Analytics Studio. Refer to "[8.7.1 Creating Alerts](#)" for details about configuring alerts using the Analytics Studio.

9.4 KPI Charts

Flow chart for fixed-point monitoring using KPI charts

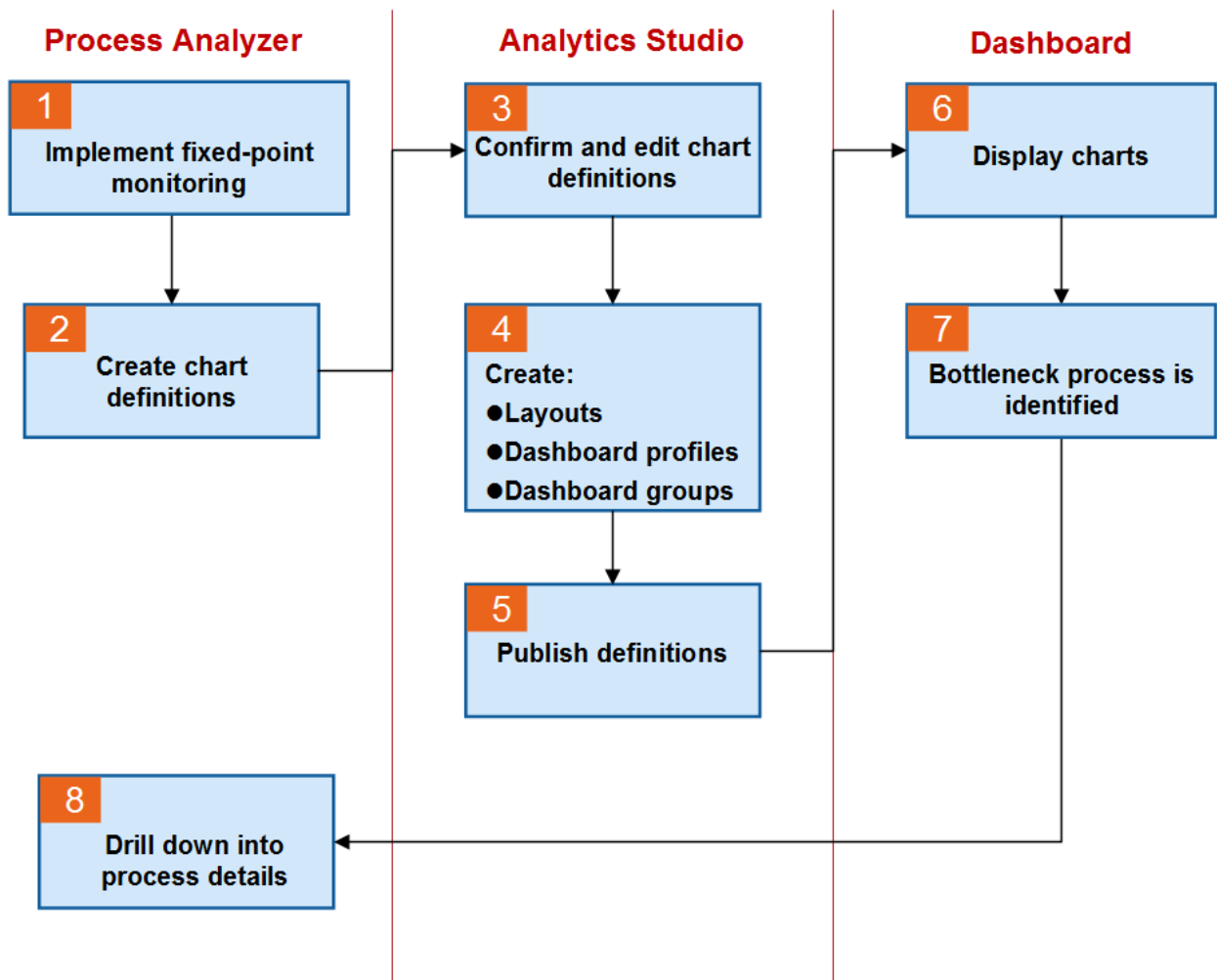


Chart KPI definitions for particular actions

The chart KPI definition can be set using the following perspectives for particular actions.

Comparison Category	Chart Type	KPI
None	Tachometer, Signal	Action Time (ave, max, min), Action Count
Property	Line Chart, Bar Chart	Action Time (ave, max, min), Action Count
Process	Line Chart, Bar Chart	Action Time
Route	Line Chart, Bar Chart	Action Time (ave, max, min), Action Count
Time Line	Line Chart, Bar Chart	Action Time (ave, max, min), Action Count

KPI values for Property

The properties for selected actions can be used, and the property values can be used as chart items to display KPI values on charts.

Specify this when focusing on properties as the cause of business bottlenecks.

KPI values for Processes

Process identifiers can be used as chart items to display KPI values on charts.

Specify this when focusing on processes as the cause of business bottlenecks.

KPI values for Routes

Route identifiers can be used as chart items to display KPI values on charts.

Specify this when focusing on routes as the cause of business bottlenecks.

Chronological display of KPI values

The fixed-point monitoring schedule can be linked to the Analytics schedule to display KPI values in a chronological order.

This can be used to see the effects of business improvements over time.

Chart KPI definitions for an entire process

The chart KPI definition can be set using the following perspectives for an entire process.

Display Type	Chart Type	KPI
Comparison of Action	Line Chart, Bar Chart	Action Time (ave, max, min), Action Count
KPI Rate each Process	Stack Bar Chart	Action Time
Comparison of Route	Line Chart, Bar Chart	Action Time (ave, max, min), Repetition Count
KPI Rate each Route	Stack Bar Chart	Action Time (ave, max, min), Action Count

Comparison of Action

The actions in the overall process can be used as chart items to display KPI values on charts.

The identifier of an action comprises the name of the event where the action starts, an underscore, and the name of the event where the action ends.

Specify this when focusing on actions as the cause of business bottlenecks.

KPI Rate each Process

KPI values are shown on the chart as percentage for each process.

The process identifier is used as the item, the action identifier is used for the series, and the action time is used as the KPI value. Specify this when KPI of actions, including processes, are compared to identify the cause of business bottlenecks.

Comparison of Route

Routes can be used as chart items to display KPI values on charts.

The route identifier is the unique ID allocated on a system.

Specify this when focusing on routes as the cause of business bottlenecks.

KPI Rate each Route

KPI values are shown on the chart as percentage for each route.

The route identifier is used as the item, and the action identifier is used for the series.

Specify this when KPI of actions, including routes, are compared to identify the cause of business bottlenecks.



.....
You can configure it further using the Analytics Studio. Refer to "[8.7.2 Creating Charts](#)" for details about configuring charts using the Analytics Studio.
.....



For displaying charts when there are numerous actions, processes, and routes, controlling the plot volume is recommended. The **Max number of plots for category** and **Max number of plots for series** can be configured using the chart settings in the Analytics Studio. Refer to the *Interstage Business Process Manager Analytics Studio Guide* for details.

9.5 Drilling Down into Process Details

To drill down into process details, confirm the **ProcessSearchKey** from the alert details or the chart displayed in the Analytics Dashboard.

Use this ID as the **Process Search Key**.

Refer to "8.9 Process Details Search" for details.

Example: Alert details display

Filter [v] Total results: 1 alerts (❌ :1, ⚠️ :0, ⓘ :0, ⏻ :0) Updated time: 10/15/2012 17:08 Operate Alert(s)

Type	Status	Group	Alert name	Time	Level	Message
❌		System	Exceptional Action Alert	10/15/2012 17:08	100	Exceptional Action Alert has occurred.

Details | **Comment history**

Event Date	10 15, 2012 17:08:52	Type	Critical
ModellId	16	Status	Unresolved
EventClassId	245	Date	10 15, 2012 17:08:53
❌ EventName	Design.Time	Alert level	100
❌ PrevEventClassId	246	Message	Exceptional Action Alert has occurred.
❌ PrevEventName	Confirmation.Time	Event Group	System
ProcessId	table1.Request ID.ID004		
EventStartTime	2 08, 2007 19:11:44		
EventTime	2 08, 2007 19:11:44		
ActionTime	261041		
ProcessFilter	57.143		
RepetitionCount	0		
ActionId	Confirmation.Time_Design.Time		
RouteId	3		
ProcessSearchKey	123442		
table1.Person Name	Goto		

Chapter 10 Analyzing IBPM Processes

10.1 Overview

If monitoring is configured for IBPM processes, the process data can be used by the Process Analyzer for process visualization. This is useful for visualizing dynamic processes as process diagrams.

Point

Only complete processes can be integrated for process visualization.

Note

IBPM events cannot be configured for fixed-point monitoring.

10.1.1 Unit of Analysis

In case IBPM events are analyzed, the Model Series and the Project Name are used to manage a unit of analysis.

Model Series

Model Series is the process being analyzed. It uses the following naming convention.

Defined process

(Event Group Name)_(Event Name)_(Process Name)

Dynamic process

(Event Group Name)_(Event Name)_(Root Task Name)

Note that the *Event Group Name* and the *Event Name* are required for configuring IBPM processes for monitoring in Analytics.

Project Name

This represents the time period of event collection.

10.2 Setting Up Event Collection

Prerequisite

Ensure that the Process Discovery database is set up before you start event collection.

For details, refer to Chapter 4, "Installing and Setting Up Analytics Server" in the *Interstage Business Process Manager Analytics Installation Guide*.

Scheduling event collection

Configure a schedule for IBPM event collection in the Management Console.

- System Settings
 - Database Management
 - User Management
 - Process Discovery
 - UI Management
 - Integration Module Manager
 - Mail
 - Data Migration

Fixed-point Monitoring Settings
IBPM Integration Settings

Configure the IBPM integration parameters.

Data Generation Method

Scheduler	<input type="radio"/> Enabled <input checked="" type="radio"/> Disabled
Execution Schedule	<div style="margin-bottom: 5px;"> Interval: On Jan 1st </div> <div style="margin-bottom: 5px;"> <input type="checkbox"/> Monday <input type="checkbox"/> Tuesday <input type="checkbox"/> Wednesday <input type="checkbox"/> Thursday <input type="checkbox"/> Friday </div> <div style="margin-bottom: 5px;"> <input type="checkbox"/> Saturday <input type="checkbox"/> Sunday </div> <div style="margin-bottom: 5px;"> At 00:00 </div> <div style="margin-bottom: 5px;"> Interval: 1 day(s) </div>

Integration Data

Preservation Type	<input type="radio"/> Persistence <input checked="" type="radio"/> Temporary
-------------------	--

After modification, restart the Analytics Server to apply changes.

GUI Option	Description
Scheduler	Click Enabled to generate data according to a schedule.
Execution Schedule	Set up a schedule to generate IBPM events for use in Process Discovery.
Preservation Type	Specify how the data will be stored. Click Persistence to accumulate the data in Process Discovery. Click Temporary to discard old data, and save the latest data in Process Discovery.

Note

Restart the Analytics Server to apply the schedule.

Point

The scope of event collection includes the time period between the previous event collection and the current time.

10.3 How to Start the Process Analyzer

Log in to the IBPM Console, and click the **Analytics** tab to display the Analytics Dashboard menu. In the **Process Performance** menu, click **Analysis** and then click the appropriate profile to view its performance display.

The Process Analyzer can be started by clicking **Analyze Process Patterns**.

This button is displayed on clicking a:

- Process name (in case of a defined process)
- Root task name (in case of a dynamic process)

The screenshot shows the IBPM Console interface with the 'Analytics' tab selected. The 'Process Performance' menu is open, and the 'Analyze Process Patterns' button is highlighted with a red rectangle. The main area displays a table for 'Profile1' with columns for Process, Total, Active, Completed, Suspended, Error, Aborted, No. of Alerts, and Alert rate. The table shows data for 'Dynamic Process' and 'Catalogreation'.

Process	Count							
	Total	Active	Completed	Suspended	Error	Aborted	No. of Alerts	Alert rate
Dynamic Process	1	1	0	0	0	0	0	0.00%
Catalogreation	1	1	0	0	0	0	0	0.00%

- 115 -

10.4 Process Analyzer Features for IBPM Processes

This section covers Process Analyzer features specific to IBPM processes - processes whose **Model Type** is **IBPM Event**. All other features are the same as covered earlier in this guide ([Chapter 8 Process Analyzer Features](#)).

10.4.1 Select Process Dialog Box

Select Process [X]

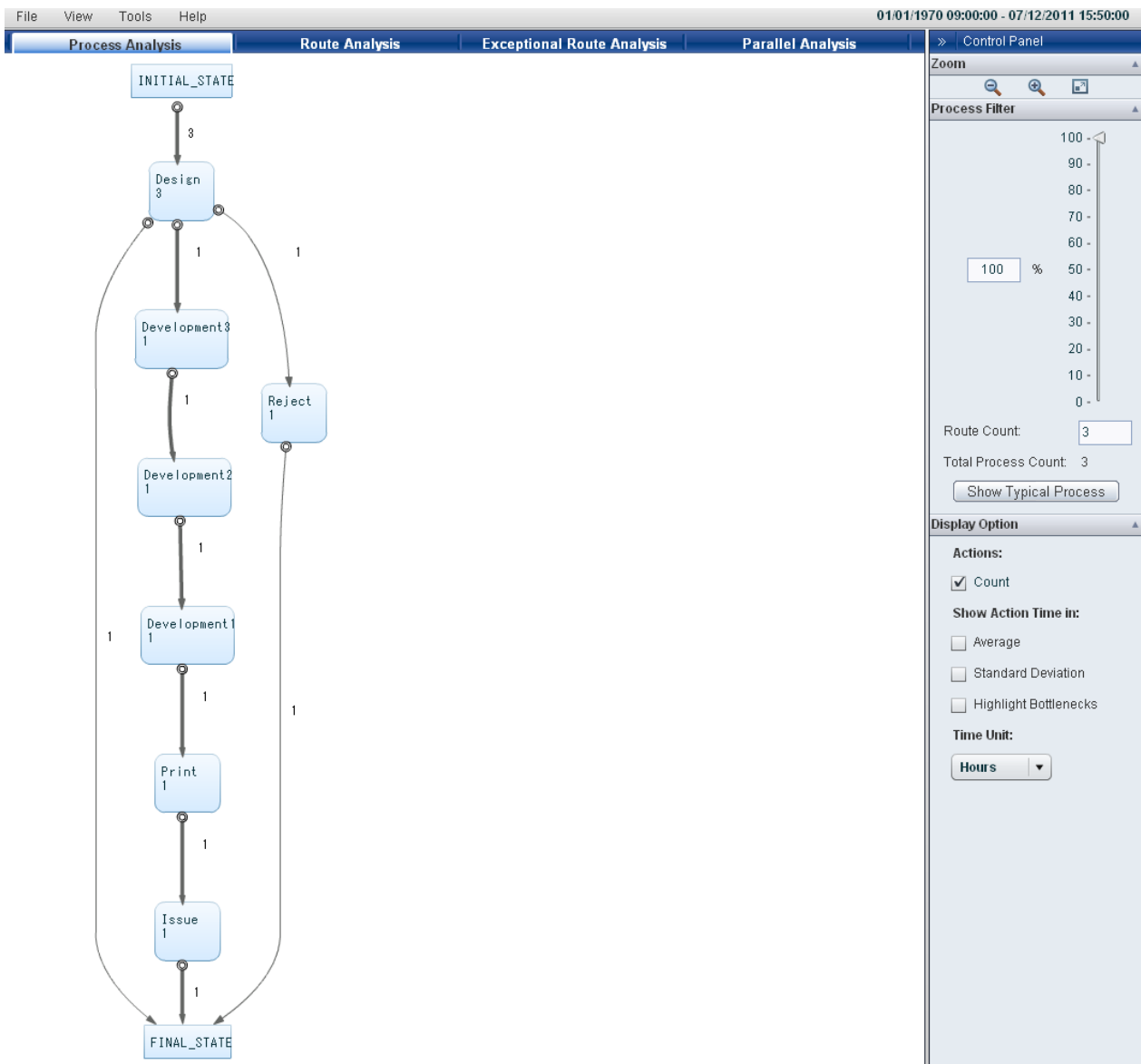
System_Dynamic BPM Event_CreateCatalog [Update](#)

Process Name	Last Modified
LATEST(01/11/2012 15:00:00 - 01/11/2012 15:05:00)	01/11/2012 15:05:06

Show

Set Event Display Name

10.4.2 Process Analyzer Window



Actions

Count

Displays the execution count of an event

Show Action Time in

Average

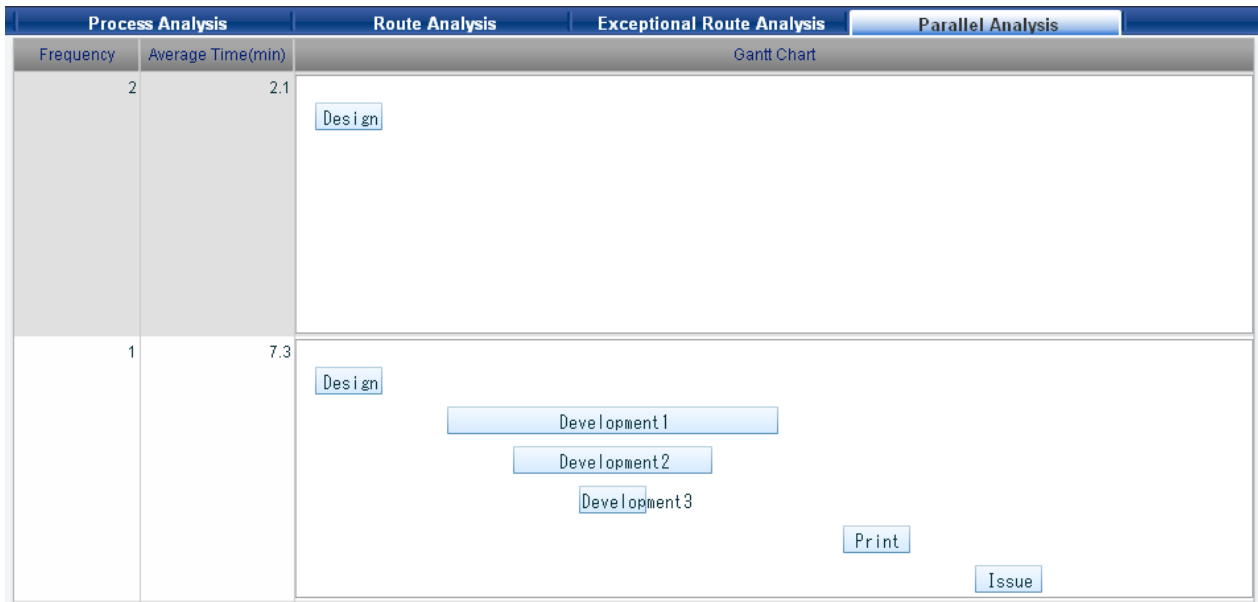
Displays the average action time for events; **<Parallel>** is displayed for concurrent events

Standard Deviation

Displays the standard deviation of the action time

10.4.3 Parallel Analysis

Use the **Parallel Analysis** tab to assess the extent of overlapping in event execution times (difference between the event start time and end time). The overlapping is displayed for processes that have the same overlap pattern.



GUI Option	Description
Frequency	Displays the frequency of processes for each overlap pattern of parallel execution
Average Time	Displays the average time of processes for each parallel execution
Gantt Chart	Displays the overlaps in execution time as a Gantt chart Note that the length of the bars in the chart does not represent the actual execution time.

10.4.4 Process Details

For IBPM processes, both **Occurrence Time** and **End Time** are displayed in the **Process Details** dialog box.

Process Details ✕

Execution Time : 8.5min

Process ID : TopParentProcessInstanceID.6087

Order	Event	Occurrence Time	End Time	Accumulate...
1	Design	07/12/2011 15:29:04	07/12/2011 15:29:49	0.8
2	Development3	07/12/2011 15:30:36	07/12/2011 15:31:06	1.3
3	Development2	07/12/2011 15:30:25	07/12/2011 15:32:30	3.3
4	Development1	07/12/2011 15:30:12	07/12/2011 15:33:53	7.0
5	Print	07/12/2011 15:34:37	07/12/2011 15:35:27	7.8
6	Issue	07/12/2011 15:35:45	07/12/2011 15:36:23	8.5

Event Property

Property Name	Property Value
ProcessInstanceName	CatalogCreation
StartEID	000000000000050
StartEOT	2011-12-07 15:29:04.718

Exit

10.4.5 Limitations

The following features are not available for IBPM processes.

- Action time distribution
- Process details search
- Download CSV

10.5 Deleting IBPM Events

IBPM events can be deleted by using the Model List page in the Process Generator.

IBPM Event must be selected in the **Model Type** list to display models using IBPM events.

Process Generator

Model List

Model Type: **IBPM Event** ▼

 [Update](#)

Model Series ▲	Project Name	Condition	Last Modified	CSV Directory
System_Dynamic BPM Event_	2011/12/22 10:30:00 - 2011/12/2	Process Data Generated	22/12/2011 11:00:04	F:\bpmm_data\bpme/csvupload.

Appendix A Parameter Ranges

This chapter describes some limitations of the parameters used in Process Discovery.

CSV fields used for analysis

No.	Item	Limitations
1	CSV file name	Maximum of 100 characters
2	Characters allowed in the CSV file name	,:!"?*\<> Other than the above
3	CSV header column label length	Maximum of 200 characters
4	Number of CSV header columns	Maximum of 500
5	CSV column values (Event Name Item, Timestamp Item, Property Item for Analysis)	Maximum of 200 characters
6	CSV column values (items other than those shown in number 5)	Maximum of 500 characters
7	Characters allowed in CSV column values	Other than Linefeed characters
8	Range of Timestamp allowed in business calendar	1980/1/1 - 2099/12/31

Process Generator

No.	Item	Target location	Limitations
1	Model names	Create Model dialog box	Maximum of 50 characters
2	Characters allowed in model names	Rename Model dialog box	Space Tab Line-feed character \\,=:!"?*\<>& Other than the above
3	Number of models	Create New Model dialog box	None
4	Length of path to the directory where the CSV is stored	Create New Model dialog box / Update Files Edit CSV Directory dialog box	Maximum of 600 characters
5	Number of CSV files	Create New Model dialog box / Upload File Edit CSV Directory dialog box	Maximum of 1000
6	Composite property name	Set Composite Properties	Maximum of 600characters
7	Characters allowed in composite property names		Spaces Tabs Linefeed characters , '"<>& Other than the above
8	Number of composite properties	Set Composite Properties	Maximum of 3000

No.	Item	Target location	Limitations
9	Number of selected properties (the number of items that can be put together to make one composite property)	Set Composite Properties	Maximum of 15
10	Number of timestamps per CSV file	Selection of Timestamp Item and Event Name Item dialog box / Timestamp Item	Maximum of 500
11	Number of timestamp items that can be joined	Selection of Timestamp Item and Event Name Item dialog box / Event Name Item	Maximum of 10
12	Number of event name items that can be set in a CSV File	Selection of Timestamp Item and Event Name Item dialog box / Event Name Item	Maximum of 10
13	Number of directories that can be added in the Edit CSV directory dialog box	Generate Process Data	Maximum of 10000
14	Number of property items for analysis	Generate Process Data	Maximum of 30
15	Event names	Generate Process Data	Maximum of 600 characters
16	Number of events per sequence	Generate Process Data	None
17	Property names	Generate Process Data	Maximum of 600 characters
18	Property values	Generate Process Data	Maximum of 600 characters

Process Analyzer

No.	Item	Target location	Limitations
1	Display name	Event Display Name Settings dialog box	Maximum of 600 characters
2	Characters allowed in display names		Except for: "INITIAL_STATE" "FINAL_STATE"
3	Number of digits in cost	Cost Settings dialog box	Integers: Maximum of 12 digits Decimals: Maximum of 4 digits
4	Interval Count in Action Time Distribution	Action Time Distribution	Maximum of 100

Appendix B Commands

This appendix explains the commands used in Process Discovery.

The commands are stored in the *<Analytics installation directory>/bpme/bin*.



Information

Example for executing command in case of Linux environment:

```
/bin/sh (command name)
```

B.1 Importing and Exporting Models

Importing and exporting model data is necessary when backing up or when migrating to a different computer. This section explains the commands used for importing and exporting models.

Exporting

The following command enables model data export:

```
bpmeprocessdata_export -m ModelName -d DirectoryPath [-na] -p AdminPassword
```

The exported data is output to the directory specified in the **-d** argument.

If **-na** is omitted, the data will be compressed and output to a file named "exp-*<ModelName>*.zip". If specified, a directory named "exp-*<ModelName>*" is created and the data is output uncompressed.

The following table describes the arguments:

Arguments	Description
-m ModelName	Specify the name of the model to be exported.
-d DirectoryPath	Specify the path to the output directory.
-na	The exported data is not compressed if this argument is specified. This may be omitted.
-p AdminPassword	Specify the super user password.

Exit Code

When command execution ends normally, value of 0 is returned. (Windows, Linux)

When command execution ends abnormally, value of -1 is returned. (Windows)

When command execution ends abnormally, value of 255 is returned. (Linux)

Models in the following states cannot be exported:

- Model linked with IBPM
- Model being worked on by a user in the Process Generator



Note

The maximum compressed size for output data is 4 GB. Output the data uncompressed if it is going to exceed this size.

Importing

The following command enables model data import:

```
bpmeprocessdata_import [-m ModelName] {-id DirectoryPath|-if FilePath} -od DirectoryPath -p AdminPassword
```

The model data exported with the export command can be specified either with the **-id** argument for the directory or with the **-if** argument for the file. Specify the directory where the imported data is to be stored with the **-od** argument.

The following table describes the arguments:

Arguments	Description
-m ModelName	Specify the name of the model to be imported. If omitted, the model name used for export is used.
-id DirectoryPath	Specify the path to the directory where the export data is located.
-if FilePath	Specify the path to the file (zip) containing the export data.
-od DirectoryPath	Specify the directory where the imported data is to be stored. Prepare a unique directory for each model.
-p AdminPassword	Specify the super user password.

Exit Code

When command execution ends normally, value of 0 is returned. (Windows, Linux)

When command execution ends abnormally, value of -1 is returned. (Windows)

When command execution ends abnormally, value of 255 is returned. (Linux)

B.2 Command to Forcibly Unlock Models in the Process Generator

This section explains the command used to release the lock on models applied when they are being used in the Process Generator.

The following command enables unlocking of models in the Process Generator:

```
bpmeprocessgen_lockrelease [-r|-u filename] -p AdminPassword
```

Perform the following procedure:

1. Run the command using the **-r** argument, and output a list of lock statuses.
2. In the output list, for models that you want to unlock where "processing" is shown as "true", change to "false". (Changes from "false" to "true" are not valid.)
3. Specify the updated list in the **-u** argument, and run the command.

The following table describes the arguments:

Arguments	Description
-r	Outputs the current lock status. Outputs the lock status list (bpmeprocessgenlocklist.txt) to the same directory as the command.
-u fileName	Updates the lock status. This argument forcibly unlocks models being worked on by users.
-p AdminPassword	Specify the super user password.

Exit Code

When command execution ends normally, value of 0 is returned. (Windows, Linux)

When command execution ends abnormally, value of -1 is returned. (Windows)

When command execution ends abnormally, value of 255 is returned. (Linux)

The following table describes the items in the lock status list:

Headers	Description
Processing	Displays the lock status. "true" indicates that the model is being worked on. "false" indicates that the model is unlocked.
modelId	Displays the model ID.
modelName	Displays the model name.
statusCode	Displays the status code.
userId	Displays the user ID if "processing" is "true".

For example:

```
processing,modelId,modelName,statusCode,userId  
true,1,Order1,7,userA  
false,2,Quote,7,  
false,3,Delivery,7,
```

 **Note**

The model cannot be forcibly unlocked under the following circumstances:

- While exporting
- While profiling
- While generating processes